# **® RESORTS WORLD BHD**





RESORTS WORLD BHD (58019-U)

ANNUAL REPORT

2007

#### RESORTS WORLD BHD (58019-U)

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#### **RESORTS WORLD BHD**

To be the leading Leisure, Hospitality and Entertainment Corporation in the world.

#### **OUR MISSION**

#### We will:

- Be responsive to the changing demands of our customers and excel in providing quality products and services.
- Be committed to innovation and the adoption of new technology to achieve competitive advantage
- 3. Generate a fair return to our shareholders.
- Pursue personnel policies which recognise and reward performance and contributions of employees and provide proper training, development and opportunities for career advancement.
- 5. Be a responsible corporate citizen, committed to enhancing corporate governance and transparency.

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#### CORPORATE PROFILE









# **® RESORTS WORLD BHD**

www.resortsworld.com www.genting.com.my

Resorts World Bhd ("Resorts World") is one of the world's leading leisure and hospitality corporations with strong and stable financial profile.

Resorts World is a member company of the Genting Group, one of Asia's leading and best managed multinationals. The Genting Group is the collective name for Genting Berhad and its subsidiaries and associates.

The crown jewel is Genting Highlands Resort, which was voted the World's Leading Casino Resort (2005 and 2007) and Asia's Leading Casino Resort for three successive years (2005 - 2007) by World Travel Awards. The Resort offers six hotels with 10,000 rooms, over 50

fun rides & attractions, 170 dining and shopping outlets, mega shows, international business convention facilities and endless entertainment - all in one location. The Guinness World Records and Ripley's Believe It or Not acknowledged First World Hotel as the world's largest hotel with 6,118 rooms. At 2,000 metres (6,000 feet) above sea level, Genting Highlands Resort enjoys fresh cool climate all year round and splendid view of its surrounding mountains.

In addition, Resorts World owns and operates the Awana hotel chain, comprising three beautifully designed hotels in Malaysia – Awana Genting Highlands Golf & Country Resort, Awana Kijal Golf, Beach & Spa Resort, Terengganu and Awana Porto Malai, Langkawi.

# T R I B U T E

Our Beloved Founder
One of Asia's greatest entrepreneurs
A man of great vision and integrity
Who persevered and conquered all odds
And achieved dreams seemingly impossible.

A good husband, father and friend to all
Few hearts are like his, of humility and warmth
A man who led by example
Whose actions spoke louder than words
Who gave his all to this nation.

# TAN SRI (DR.) LIM GOH TONG

28 February 1918 - 23 October 2007

T he story of Lim Goh Tong, founder of the Genting Group, is a unique, inspiring Malaysian success story. He arrived in Malaysia in 1937 as a penniless young man without any tertiary education and went on to create the Genting Group — one of Asia's leading conglomerates.

He was often named amongst the world's most successful Asian entrepreneurs. To many, he was the legend who at the age of 47, embarked on a vision of turning a remote mountain into today's highly successful Genting Highlands Resort — Malaysia's premier tourist destination.

His life story and values are an inspiration to all. He dared to dream dreams and had the courage and conviction to turn them into reality. He did not study beyond primary school, yet was fearless in turning life's challenges into opportunities. His distinct entrepreneurial style blended street savvy with well-timed risk-taking and relentless hands-on management. He had a huge appetite for work, vacation was not in his vocabulary. But above all, he was extremely humble, often addressing himself as a simple traditional Chinese businessman.

Lim was born in 1918 in Anxi in China's southern Fujian province. He was the fifth child and second son of a vegetable-seed trader. When his father died, 16-year-old Lim left school and took over the trading business, hawking his goods along country roads.

Determined to support his mother and siblings financially, at 19 he ventured to work in Malaya. Starting as a carpenter, he went on to trade in used equipment and machinery, investing profits earned into small-scale mining ventures and plantations. Eventually, he established his own construction company called 'Kien Huat' and through dedication and hard work became a successful Class A contractor, completing many major public infrastructure projects.

After Malaysia's independence, he was awarded the contract to build the country's first dam – the RM12 million Ayer Itam Dam in Penang. His other major projects included the RM5.2 million Sultan Yahya Petra Bridge in Kota Bharu, the RM20 million Hydroelectric Power Project in Cameron Highlands and the RM54 million Kemubu Irrigation Scheme.

In 1964, while working in Cameron Highlands, he was inspired to build a highland resort for everyone to enjoy the cool mountain air. He identified Gunung Ulu Kali, a 1,800-metre high mountain plateau overlooking the country's capital, Kuala Lumpur, straddling the border between the states of Selangor and Pahang.

Many regarded this vision as an impossible dream, especially at a time when he could afford to retire comfortably. "The Genting project fitted my idea of an ideal business: Nobody else was interested in it," Lim wrote in his autobiography. Undeterred, he ploughed all his savings into turning his dream resort into reality. His humility, determination and proven track record as a contractor won the confidence of the authorities who approved his application to acquire and develop 6,000 hectares of land for the project.

On 8 August 1965, he began constructing the access road to the summit of Mount Ulu Kali through the dense tropical rainforest and rugged mountainous terrain. He devoted all his time, money and resources, even risking his life several times to complete this crucial access road within three years, instead of the original six-year target.

On 31 March 1969, when the foundation stone for the first hotel was laid, Malaysia's first Prime Minister Tunku Abdul Rahman Putra said the Government would consider a casino licence to further develop tourism in this remote area. On 28 April 1969, Malaysia granted its first and only casino licence to Genting.

On 8 May 1971, Genting Highlands Resort opened for business and became a great success story. Today, it is Malaysia's premier integrated resort and tourist destination attracting 19.6 million visitors in 2007. A vibrant 'City of Entertainment' – it offers six hotels (including the world's largest hotel) with ten thousand rooms, exhilarating fun rides, superb dining and shopping experiences, mega shows and international convention facilities.

From the humble beginnings of a 38-room hotel, Lim developed his Genting Group into a global empire spanning resorts, cruise ships, plantations, power generation and oil and gas exploration and production. The Genting Group is now known as one of Asia's leading and best-managed conglomerates. In the US, Lim bankrolled the Mashantucket Pequot Tribe in Connecticut to create one of the world's largest casino complexes, Foxwoods Resort Casino.

Lim retired on 31 December 2003 at age 85, handing over the reigns to his second son Kok Thay. After retiring, Lim spent most of his time at a villa he built in Gohtong Jaya, a township at the foothills of his beloved Genting Highlands.

A well-known philanthropist, he gave generously to the community through the Genting Group and Yayasan Lim, a family foundation established in 1978. He built the Chin Swee temple to honour the deity who inspired him to complete the access road to the peak of Mount Ulu Kali. For his contributions to the national economy and society, he was bestowed the title of "Tan Sri" by HM the Yang di-Pertuan Agong in 1979 and an Honorary Doctorate of Entrepreneurship from University of Tunku Abdul Rahman in 2005.

Tan Sri (Dr.) Lim married Puan Sri Lee Kim Hua in 1944. They were blessed with six children (three sons and three daughters) and 19 grandchildren.

He passed away peacefully on 23 October 2007 and was laid to rest on 29 October 2007, after a week-long wake attended by his beloved family, friends, associates and dignitaries from all over the world.

His honesty, humility and wisdom will be deeply missed. His remarkable legacy lives on.



bringing you the best in...
accommodation • dining pleasure • theme parks & attractions • gaming experience international shows • meetings & conventions • spa & relaxation • leisure cruising





## **GENTING PREMIER BRANDS**





**RESORTS WORLD BHD** 









CLUBS, SUITES, PENTHOUSE AND RESIDENCES GENTING HIGHLANDS RESORT MALAYSIA

**GENTING INTERNATIONAL P.L.C.** 











CASINO CLUBS LONDON UNITED KINGDOM

#### **CORPORATE DIARY**

#### 2007

#### 15 January

Announcement of the Proposed Share Split involving the subdivision of each of the Company's existing ordinary shares of RM0.50 each into 5 ordinary shares of RM0.10 each ("Proposed Share Split") and the Proposed Amendments to the Memorandum and Articles of Association of the Company ("Proposed Amendments to the M&A").

#### 27 February

Notice to Shareholders of the Extraordinary General Meeting ("EGM") in relation to the Proposed Share Split and Proposed Amendments to the M&A

#### 28 February

Announcement of the Consolidated Results of the Group for the fourth quarter and the Audited Results for the financial year ended 31 December 2006.

#### 21 March

EGM in respect of the Proposed Share Split and Proposed Amendments to the M&A.

#### 30 March

Announcement of the Entitlement Date for the Proposed Share Split.

#### 16 Apr

Listing of and quotation for the ordinary shares of RM0.10 each in the Company on the Main Board of Bursa Malaysia Securities Berhad.

#### 24 April

Announcement of the following:

- Entitlement Date for the Proposed Final Dividend in respect of the financial year ended 31 December 2006.
- (b) Twenty-Seventh Annual General Meeting.
- (c) Proposed Renewal of Mandate for the Proposed Share Buy-Back.

#### 24 May

Announcement of the Consolidated Unaudited Results of the Group for the first quarter ended 31 March 2007.

#### 30 May

Notice to Shareholders of the Twenty-Seventh Annual General Meeting.

#### 21 June

Twenty-Seventh Annual General Meeting.

#### 13 July

Announcement of the Proposed Disposal of 1.01 billion ordinary shares in Star Cruises Limited ("Proposed Disposal of SCL Shares").

#### 30 Jul

Announcement of the completion of the Proposed Disposal of SCL Shares.

#### 23 Augus

Announcement of the following:

(a) Consolidated Unaudited Results of the Group for the second quarter ended 30 June 2007. (b) Entitlement Date for the Interim Dividend in respect of the half year ended 30 June 2007.

#### 23 October

Demise of the Founder and Honorary Life Chairman of Genting Berhad, the late Tan Sri (Dr.) Lim Goh Tong.

#### 19 November

Announcement of the resignation of Tan Sri Lim Kok Thay as member of the Audit Committee of the Company.

#### 22 November

Announcement of the Consolidated Unaudited Results of the Group for the third guarter ended 30 September 2007.

#### 28 December

Announcement of the Proposed Non-Renounceable Offer for Sale by Resorts World Limited, an indirect wholly-owned subsidiary of the Company of its entire equity interest in Genting International Public Limited Company to the shareholders of the Company ("Proposed GIPLC Offer for Sale").

#### 2008

#### 28 February

Announcement of the following:

- (a) Consolidated Results of the Group for the fourth quarter and the Audited Results for the financial year ended 31 December 2007.
- (b) Book Closure Date in respect of the Proposed GIPLC Offer for Sale.
- (c) Offer Price in respect of the Proposed GIPLC Offer for Sale.

#### 23 Apri

Announcement of the results of acceptance/excess application and basis of allocation for excess application in respect of the Proposed GIPLC Offer for Sale.

#### 2 May

Announcement of the following:

- (a) Proposed Renewal of the Authority for the Company to purchase its own shares and Proposed Exemption under Practice Note 2.9.10 of the Malaysian Code on Take-Overs and Mergers, 1998.
- (b) Completion of the Proposed GIPLC Offer for Sale on 30 April 2008.

#### 21 May

Announcement of the following:

- (a) Entitlement Date for the Proposed Final Dividend in respect of the financial year ended 31 December 2007.
- (b) Twenty-Eighth Annual General Meeting.
- (c) Proposed Amendments to the Articles of Association of the Company.

DIVID	ENDS	Announcement	Entitlement Date	Payment				
2006	Final - 3.0 sen less tax per ordinary share of 10 sen each	28 February 2007	27 June 2007	19 July 2007				
2007	Interim - 2.88 sen less tax per ordinary share of 10 sen each	23 August 2007	28 September 2007	22 October 2007				
2007	Proposed Final - 3.6 sen less tax per ordinary share of 10 sen each	28 February 2008	30 June 2008	18 July 2008*				
* Upo	* Upon approval of Shareholders at the Twenty-Eighth Annual General Meeting							

#### CORPORATE INFORMATION

#### **BOARD OF DIRECTORS**

Tan Sri Lim Kok Thay Chairman & Chief Executive

Deputy Chairman Tun Mohammed Hanif bin Omar Tan Sri Alwi Jantan **Executive Director** 

Mr Quah Chek Tin Non-Independent Non-Executive Director Tan Sri Wan Sidek bin Hj Wan Abdul Rahman Independent Non-Executive Director Tan Sri Dr. Lin See Yan Independent Non-Executive Director

Tan Sri Clifford Francis Herbert Independent Non-Executive Director General (R) Tan Sri Mohd Zahidi bin Hj Zainuddin Independent Non-Executive Director

#### **AUDIT COMMITTEE**

Tan Sri Clifford Francis Herbert Chairman/Independent Non-Executive Director

Tan Sri Wan Sidek bin Hi Wan Abdul Rahman Member/Independent Non-Executive Director

Tan Sri Dr. Lin See Yan Member/Independent Non-Executive Director

Mr Quah Chek Tin Member/Non-Independent Non-Executive Director

#### **NOMINATION COMMITTEE**

Tan Sri Wan Sidek bin Hj Wan Abdul Rahman Chairman/Independent Non-Executive Director

Tan Sri Clifford Francis Herbert Member/Independent Non-Executive Director

Tan Sri Dr. Lin See Yan Member/Independent Non-Executive Director

#### **REMUNERATION COMMITTEE**

Tan Sri Wan Sidek bin Hj Wan Abdul Rahman Chairman/ Independent Non-Executive Director

Tan Sri Clifford Francis Herbert Member/Independent Non-Executive Director

Tan Sri Dr. Lin See Yan Member/Independent Non-Executive Director

Tan Sri Lim Kok Thay Member/Chairman & Chief Executive

#### **SECRETARY**

Ms Loh Bee Hong

#### PRINCIPAL EXECUTIVE OFFICERS

Tan Sri Lim Kok Thay Chairman & Chief Executive

Tun Mohammed Hanif bin Omar Deputy Chairman

Tan Sri Alwi Jantan **Executive Director** 

Mr Lee Choong Yan President

Mr Thuy Tuong Trinh

Chief Operating Officer

Mr Alan Teo Kwong Chia

Executive Vice President - Resorts Operations

Ms Koh Poy Yong Senior Vice President - Finance

Mr Jeffrey Teoh Kak Siew

Senior Vice President - Casino Marketing, Promotions & Entertainment

Mr Leow Beng Hooi Senior Vice President - Casino Marketing

Mr Lim Eng Ming

Mr Kevin Sim Kia Ju

Senior Vice President - Casino & Security Operations

Senior Vice President - Casino Operations Mr Wong Yun On

Senior Vice President - Hotel Operations

Mr Paul Chan Meng Yeong Senior Vice President - Sales & Marketing

Mr Charles Chow Chon Jin Senior Vice President - Human Resources

Dato' Anthony Yeo Keat Seong Senior Vice President - Public Relations & Communications

#### **RESORTS WORLD BHD**

A public limited liability company Incorporated and domiciled in Malaysia Company no. 58019-U

#### **REGISTERED OFFICE**

24th Floor, Wisma Genting, Jalan Sultan Ismail, 50250 Kuala Lumpur Tel : +603 2178 2288/2333 2288

+603 2161 5304

E-mail: rwbinfo@genting.com

#### **REGISTRARS**

Genting Management and Consultancy Services Sdn Bhd 24th Floor, Wisma Genting, Jalan Sultan Ismail, 50250 Kuala Lumpur Tel : +603 2178 2266/2333 2266

: +603 2161 5304 Fax

#### STOCK EXCHANGE LISTING

Main Board of Bursa Malaysia Securities Berhad (Listed on 22 December 1989)

#### **AUDITORS**

PricewaterhouseCoopers (Chartered Accountants)

#### **INTERNET HOMEPAGE**

www.resortsworld.com www.genting.com.my

#### DIRECTORS' PROFILE



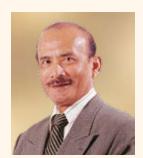
TAN SRI LIM KOK THAY
Chairman and Chief Executive

Tan Sri Lim Kok Thay (Malaysian, aged 56), appointed on 17 October 1988, is the Chairman and Chief Executive. He holds a Bachelor of Science Degree in Civil Engineering from the University of London. He attended the advanced management programme of Harvard Business School, Harvard University in 1979. He is also the Chairman and Chief Executive of Genting Berhad, the Chief Executive and a Director of Asiatic Development Berhad, the Executive Chairman of Genting International P.L.C. and the Chairman of Genting Stanley plc.

In addition, he sits on the Boards of other Malaysian and foreign companies. He joined the Genting Group in 1976 and has since served in various positions within the Group. He also sits on the Board of trustees of several charitable organisations in Malaysia.

Tan Sri Lim holds 1,660,000 ordinary shares and has a share option to subscribe for 2,340,000 ordinary shares in the Company.

Tan Sri Lim is the Chairman and Chief Executive Officer of Star Cruises Limited ("Star Cruises"), a company listed on The Stock Exchange of Hong Kong Limited. He also has an interest in the securities of Star Cruises. The Star Cruises group engages in cruise and cruise related businesses. As the cruise industry forms a segment of the leisure industry, there may be indirect competition between the Company and Star Cruises.



TUN MOHAMMED HANIF BIN OMAR Deputy Chairman

Tun Mohammed Hanif bin Omar (Malaysian, aged 69), appointed on 23 February 1994, is the Deputy Chairman. He was Inspector-General of The Royal Malaysian Police for 20 distinguished years before retiring in January 1994 having joined as an officer in 1959. He holds a Bachelor of Arts Degree from the University of Malaya, Singapore, Bachelor of Law (Honours) Degree from Buckingham University and the Certificate of Legal Practice (Honours) from the Legal Qualifying Board.

He is also the Deputy Chairman of Genting Berhad and the Chairman of General Corporation Berhad and sits on the Board of AMMB Holdings Berhad, AmBank (M) Berhad, AmIslamic Bank Berhad, AMFB Holdings Berhad and AmInvestment Bank Berhad.

He has received numerous honorary awards by Malaysia, Indonesia, Thailand, Singapore, Brunei and the Philippines for his invaluable contribution towards the region's security. In 1993, he became the only serving public servant to be awarded non-ex-officio Malaysia's highest non-royal award which carries the titleship of 'Tim'.

Tun Mohammed Hanif was a member of the Royal Commission for the Enhancements of the Operations and Management of The Royal Malaysian Police. He is the President of the Malaysian Institute of Management (MIM) and the Malaysian Branch of the Royal Asiatic Society (MBRAS), Member of the Malaysian Equine Council and a Council Member of the Malaysian Crime Prevention Foundation. In addition, he is the Chairman of the Tun Razak Trust Foundation and a Trustee of the Malaysian Liver Foundation.

Tun Mohammed Hanif holds 5,000 ordinary shares and has a share option to subscribe for 2,185,000 ordinary shares in the Company.



TAN SRI ALWI JANTAN Executive Director

Tan Sri Alwi Jantan (Malaysian, aged 73), appointed on 10 August 1990, is an Executive Director. A graduate of the University of Malaya with Bachelor of Arts (Honours) Degree, he had a distinguished career in the public service. Prior to joining the Company, he was the Director General of Public Service Malaysia. He holds directorships in other companies within the Resorts World Group, which include three public companies, Genting Golf Course Bhd, Genting Highlands Berhad and Awana Vacation Resorts Development Berhad. In addition, he sits on the Board of UOA Asset Management Sdn Bhd, the manager of the public-listed UOA Real Estate Investment Trust and also on the Boards of public-listed Guinness Anchor Berhad and Hiap Teck Venture Bhd.

Tan Sri Alwi holds 540,000 ordinary shares in the Company and has a share option to subscribe for 1,555,000 ordinary shares in the Company.

#### **DIRECTORS' PROFILE (cont'd)**



MR QUAH CHEKTIN

Non-Independent Non-Executive Director

Mr Quah Chek Tin (Malaysian, aged 56), appointed on 15 January 2003 and was redesignated as a Non-Independent Non-Executive Director following his retirement on 8 October 2006. He began his career with Coopers & Lybrand, London before returning to Malaysia. He joined the Genting Group in 1979 and has served in various positions within the Group. He was an Executive Director and the Chief Operating Officer of the Company as well as an Executive Director of Genting Berhad prior to his retirement. He holds a Bachelor of Science (Honours) Degree in Economics from the London School of Economics and Political Science and is a Fellow of the Institute of Chartered Accountants in England and Wales and a member of the Malaysian Institute of Accountants.

In addition, he sits on the Boards of Genting Berhad, Asiatic Development Berhad and Paramount Corporation Berhad.

Mr Quah holds 5,000 ordinary shares in the Company.



TAN SRI WAN SIDEK BIN HJ WAN ABDUL RAHMAN

Independent Non-Executive Director

Tan Sri Wan Sidek bin Hj Wan Abdul Rahman (Malaysian, aged 72), appointed on 28 August 1997, is an Independent Non-Executive Director. Tan Sri Wan Sidek holds a Bachelor of Arts (Honours) Degree in Economics from the University of Malaya. He has vast experience in the civil service where he held several senior posts such as Federal Secretary, Sarawak (1970 – 1974), State Secretary, Pahang (1974 – 1978), Secretary General of the Ministry of Science, Technology & Environment (1981 - 1982), Secretary General of the Ministry of Information (1982 - 1986), Deputy Secretary General in the Prime Minister's Department (1986 - 1988) and Secretary General of the Ministry of Home Affairs Malaysia (1988 - 1990). Between 1990 to 1993, he served as the High Commissioner for Malaysia to the United Kingdom and Ambassador for Malaysia to the Republic of Ireland. He also sits on the Boards of Eng Teknologi Holdings Bhd and I - Power Berhad.



TAN SRI DR. LIN SEE YAN

Independent Non-Executive Director

Tan Sri Dr. Lin See Yan (Malaysian, aged 68), appointed on 27 February 2002, is an Independent Non-Executive Director. He is an independent strategic and financial consultant and a chartered statistician. Tan Sri Dr. Lin received three degrees from Harvard University, including a PhD in economics. He is an Eisenhower Fellow and also the Professor of Economics (Adjunct) at Universiti Utara Malaysia and Professor of Business & International Finance (Adjunct) at Universiti Malaysia Sabah.

Prior to 1998, Tan Sri Dr. Lin was Chairman/President and Chief Executive Officer of the Pacific Bank Group and for 14 years since 1980, Deputy Governor of Bank Negara Malaysia, having been a central banker for 34 years. After retiring as Chairman of EXCO, Khazanah Nasional in 2000, he continues to serve the public interest, including being Senior Advisor, Public & Private Partnership Centre at Prime Minister's EPU; and Member of the National Steering Committee to Transform Higher Education as well as the National Innovation Council; Economic Adviser, Associated Chinese Chambers of Commerce and Industry of Malaysia; Pro-Chancellor of Universiti Sains Malaysia; Trustee of Malaysia University for Science & Technology; Board Director of Monash University (Sunway Campus) Malaysia; Member of the Advisory Board of the Malaysian-Japan University Centre; Governor of the Asian Institute of Management, Manila and Member of the Asian Shadow Financial Regulatory Committee.

He is Chairman Emeritus, Council of the Graduate School Alumni Association at Harvard University and the Regional Director for Asia, Harvard Alumni Association at the University, in addition to being President, Harvard Club of Malaysia and the Trustee Chairman of its Foundation. Tan Sri Dr. Lin advises and sits on the Boards of a number of publicly listed and private enterprises in Malaysia, Singapore, Hong Kong and Indonesia, including as independent Director of Genting Berhad, Ancom Berhad, Fraser & Neave Holdings Berhad, Jobstreet Corporation Berhad, KrisAssets Holdings Berhad and Wah Seong Corporation Berhad.

Tan Sri Dr. Lin is a Trustee of Tun Ismail Ali Foundation (PNB), Malaysian Economic Association Foundation and National Cancer Foundation (MAKNA) as well as Mentor Counsellor of the LIN Foundation.

Tan Sri Dr. Lin holds 450,000 ordinary shares in the Company.

#### **DIRECTORS' PROFILE (cont'd)**



TAN SRI CLIFFORD FRANCIS HERBERT

Independent Non-Executive Director

Tan Sri Clifford Francis Herbert (Malaysian, aged 66), appointed on 27 June 2002, is an Independent Non-Executive Director. He holds a Bachelor of Arts (Honours) Degree from the University of Malaya and a Masters of Public Administration from the University of Pittsburgh, United States of America. He retired from the civil service in 1997 and at present sits on the Boards of AMMB Holdings Berhad, AmInvestment Bank Berhad, AmIslamic Bank Berhad and AmBank (M) Berhad.

Tan Sri Clifford joined the civil service in 1964, serving as an Assistant Secretary in the Public Services Department from 1964 to 1968 and as Assistant Secretary in the Development Administration Unit, Prime Minister's Department from 1968 to 1975. Tan Sri Clifford served in the Ministry of Finance from 1975 to 1997, rising to the post of Secretary General to the Treasury.

During Tan Sri Clifford's tenure in the civil service, he sat on the Boards of the Pepper Marketing Agency, Tourist Development Corporation, Advisory Council of the Social Security Organisation (SOCSO), Aerospace Industries Malaysia Sdn Bhd, Malaysian Highway Authority, Malaysian Rubber Development Corporation (MARDEC), Port Kelang Authority, Kelang Container Terminal Berhad, Bank Industri Malaysia Berhad, Malaysia Export Credit Insurance Ltd., National Trust Fund (KWAN), Kumpulan Khazanah Nasional Bhd, Malaysia Airline System Berhad (MAS), Petroliam Nasional Berhad (PETRONAS), Bank Negara Malaysia and Multimedia Development Corporation Sdn Bhd. He also served as Chairman of the Inland Revenue Board in 1997.

Tan Sri Clifford is also the Chairman of Montfort Boys Town and is also a trustee of Yayasan Nanyang and the National Kidney Foundation. He is also a Vice President of the Federation of Malaysian Manufacturers.

Tan Sri Clifford was instrumental in establishing the Securities Commission of which he was a member from 1993 to 1994 and was also a Board member of the Institute of Strategic and International Studies (ISIS) from 1989 to 1997. As Secretary General to the Minister of Finance, he was also appointed as alternate Governor to the World Bank. Tan Sri Clifford was Chairman of KL International Airport Bhd (KLIAB) from 1993 to 1999. On 16 July 2000 he was appointed as Executive Chairman of Percetakan Nasional Malaysia Berhad ("PNMB") and was Chairman of PNMB from 16 July 2002 to 31 December 2006.



GENERAL (R) TAN SRI MOHD ZAHIDI BIN HJ ZAINUDDIN

Independent Non-Executive Director

General (R) Tan Sri Mohd Zahidi bin Hj Zainuddin (Malaysian, aged 60), appointed on 4 August 2005, is an Independent Non-Executive Director. He holds a Masters of Science Degree in Defence and Strategic Studies from the Quaid-I-Azam University, Islamabad, Pakistan and had attended the Senior Executive Programme in Harvard University, United States of America in 2002. He is a Fellow of the Malaysian Institute of Management (MIM).

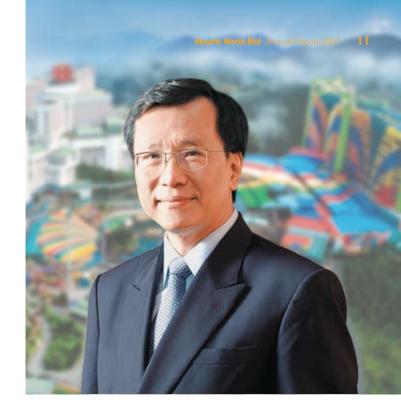
General (R) Tan Sri Mohd Zahidi has had a distinguished career in the Malaysian Armed Forces for 38 years 11 months, before retiring from the Force on 30 April 2005. During the period as a professional military officer, he served 6 years 4 months as the Malaysian Chief of Defence Forces from 1 January 1999 and as the Chief of the Malaysian Army for one year from 1 January 1998. Most notable appointments in the Armed Forces held were Aide de Camp (ADC) to His Majesty Yang Di-Pertuan Agong Sultan Azlan Shah, Commander Infantry Brigade, Assistant Chief of Staff Human Resources, Commander of Army Training and Doctrine Command, Deputy Chief of Army and Chief of Army. In International Duties, General (R) Tan Sri Mohd Zahidi served as a Military Observer under the United Nations International Monitoring Group in Iraq after Iran-Iraq War Ceasefire in 1988/1989. General (R) Tan Sri Mohd Zahidi is also a Director of Asiatic Development Berhad, Cahya Mata Sarawak Berhad, Affin Holdings Berhad, Wah Seong Corporation Berhad, Bandar Raya Developments Berhad and Bintulu Port Holdings Berhad.

General (R) Tan Sri Mohd Zahidi was made a Member of Dewan Negara Perak, elected by DYMM Paduka Seri Sultan Perak on 25 November 2006 and also a Director of Yayasan Sultan Azlan Shah.

#### **CHAIRMAN'S STATEMENT**

# "We are committed to grow as the world's leading integrated resort operator"

- Tan Sri Lim Kok Thay



On behalf of the Board of Directors, I am pleased to present to you the Annual Report and Audited Financial Statements of the Resorts World Group of Companies ("Resorts World", "Group" or "We") for the financial year ended 31 December 2007.

#### **REVIEW OF RESULTS**

The Group's revenue rose by 14% to a new record high of RM4.35 billion in 2007 (2006: RM3.81 billion), mainly attributed to higher volume of business as a result of higher visitor arrivals in the leisure and hospitality segment in conjunction with Visit Malaysia Year 2007.

Profit before tax was significantly higher at RM1.91 billion in 2007 (2006: RM1.14 billion). This was mainly due to the increase in revenue, one-off gain on disposal and dilution of equity investment in Star Cruises Limited ("Star Cruises") of RM418.1 million, higher interest income of RM85.4 million and lower share of losses in Star Cruises as the Group no longer equity account the results of Star Cruises with effect from 31 July 2007.

#### FINANCIAL HIGHLIGHTS

Year ended 31 December	2007 RM million	2006 RM million	Change %
Operating revenue	4,352.3	3,808.5	14.3%
Profit from operations	1,936.1	1,366.6	41.7%
Profit before taxation	1,912.1	1,138.7	67.9%
Profit after taxation	1,555.3	945.5	64.5%
Profit attributable to Shareholders	1,555.7	945.9	64.5%
Shareholders' equity	8,189.0	6,249.6	31.0%
Total assets	9,341.5	8,372.4	11.6%
Basic earnings per share (sen)*^	27.42	17.30	58.5%
Diluted earnings per share (sen)*^	26.48	17.26	53.4%
Gross dividend per share (sen) ^	6.48	5.40	20.0%
Dividend cover (times)*	5.7	4.4	29.5%
Net assets per share (RM)^	1.43	1.14	25.4%
Return (after tax and minority			
interests) on average			
shareholders' equity (%)	21.5	15.9	35.2%

- \* Computed based on profit after taxation and minority interests
- Computed based on enlarged number of ordinary shares in issue after share split exercise which was completed on 16 April 2007

#### **DIVIDENDS**

We maintained a reasonable balance between dividend payouts and the setting aside of funds for future investment and business growth.

An interim dividend of 2.88 sen per ordinary share of 10 sen each less 27% tax amounting to RM120.3 million was paid on 22 October 2007. The Board has recommended a final gross dividend of 3.60 sen per ordinary share less 26% tax, which will require the approval of shareholders at the forthcoming Twenty-Eighth Annual General Meeting. The total gross dividend per ordinary share in 2007 would amount to 6.48 sen, reflecting a 20% increase from the previous year of 5.40 sen.

#### **CORPORATE DEVELOPMENTS**

During the year, the Group embarked on an aggressive and more focused capital management and investment strategy. The mandate for the Company to buy back up to 10% of its issued share capital was approved on 21 June 2007.

The Company began a share buy-back exercise in July 2007. As at 15 May 2008, the Company has cumulatively bought back 129.1 million shares for a total consideration of RM504.1 million.

In an effort to streamline its investment strategy, the Group divested 1.01 billion ordinary shares of USD0.10 each representing 14.02% of its shareholding in Star Cruises for HKD2.65 billion (approximately RM1.17 billion) on 30 July 2007. Star Cruises subsequently ceased to be an associate.

As part of the continuous review of the Group's strategic positioning and interest worldwide, the Group on 28 December 2007 proposed a non-renounceable offer for sale of its entire shareholdings in Genting International Public Limited Company ("GIPLC") to the Company's shareholders. This initiative will provide an opportunity for the Group's shareholders to have direct participation in the prospects and future performance of GIPLC at a discounted market price. The sale was completed on 30 April 2008 and raised approximately RM522 million.

#### **CHAIRMAN'S STATEMENT (cont'd)**

#### **BUSINESS DEVELOPMENTS**

The Group has attained remarkable achievements in 2007. Genting Highlands Resort ("Resort") was the proud winner of the World's Leading Casino Resort, awarded by World Travel Awards besides garnering the Asia's Leading Casino Resort in the same year.

In addition, Awana Hotels and Resorts was awarded Best Brand in Leisure and Hospitality while Awana Vacation Resorts Development Bhd was awarded Best Brand in Leisure and Hospitality (Time Sharing) at the BrandLaureate - SME's Chapter Award 2007. The Resort also bagged four prominent awards of various categories from Hospitality Asia Platinum Awards. In 2007, the Resort attracted 19.6 million visitors.

Overall, the Resort continued to enhance its facilities and services for the comfort of our guests with wide range of facilities that includes hotels, food and beverage outlets, indoor and outdoor theme parks, mega entertainment shows and events, shopping, spa, golfing, econature activities and much more.

Throughout the year, the Resort mesmerised visitors with magnificent shows, star-studded concerts and world-class entertainment - providing fun and unforgettable moments for the entire family.

Among the shows held in 2007 were "FLY - Defy Gravity", a popular daily show by world-class performers and the Genting International Magic Festival, featuring 10 great world magicians. International acclaimed artistes such as Black Eyed Peas, Sir Cliff Richard, Olivia Newton John, Kitaro and canto-pop superstars from Hong Kong, Taiwan and Singapore performed at the Resort.

Being recognised as the World's Largest Hotel, First World Hotel intensively raised the bar by introducing the self-service check-out kiosk after a successful implementation of self check-in kiosk.

Maxims, the super luxury brand accommodation of the Resort, entered a new evolution with the completion of more Maxims Suites in Genting Hotel to cater to exclusive premium hotel guests.

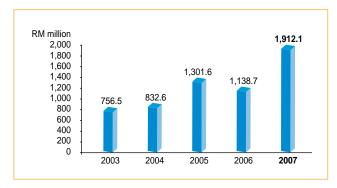
During the year Highlands Hotel, Theme Park Hotel and Resort Hotel underwent extensive renovation to reflect a stylish and contemporary look to provide unsurpassed quality and comfort to our guests. The Resort's exclusive M Spa & Fitness centre at Genting Hotel was recognised as "Hotel Spa of the Year" by Spa Asia.

Imperial Rama and Good Friends Restaurant went through renovation, revealing a more contemporary look for a great dining experience. In conjunction with the Malaysian International Gourmet Festival, world-renowned Michelin Star chefs from Europe were flown in to showcase their international acclaimed culinary masterpieces at The Olive restaurant from October to December 2007.

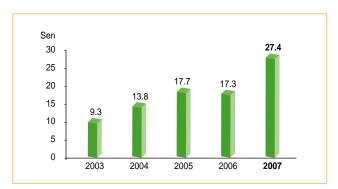
Genting Theme Park continued to captivate visitors with fun-filled and thrilling rides and attractions.

WorldCard, the Group's customer loyalty programme grew to over 2.5 million members in 2007. Worldcard members enjoy a multitude of benefits internationally and are recognised at more than 650 participating merchants covering over 2,200 outlets in Malaysia, Singapore and Hong Kong from a variety of leisure, dining, retail and entertainment outlets.

#### **PROFIT BEFORE TAXATION**

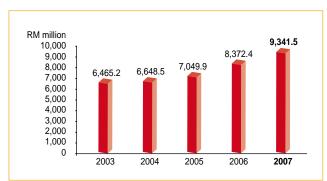


#### **BASIC EARNINGS PER SHARE\***

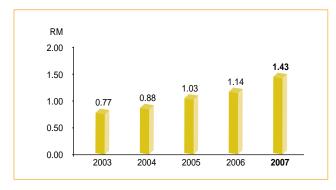


<sup>\*</sup> adjusted for share split

#### **TOTAL ASSETS**



#### NET ASSETS PER SHARE\*



#### **CHAIRMAN'S STATEMENT (cont'd)**

The Awana chain of hotels has never failed to please their guests and has been favourite host venues, especially for local and international Meetings, Incentives, Conventions and Exhibition. Awana Porto Malai continues to be the official host venue for the Langkawi International Maritime and Aerospace Exhibition.

Invited guests and esteemed Genting WorldCard members will be pampered a hundred miles off the ground as they travel on the new Gulfstream G450 jet, regarded as the Rolls Royce of the sky. Members will experience the luxury and comfort while we indulge them with our service - all in this state-of-the-art private jet considered a technological masterpiece.

The road infrastructure and transportation vehicles of the Resort continued to be upgraded to ensure safe, comfortable and convenient journey for users. Apart from that, we have opened two new bus stations in Kajang and Bandar Utama and a new limousine service counter at the Low Cost Carrier Terminal, for guests to travel comfortably to the Resort.

The Group holds a 19.3% stake in Star Cruises Limited, a global cruise brand ranked 3rd largest cruise operator in the world as at 30 April 2008

#### **CORPORATE SOCIAL RESPONSIBILITY**

We have always been committed to our role as a good corporate citizen. In this year's annual report, we are reporting our corporate social resposibility ("CSR") initiatives more formally in the areas of Environment, Marketplace, Workplace and Community in line with the framework recommended by Bursa Malaysia Securities Berhad. Taken together with our statement on Corporate Governance, these provide an overview of how we aim to fulfil our responsibilities to our stakeholders and to promote the highest quality of management across our operations. At the same time they show how our business contributes to society through all our activities and clarify our commitment to promoting good business practices within our own operations and with our suppliers.

#### **PROSPECTS**

Given today's competitive business environment, we realise it is imperative that we strive to maintain our exclusive commitment to our customers. The Group also continuously reviews new investment opportunities in leisure, hospitality and integrated entertainment resort to enhance long-term shareholder value.

We did well in conjunction with Visit Malaysia Year 2007. In 2008, with improved facilities and enhanced services, we are well equipped to cater to the anticipated growing number of visitors to the Resort.

#### **APPRECIATION**

We are saddened by the demise of our beloved Founder and my father Tan Sri (Dr.) Lim Goh Tong, who passed away peacefully on 23 October 2007. Our Founder was a great man who through determination, integrity and hard work, established the Genting Group as one of Asia's leading and best managed multinationals. His remarkable entrepreneurial legacy lives on.

I would like to convey my sincere gratitude to our distinguished fellow members of the Board, who have always been supportive and have always provided valuable insights to the Group throughout the year.

To the management and staff, your commendable performance to accommodate the demanding needs of our customers is highly appreciated.

I am also pleased to welcome Mr. Thuy Tuong Trinh as the Chief Operating Officer ("COO") of Resorts World. Mr. Trinh has over 30 years experience in the casino, resort and hospitality industry and has experience in the opening of resorts in Macau. As the COO, Mr. Trinh will impart invaluable knowledge and experience for the development of the Group.

My sincere appreciation goes to Mr. Tan Wooi Meng, the Group Company Secretary who retired from his post on 1 May 2008. On behalf of the Board, I thank him for his magnificent 26 years of dedication to the Genting Group of companies and Resorts World. Allow me to take this opportunity to wish him all the best on his retirement.

To all of our customers, shareholders, business associates and authorities, we thank you for your trust and confidence in the Group. I look forward to your continued support as we forge ahead to grow stronger and achieve greater standards in the industry.

TAN SRI LIM KOK THAY Chairman 21 May 2008

#### PENYATA PENGERUSI

#### "Kami bertekad untuk berkembang menjadi pengusaha resort bersepadu terulung di dunia"

Bagi pihak Lembaga Pengarah, saya dengan sukacitanya membentangkan Laporan Tahunan dan Penyata Kewangan yang telah diaudit bagi Kumpulan Syarikat-Syarikat Resorts World ("Resorts World", "Kumpulan" atau "Kami") untuk tahun kewangan berakhir 31 Disember 2007.

#### TINJAUAN KEPUTUSAN

Sepanjang Tahun Melawat Malaysia 2007, perolehan Kumpulan telah meningkat sebanyak 14% untuk mencatat paras rekod tertinggi yang baru iaitu sebanyak RM4.35 bilion pada tahun 2007 (2006: RM3.81 bilion), terutamanya disebabkan oleh peningkatan dalam jumlah perniagaan didorong oleh ketibaan pelancong yang lebih tinggi dalam sektor hospitaliti dan riadah.

Keuntungan sebelum cukai telah meningkat dengan ketara mencecah RM1.91 bilion pada tahun 2007 (2006: RM1.14 bilion). Ini disebabkan terutamanya oleh peningkatan dalam perolehan, keuntungan satu kali daripada penjualan dan pencairan pelaburan ekuiti dalam Star Cruises Limited ("Star Cruises") berjumlah RM418.1 juta, pendapatan faedah yang lebih tinggi sebanyak RM85.4 juta dan pegangan kerugian yang lebih rendah dalam Star Cruises kerana berkuatkuasa dari 31 Julai 2007, Kumpulan tidak lagi mengambil kira keputusan Star Cruises ke dalam akaun.

#### **SOROTAN KEWANGAN**

Tahun berakhir 31 Disember	2007 RM juta	2006 RM juta	Beza %
Perolehan operasi	4,352.3	3,808.5	14.3%
Untung daripada operasi	1,936.1	1,366.6	41.7%
Untung sebelum cukai	1,912.1	1,138.7	67.9%
Untung selepas cukai	1,555.3	945.5	64.5%
Untung boleh agih kepada Pemegang Saham	1,555.7	945.9	64.5%
Ekuiti pemegang saham	8,189.0	6,249.6	31.0%
Jumlah aset	9,341.5	8,372.4	11.6%
Perolehan asas sesaham (sen)*^	27.42	17.30	58.5%
Perolehan bersih sesaham (sen)*^	26.48	17.26	53.4%
Dividen kasar sesaham (sen) ^	6.48	5.40	20.0%
Liputan dividen (kali)*	5.7	4.4	29.5%
Aset bersih sesaham (RM)^	1.43	1.14	25.4%
Pulangan (selepas cukai dan kepentingan minoriti) per purata			
ekuiti pemegang saham (%)	21.5	15.9	35.2%

- \* Dikira berasaskan untung selepas cukai dan kepentingan minoriti
- Dikira mengikut bilangan penerbitan saham biasa yang telah bertambah selepas pelaksanaan pecahan saham yang telah selesai pada 16 April 2007

#### **DIVIDEN**

Kami mengekalkan keseimbangan yang munasabah di antara dividendividen yang dibayar dengan peruntukan dana untuk pelaburan dan perkembangan perniagaan di masa hadapan.

Dividen interim sebanyak 2.88 sen sesaham biasa yang bernilai 10 sen ditolak cukai 27% berjumlah RM120.3 juta telah dibayar pada 22 Oktober 2007. Lembaga Pengarah telah mencadangkan dividen kasar

akhir sebanyak 3.60 sen sesaham biasa ditolak cukai pendapatan 26%, yang memerlukan kelulusan para pemegang saham pada Mesyuarat Agung Tahunan Ke-Dua Puluh Lapan. Jumlah dividen kasar sesaham biasa pada tahun 2007 akan berjumlah 6.48 sen, menunjukkan peningkatan sebanyak 20% daripada 5.40 sen pada tahun sebelumnya

#### **PEMBANGUNAN KORPORAT**

Sepanjang tahun 2007, Kumpulan telah memulakan satu strategi pengurusan modal dan pelaburan yang lebih fokus dan agresif. Mandat kepada syarikat untuk membeli balik modal saham terbitan sehingga 10% telah diluluskan pada 21 Jun 2007.

Syarikat telah memulakan pembelian sahamnya sendiri dari Julai 2007. Pada 15 Mei 2008, Syarikat telah membeli balik 129.1 juta saham dengan jumlah balasan sebanyak RM504.1 juta.

Dalam usaha untuk menyelaraskan strategi pelaburannya, Kumpulan telah menjual 1.01 bilion saham biasa bernilai USD0.10 sesaham mewakili 14.02% pegangannya dalam Star Cruises berjumlah HKD2.65 bilion (lebih kurang RM1.17 bilion) pada 30 Julai 2007. Star Cruises kemudiannya tidak lagi menjadi syarikat bersekutu.

Sebagai sebahagian daripada tinjauan berterusan dalam penyusunan strategik dan kepentingan seluruh dunia, Kumpulan telah mengumumkan cadangan untuk tawaran jualan tidak boleh ditukar milik terhadap keseluruhan kepentingannya dalam Genting International Public Limited Company ("GIPLC") kepada para pemegang saham Syarikat pada 28 Disember 2007. Inisiatif ini bertujuan memberi peluang kepada para pemegang saham Kumpulan untuk memiliki penyertaan terus dalam prospek dan prestasi masa hadapan GIPLC dengan satu harga pasaran selepas diskaun. Usaha korporat ini selesai pada 30 April 2008 dan menjana kira-kira RM522 juta.

#### PERKEMBANGAN PERNIAGAAN

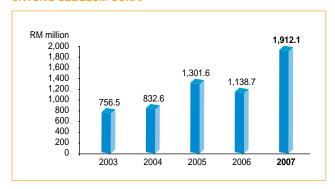
Saya dengan bangganya mengumumkan Kumpulan telah memperoleh pencapaian yang cemerlang pada tahun 2007. Genting Highlands Resort ("Resort") telah dianugerahkan sebagai pemenang World's Leading Casino Resort oleh World Travel Awards di samping menggondol anugerah Asia's Leading Casino Resort pada tahun yang sama.

Di samping itu, Awana Hotels dan Resorts telah dianugerahi Best Brand in Leisure and Hospitality sementara Awana Vacations Resort Development Bhd pula dianugerahi Best Brand in Leisure and Hospitality (Time Sharing) bagi BrandLaureate - SME's Chapter Award 2007. Resort turut memperoleh empat anugerah terkemuka dalam pelbagai kategori daripada Hospitality Asia Platinum Awards ("HAPA"). Sepanjang tahun 2007, Resort telah berjaya menarik seramai 19.6 juta pengunjung.

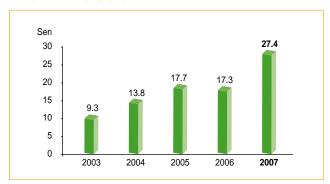
Secara keseluruhan, Resort terus mempertingkatkan kemudahan dan perkhidmatan demi keselesaan pelanggannya dengan menawarkan pelbagai rangkaian kelengkapan seperti hotel, premis niaga makanan dan minuman, taman tema dalam dan luar premis, persembahan dan acara hiburan mega, membeli-belah, spa, golf, kegiatan eko-alam semulajadi dan banyak lagi.

#### PENYATA PENGERUSI (sambungan)

#### **UNTUNG SEBELUM CUKAI**



#### PEROLEHAN ASAS SESAHAM\*



\* diselaras untuk pecahan saham

Sepanjang tahun ini, Resort telah mempesonakan para pengunjungnya dengan persembahan-persembahan yang mengagumkan, konsert-konsert bintang terkemuka dan hiburan-hiburan bertaraf antarabangsa - menyediakan detik-detik keriangan yang tidak boleh dilupakan oleh seisi keluarga.

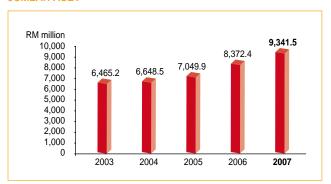
Antara persembahan-persembahan yang diadakan pada tahun 2007 ialah "FLY - Defy Gravity", iaitu persembahan harian yang popular dibawa oleh penghibur-penghibur bertaraf dunia dan Genting International Magic Festival yang menampilkan 10 ahli silap mata terunggul di dunia. Artis-artis bertaraf dunia seperti Black Eyed Peas, Sir Cliff Richard, Olivia Newton John, Kitaro dan bintang-bintang pop-kantonis popular dari Hong Kong, Singapura dan Taiwan telah membuat persembahan di Resort.

Diiktiraf sebagai Hotel Yang Terbesar Di Dunia, First World Hotel telah menapak selangkah ke hadapan dengan memperkenalkan khidmat kios daftar keluar layan-diri selepas berjaya melaksanakan kios daftar masuk layan-diri.

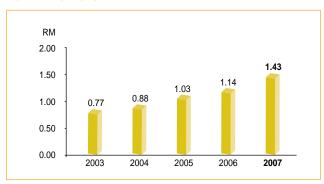
Maxims, jenama penginapan mewah bagi Resort, telah mencapai satu evolusi baru dengan siapnya Maxims Suites di Genting Hotel untuk memenuhi keperluan para pelanggan premium dan eksklusif hotel.

Pada tahun ini, Highlands Hotel, Theme Park Hotel dan Resort Hotel telah menjalani pengubahsuaian ekstensif untuk menampilkan rupa bentuk yang bergaya dan kontemporari demi menawarkan kualiti yang tiada tandingan dan kepuasan menyeluruh kepada pelanggan kami. Pusat M Spa & Fitness Resort yang eksklusif di Genting Hotel telah diiktiraf oleh *Spa Asia* sebagai *Hotel Spa of the Year*.

#### **JUMLAH ASET**



#### **ASET BERSIH SESAHAM\***



Imperial Rama dan Good Friends Restaurant yang telah menjalani pengubahsuaian, memaparkan rupa bentuk yang lebih kontemporari untuk pengalaman menjamu selera yang lebih menyeronokkan. Bersempena dengan Pesta Makanan Antarabangsa Malaysia, chefchef terkenal dunia iaitu Michelin Star dari Eropah telah diterbangkan ke Resort untuk mempersembahkan hidangan masakan antarabangsa terbaik di restoran The Olive dari Oktober hingga Disember 2007.

Genting Theme Park terus menawan hati para pengunjung dengan pelbagai tarikan dan permainan yang penuh dengan keseronokan dan cabaran.

WorldCard, program kesetiaan pelanggan Kumpulan telah berkembang dan mencapai lebih daripada 2.5 juta ahli pada tahun 2007. Ahli-ahli WorldCard menikmati pelbagai faedah di peringkat antarabangsa dan diiktiraf di lebih 650 syarikat yang mengambil bahagian, dan meliputi lebih daripada 2,200 premis niaga yang merangkumi aktiviti riadah, menjamu selera, membeli-belah dan hiburan di Malaysia, Singapura dan Hong Kong.

Rangkaian hotel Awana tidak pernah menghampakan pelanggannya dan telah menjadi tempat pilihan untuk menganjurkan Mesyuarat, Insentif, Konvensyen dan Pameran tempatan dan antarabangsa. Awana Porto Malai kekal menjadi tempat rasmi berlangsungnya Pameran Antarabangsa Maritim dan Udara Langkawi.

Tetamu jemputan dan ahli premium WorldCard Genting akan diberi layanan istimewa di udara dengan menaiki Gulfstream G450, jet peribadi terbaru yang diibaratkan sebagai Rolls Royce di langit. Ahli-ahli ini akan menikmati kemewahan dan keselesaan di samping kami memanjakan mereka dengan perkhidmatan kami - kesemua ini di dalam jet peribadi berteknologi terkini yang dianggap sebagai kemajuan terunggul teknologi.

#### PENYATA PENGERUSI (sambungan)

Infrastruktur jalan raya dan pengangkutan di Resort terus dipertingkatkan bagi memastikan keselamatan, keselesaan dan kemudahan perjalanan para pengguna. Selain daripada itu, kami telah membuka dua perhentian bas yang baru di Kajang dan Bandar Utama serta satu kaunter perkhidmatan limosin di Terminal Penerbangan Tambang Murah untuk membolehkan pelanggan menikmati perjalanan yang selesa ke Resort.

Sehingga 30 April 2008, Kumpulan memegang 19.3% saham dalam Star Cruises Limited, jenama kapal persiaran global yang ditarafkan sebagai pengendali kapal persiaran ketiga besar di dunia.

#### TANGGUNGJAWAB SOSIAL KORPORAT

Kami sentiasa komited dengan peranan sebagai warga korporat yang prihatin. Di dalam Laporan Tahunan kali ini, kami akan melaporkan inisiatif Tanggungjawab Sosial Korporat dengan lebih formal berlandaskan saranan Bursa Malaysia Securities Berhad dalam segmen Persekitaran, Pasaran, Pekerjaan dan Komuniti. Berdasarkan kenyataan kami mengenai Tadbir Urus Korporat, ia memberi gambaran secara keseluruhan bagaimana kami ingin menunaikan tanggungjawab kami kepada para pemegang kepentingan kami dan menggalakkan kualiti pengurusan tertinggi dalam seluruh operasi kami. Pada masa yang sama, ini menunjukkan bagaimana perniagaan kami menyumbang kepada masyarakat melalui semua aktiviti kami dan menjelaskan komitmen kami dalam mempromosi amalan-amalan perniagaan yang baik di dalam operasi kami dan dengan para pembekal.

#### **PROSPEK**

Dengan persekitaran perniagaan yang kompetitif hari ini, kami sedar adalah amat penting bagi kami berusaha mengekalkan komitmen eksklusif kami terhadap para pelanggan. Kumpulan juga akan terus meneroka peluang-peluang pelaburan baru dalam bidang hospitaliti, riadah dan resort hiburan bersepadu untuk mengembangkan nilai saham dalam jangka masa panjang.

Kami telah menunjukkan prestasi yang baik dalam Tahun Melawat Malaysia 2007. Pada tahun 2008, kami telah bersedia untuk menghadapi jumlah pengunjung Resort yang dijangka meningkat dengan kelengkapan yang lebih baik dan perkhidmatan yang lebih bermutu.

#### **PENGHARGAAN**

Kami amat meratapi pemergian Pengasas Kumpulan Genting dan juga bapa saya yang tersayang, Tan Sri (Dr.) Lim Goh Tong yang meninggal dunia pada 23 Oktober 2007. Beliau adalah lelaki hebat yang mengemudi Kumpulan Genting dengan penuh iltizam, integriti dan usaha keras sehingga menjadi salah sebuah syarikat multinasional ulung dan tadbir urus terbaik di Asia. Legasi keusahawanan beliau akan diteruskan.

Saya ingin menyampaikan penghargaan ikhlas saya kepada ahliahli Lembaga Pengarah yang dihormati, yang sentiasa memberi sokongan dan sumbangan bernilai kepada Kumpulan sepanjang tahun 2007.

Kepada pihak pengurusan dan para pekerja, prestasi cemerlang anda dalam memenuhi harapan tinggi pelanggan amatlah dihargai.

Saya juga turut mengalu-alukan perlantikan Encik Thuy Tuong Trinh sebagai Ketua Pegawai Operasi ("COO") Resorts World. Encik Trinh memiliki pengalaman lebih daripada 30 tahun dalam industri kasino, resort dan riadah di samping mempunyai pengalaman dalam pembukaan resort di Macau. Sebagai Ketua Pegawai Operasi, Encik Trinh akan berkongsi pengetahuan dan pengalaman yang tidak ternilai untuk pembangunan syarikat.

Saya ingin menyampaikan penghargaan yang tidak terhingga kepada Encik Tan Wooi Meng selaku Setiausaha Syarikat Kumpulan yang bersara daripada jawatannya pada 1 Mei 2008. Bagi pihak Lembaga, saya mengucapkan terima kasih kepada beliau di atas dedikasi beliau selama 26 tahun kepada syarikat-syarikat Kumpulan Genting dan Resorts World. Izinkan saya untuk mengambil peluang ini bagi mengucapkan selamat bersara kepada beliau.

Kepada semua pelanggan, pemegang saham, rakan niaga dan pihak berkuasa, kami mengucapkan terima kasih atas kepercayaan dan keyakinaan anda terhadap Kumpulan. Saya mengharapkan sokongan berterusan daripada anda semua dalam usaha kami mara ke hadapan untuk mengukuhkan pertumbuhan dan mencapai standard yang lebih tinggi dalam industri ini.

#### TAN SRI LIM KOK THAY

Pengerusi 21 Mei 2008

#### 主席文告

#### "我們承諾全力以赴,成為全球首屈一指的綜合名勝經營者"

本人謹代表董事部向您呈獻名勝世界集團(以下簡稱 '名勝世界'、'本集團'或'我們')截至2007年12月31日的常年報告及已審核財政報告。

#### 業績回顧

本集團在2007年的營業額增長14%,創下新高達四十三億五千萬令吉(2006年:三十八億一千萬令吉),這主要歸功於在2007大馬旅游年,休閒與酒店業務隨着遊客到訪人數增加而創下更理想的業績。

2007年的稅前盈利顯著提高至十九億一千萬令吉(2006年:十一億四千萬令吉)。這主要歸功於營業額增加、脫售麗星郵輪有限公司(簡稱'麗星郵輪')股權及稀釋股權投資的四億一千八百萬令吉一次過賺利、高達八千五百四十萬令吉的利息收益,以及自2007年7月31日起,本集團不再分攤麗星郵輪的業績,而減少了來自麗星郵輪的虧損份額。

#### 財政重點

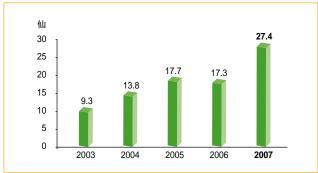
截至12月31日	2007年 百萬令吉	2006年 百萬令吉	差额 %
營運收入	4, 352. 3	3, 808. 5	14. 3%
營運盈利	1, 936. 1	1, 366. 6	41. 7%
稅前盈利	1, 912. 1	1, 138. 7	67. 9%
稅后盈利	1, 555. 3	945. 5	64. 5%
年度凈利	1, 555. 7	945. 9	64. 5%
股東股本	8, 189. 0	6, 249. 6	31.0%
全部動用資產	9, 341. 5	8, 372. 4	11.6%
每股基本收益(仙)*^	27. 42	17. 30	58. 5%
每股稀釋收益(仙)*^	26. 48	17. 26	53. 4%
每股總股息(仙) ^	6. 48	5. 40	20.0%
股息支付率(倍)*	5. 7	4. 4	29. 5%
每股凈資產(令吉)^	1. 43	1. 14	25. 4%
平均股東股本			
(在扣稅及扣除少數股東利益			
后)的回酬(%)	21. 5	15. 9	35. 2%

- \* 根據扣稅及扣除少數股東利益后的盈利計算
- ^ 在2007年4月16日完成股票分拆計劃后的擴大普通股數量基礎計算

#### 税前盈利



#### 每股基本收益\*



\* 經調整股票分拆

#### 股息

本集團的政策是在派息的同時,保留部分資金作為未來投資與業務 擴展之用,并讓三者之間維持合理的平衡。

本集團已于2007年10月22日支付了總值高達一億二千零三十萬令吉的中期股息,為每股面值10仙普通股取得2.88仙的中期股息(需扣除27%稅款)。董事部所建議的終期股息為每股3.6仙(需扣除26%稅款),將在來臨的第28屆股東大會提出,由股東批准。2007年分發的每股股息總額為6.48仙,比上一年的5.40仙增加了20%。

#### 企業發展

這一年來,本集團積極地實行其資本管理與投資策略。另外,本公司也在2007年6月21日獲股東授權回購其10%的發行股份。

本公司從2007年5月15日份開始回購股票。截至2008年5月15日,本公司已回購了一億二千九百一十萬股,總值五億四百一十萬令吉。

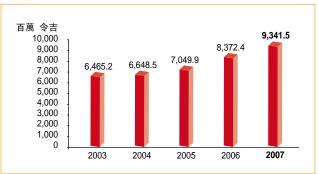
為了精簡投資,本集團於2007年7月30日,以二十六億五千萬港元 (約十一億七千萬令吉) 脫售十億一千萬麗星郵輪每股面值0.10美 元的普通股,相等于14.02%股權。因此,不再視麗星郵輪為聯號 公司。

在持續研討本集團世界性投資與策略定位,本集團於2007年12月28日提出不可轉讓獻議,以脫售雲頂國際公共有限公司(簡稱'雲頂國際')全部股權給公司股東。這項建議將會讓本集團股東有機會以低過市價直接參與云頂國際的未來發展。這項計劃已在2008年4月30日完成,籌措約五億二千二百萬令吉。

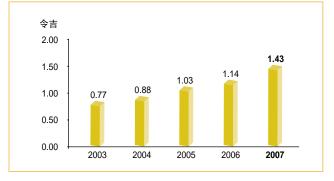
#### 業務發展

本集團在2007年取得卓越非凡的成績。雲頂高原勝地(以下簡稱'勝地')很榮幸地獲得世界旅游大獎(World Travel Awards)投選為《世界首要賭場名勝》以及《亞洲首要賭場名勝》。

#### 總資產



#### 每股淨資產\*



#### 主席文告

此外,阿娃娜酒店與名勝有限公司獲得休閒與酒店組最佳品牌大獎,而阿娃娜渡假名勝發展則在2007年 BrandLaureate 中小企業卓越品牌組別中,獲得休閒與酒店 (Time Sharing) 最佳品牌獎。勝地也在亞洲酒店業白金獎(簡稱 'HAPA')囊括多項組別的大獎。勝地在2007年成功吸引了一千九百六十萬名遊客到訪。

整體而言,勝地持續不斷提升各類設施與服務,務求讓訪客們感覺到實至如歸。這包括酒店、餐飲場所、室內與戶外主題公園、大型娛樂表演與活動盛會、零售商店、水療中心、高爾夫球、生態活動與其他豐富多彩的休閒娛樂活動。

這一年來,勝地透過炫麗奪目的精彩演出,星光熠熠的演唱會以及 世界級的娛樂表演,讓游客們陶醉其中,也為一家大小帶來無窮歡 樂與美好回憶。

2007年廣受歡迎的節目包括由世界級表演者每日呈獻的"飛翔:地心引力終極挑戰"("FLY - Defy Gravity"),以及由十大國際魔術大師所呈獻的雲頂國際魔術盛會(The Genting International Magic Festival)。 揚名國際的演藝家,如Black Eyed Peas、奇里夫李察爵士(Sir Cliff Richard)、奥利花紐頓約翰(Olivia Newton John) 與喜多郎(Kitaro),以及香港、台灣與新加坡流行歌手的精彩表演,吸引無數歌迷到場觀賞。

作為世界上最大規模酒店的第一大酒店,繼續積極地提升服務,在 成功推行自助入住登記專用櫃檯后,也推介了自助結帳專用櫃檯。

美星 (Maxims) 為勝地的超級豪華酒店品牌。隨著更多位於雲頂酒店 内的美星高級套房峻工,勝地的豪華酒店服務會更上一層樓。

這一年來,高原酒店、麗園酒店與名勝酒店進行翻新與現代化工程,展現時髦且富有時代氣息的富麗外觀,為客戶提供超質與稱心滿意的渡假體驗。雲頂酒店獨具特色的M Spa & Fitness 水療健身中心更獲得 Spa Asia 推選為"年度最佳酒店水療中心"。

泰華宮 (Imperial Rama) 與好友記餐廳 (Good Friends Restaurant) 經過 裝潢翻新,更優雅閒適,提供一流的用餐體驗。適逢馬來西亞國際 美食節,來自歐洲的 Michelin 美食星級大廚也於2007年10月與12月 前來參與其盛,在我們的頂級餐廳 The Olive 大展廚藝,分享他們享 譽國際的經典佳餚。

雲頂主題公園的遊樂乘騎裝置與景點,繼續吸引大量遊客前來遊 玩。

本集團在客戶忠誠計劃下所推出的環通卡,在2007年的會員人數突破二百五十萬名。環通卡會員可在馬來西亞、新加坡與香港等地超過六百五十間參與商號的二千二百間分店享受休閒、餐飲、零售與娛樂等領域的國際性優惠禮遇。

阿娃娜連鎖酒店無微不至的待客之道,使之成為首選的渡假勝地,更是舉行本地與國際會議、獎勵旅游和會展的理想地點。阿娃娜Porto Malai 渡假村連續成為主辦浮羅交怡國際海空展的官方指定地 點

雲頂環通卡一群忠誠的貴賓級客戶,将有机会乘搭最新款的 Gulfstream G450 私人飛機,體驗空中勞斯萊斯的豪華之旅。在這架 科技尖端的私人飛機上,會員們體驗奢華享受,我們也提供週到服 務,讓他們备感賓至如歸。

來往勝地的道路設施與交通服務也不斷獲得提升,以確保訪客旅途順暢安全。除此之外,我們也在加影與萬達鎮兩地設立巴士站,以 及在廉價航空終站增設豪華轎車服務櫃檯,讓客戶更方便地到訪勝 地。

截至2008年4月30日為止,本集團擁有麗星郵輪的19.3%股權。麗 星郵輪是國際著名郵輪品牌,也是全球第三大郵輪公司。

#### 企業社會責任

我們不斷实踐成為一位优秀的企業家。在今年的年報中,本集團根據大馬股票交易所推介的架構下,以在針對工作場所、市場、環境與社區體現企業責任,作出更正式的聲明。綜合在企業管理與道德規范所作的聲明,可整體地反映出我們如何竭盡所能地實踐我們的責任,以在整體業務發揮最高素質的管理效益。與此同時,透過奉行這些社會責任,也展示我們的商業活動對社會所作出的貢獻,同時表現我們在本身業務與供應商合作方面,堅守對良好商業守則所作出的承諾。

#### 前통

在商業競爭日益激烈的現今社會,我們深切體會到必須實踐為客戶 所作出的獨特承諾。此外,本集團也不斷地探討在休閒,酒店及宗 合娛樂各領域的投資商機,以提升持股者的長遠利益。

本集團在2007年大馬旅遊年表現出色。在2008年,我們已經準備就 緒,運用更完善的設施與優良的服務,以迎接更大量的遊客到訪。

我們摯愛的創辦人,也是吾父林梧桐博士,於2007年10月23日與世長辭,令我們深感痛惜。我們的創辦人是個果敢決斷、清廉正直、勤奮實幹的偉大企業家。他創辦的雲頂集團,成為亞洲傑出和卓越管理的跨國企業。他締造的非凡企業傳奇,將永為后世所傳頌。

本人謹此對董事部成員過去一年來對本集團的支持與意見提供,致以萬分謝意。

在此,我衷心感謝管理層與員工們,一直以來孜孜不倦地努力,以 迎合顧客的嚴格要求。你們的貢獻有目共睹,值得表揚。

我也在此歡迎鄭瑞先生出任名勝世界有限公司營運總裁。鄭先生在 賭場、名勝與酒店業領域擁有30年的豐富經驗,也曾經參與開辦多 家澳門名勝與賭場。隨着受委為本公司營運總裁,鄭先生將在發展 本公司業務上,注入他難能可貴的豐富經驗。

我們特別感謝在2007年5月1日榮休的本集團公司秘書陳偉民先生。 本人謹代表董事部,向陳先生這二十六年來對雲頂集團成員公司與 名勝世界所作出的服務與積極貢獻,表示最深切的謝意。我在此祝 愿他日後事事稱心如意。

對於我們的顧客、股東、商業同仁及各有關當局一直以來給予本集 團的支持與信賴,本人謹此表達由衷感謝。在本集團茁壯成長、邁 向另一高峰之際,我們衷心期望能繼續獲得您的鼎力支持。

丹斯里林國泰 主席 2008年5月21日



Come visit Genting - "City of Entertainment", the only city in Malaysia that "never sleeps". It offers six hotels with 10,000 rooms and a myriad of leisure, business and fun-filled activities that span over 90 food and beverage, 80 retail outlets, over 50 fun rides and attractions, world-class convention and mega show venues and much more. Be entertained at Asia's leading integrated resort

#### **GENTING HIGHLANDS RESORT**

#### **GENTING - CITY OF ENTERTAINMENT**

www.genting.com.my



Genting Highlands Resort ("Resort") is Asia's leading integrated leisure and entertainment resort and a proud winner of **World's Leading Casino Resort (2005 and 2007)**, awarded by World Travel Awards besides being voted as **Asia's Leading Casino Resort** for three consecutive years (2005, 2006 and 2007).

In conjunction with Visit Malaysia Year 2007, the Resort has achieved a Herculean feat by attracting a record 19.6 million visitors in 2007. 27% of the visitors were hotel guests whilst the remaining 73% were mainly Malaysian day-trippers. Singaporean hotel guests formed approximately 5% of the total visitor arrivals to the Resort in 2007. Visitor arrivals from India, Middle East, Taiwan, Vietnam, Indonesia and neighbouring countries grew considerably while demand from the domestic market remained healthy in 2007.

Popularly known as Genting - City of Entertainment, the Resort has become a popular venue for world-class shows and international performances. It has three mega entertainment venues with a total combined capacity of 10,000.

It was an exciting year for *Genting International Showroom* (1,600 capacity) with series of new events staged in conjunction with Visit Malaysia Year 2007. For the first time ever, two new events were introduced, the Genting International Jazz Festival that featured 10 international jazz bands from New Zealand, South Africa, US, UK, Benin, China, Scotland, Cuba, Caribbean as well as from our homeland - Malaysia; as well as the Genting International Magic Festival that featured 20 international magicians performing in front of a live audience.

In support of local theatre production, several local theatre performances were staged such as Butterfly Lovers, "Rose Rose, I Love You" and the Cecilia Yap Concert where the events received rave reviews from both the audience and the media. To provide different entertainment flavours to our audience, some of the unique events were held such as "Jump", a touring Korean Martial Arts Comedy Show and Pakistan Lux Award.

Football fans were treated to live screenings football of matches on large screens during the EPL Viewing Parties with attractive prizes worth more than RM750,000 such as trips to watch EPL matches live at Emirates Stadium.

The long-running resident show "FLY - Defy Gravity" was held at the *Pavilion* (2,000 capacity). This show was supposed to end in July 2007 but was extended by six months to 1 January 2008.





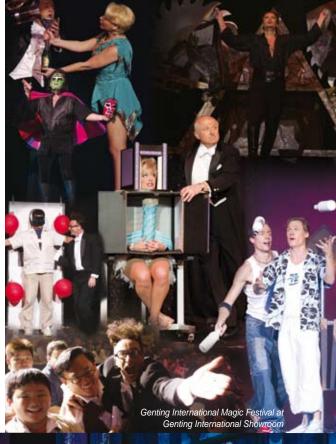
The *Arena of Stars* (6,000 capacity) is the ideal venue for spectacular star-studded concerts, live-telecast shows and adrenalin-pumping sporting events. In 2007, it hosted some 80 concerts and award shows, attracting more than 330,000 patrons to the resort. Amongst the international artistes performed at the Arena of Stars were Black Eyed Peas, Boyz II Men, Sir Cliff Richard, Olivia Newton John, Michael Learns to Rock, Engelbert Humperdinck, Kitaro and Richard Clayderman.

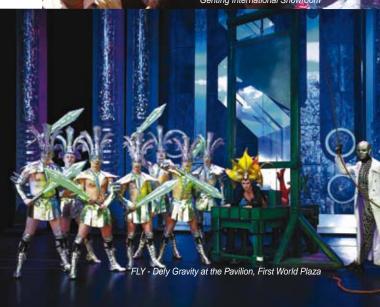
Chinese pop song enthusiasts were thrilled at the wide range of Hong Kong and Taiwanese artistes who performed at the Arena of Stars, including Joey Yung, Sammi Cheng, Sally Yeh, Jolin Tsai, Wu Bai, Fei Yu Ching, Hacken Lee, Cindy Wang, JJ Lin, Su Rei, Yip Tuck Han, Liza Wang, Jack Neo, Vanness Wu, Jonathan Lee, Slyvia Chang, Ronald Cheng, Edmund Leong and Jacky Wu.

Other events held at Arena of Stars were MyFM Anniversary Concert, Hands Percussion, Genting Love Song Competition, Star Idol Live, Astro Classic Golden Melody Singing Competition and Eric Tsang Super Variety Show. Popular award shows held included Anugerah Era, Astro Wah Lai Toi Drama Award and the highly acclaimed Zee Cine Award with the appearance of over 50 Bollywood artistes including Shah Rukh Khan.

Arena of Stars and *Genting International Convention Centre* hosted the 50th Year Nationhood World Lion Dance Invitation, National Lion Dance Championship, and Guinness 9 Ball Tournament, which was organized by ESPN.









#### **HOTELS**

During the year under review, the five hilltop hotels at the Resort - Genting Hotel, Highlands Hotel, Resort Hotel, Theme Park Hotel and First World Hotel achieved an overall average occupancy of 89%. Approximately 2.6 million room nights were sold, registering an 11% growth over 2007.

In 2007, the Group has been constantly upgrading its products and facilities in order to stay competitive and to continuously provide unsurpassed quality.

Renovation works began in 2007 to transform *Genting Hotel*, the flagship hotel of the Resort that houses Maxims (www.maxims.com. my) into an all suite Hotel.

Refurbishment of rooms was also carried out at other hotels. In *Highlands Hotel*, four floors of Premier rooms were refurbished in August 2007. Meanwhile its exclusive Club Elite, a separate brand under Highlands Hotel, renovated 27 Parlour Suites in December 2007 to provide even better hospitality experience to its premier casino clientele. Three levels of car park in Highlands Hotel were also upgraded exclusively for Genting World Card ("GWC") Platinum cardholders during the year under review.

**Resort Hotel** also had an extensive renovation of its 358 guest rooms in November 2007, reflecting the latest contemporary design. Renovation is still ongoing for the remaining rooms and will be completed by year 2008. **Theme Park Hotel** also renovated 122 of its guest rooms, and the corridor and lift lobbies were completed in December 2007.

First World Fitness Centre located at Tower Two of *First World Hotel*, was opened for workouts and stress relief and received good response from hotels and walk-in guests.

The Resort continued to garner recognition and prestigious awards, a testimony for its hard work and commitment towards excellence. The Resort was honoured with three hotel awards during the Hospitality Asia Platinum Awards (HAPA) 2007 ceremony. Genting Hotel was awarded "HAPA Best Family Resort of The Year" in recognition of the hotel's service excellence and its first class facilities. Ming Ren, a premier Chinese fine dining outlet at the Resort renowned for its Xinjiang lamb specialty won "HAPA Best Specialty Restaurant of the Year" while a talented chef from Elite Palace, Club Elite won the "HAPA Chinese Cuisine Chef of the Year" award.

Adding to the Resort's list of accolades is M Spa & Fitness centre located at the Genting Hotel Lobby. It clinched the title "Hotel Spa of the Year" by Spa Asia.







#### **CONVENTIONS**

**Genting International Convention Centre** spanning over 150,000 square feet of conference space including 18 meeting rooms, a Grand Ballroom, 3 Convention Halls and a Business Centre continued to attract local and international MICE (Meetings, Incentives, Conventions and Exhibitions) sectors during the year under review.

A total of 2,654 functions were held at the Resort in 2007. Among the major conventioneers were Prudential Assurance, Nasa Oil Dealers, Sunshine Empire and Crown Vision International.

#### **FOOD & BEVERAGE**

The Group operates 43 food and beverage ("F&B") outlets, which catered to over 13 million covers during the year under review. Together with other third-party F&B outlets, there are over 90 F&B outlets at the Resort offering a wide range of dining options from local to international cuisines.

Along with the upgrading of hotel rooms and facilities, several F&B outlets have also undergone renovation and refurbishment exercises to offer better dining experiences.

*Imperial Rama* re-opened its door in September 2007. The makeover saw the outlet boasting a contemporary look that exudes a luxurious ambience that is both inviting and relaxing. The Group has added three private dining rooms with dining capacity of 12 persons each room, fully furnished with sofa sets and a plasma television for guests' dining pleasure.

Good Friends Restaurant and Good Friends Express re-opened in November 2007, revealing contemporary Chinese eye-catching features where diners can look forward to more delectable experience.

**World Club Lounge**, located at 24th floor of Tower 1, First World Hotel, was refurbished to enhance the dining environment for its exclusive World Club guests.

In conjunction with the **Malaysian International Gourmet Festival** event, world-renowned Michelin Star Chefs from Switzerland, France and Italy were especially flown in to present the Michelin Star Dining at **The Olive** from October to December 2007. The exclusive gastronomy experience was presented by Michelin Star Chefs, led by Chef Anton Mosimann, together with Chef Eric Danger, Chef Arnaud Lallement, Chef Christian Moine and Chef Donatella Zampoli. Chef Anton Mosimann, who is dubbed the King of Kitchens and the youngest Maitre Chef de Cuisine at London's Dorchester Hotel, earned his two Michelin Stars during his 13-year tenure at the hotel, making it the first ever establishment outside France to do so.

A Chinese Master Chef was flown in from the famous Tung Lok Group, Singapore to showcase his culinary skills to commemorate the newly renovated *Imperial Rama* and *Elite Palace*.

Our team of chefs also attained great achievements in the "Culinaire Malaysia 2007", which was held at the Kuala Lumpur Convention Centre. The team had gone all out to bring back the winning glory to the Resort. The team bagged a total of 1 Gold, 5 Silver and 12 Bronze medals.

To cater to the increasing demand for Halal food, both **Resort Café** and **Kampong Restaurant** were awarded the "Halal" certification by Jabatan Agama Islam Negeri Pahang in August 2007.



#### **REVIEW OF OPERATIONS (cont'd)**

#### **SHOPPING**

First World Hotel & Plaza is Malaysia's highest and only leisure, shopping and entertainment venue that enjoys cool fresh highlands air. It consists of First World Hotel and First World Plaza, a shopping paradise with lines of food and beverages galore and vibrant entertainment venues.

First World Plaza offers a fun and exciting shopping experience at the peak, offering more than 50 retail shops, 60 food and beverage outlets, 25 fun rides, 6 vibrant themed boulevards and many more entertainment attractions all under one roof. The Plaza is popular with its beautiful architecture building designs which features the world famous landmarks such as Times Square, Universal Walk, Genting Walk, Covent Garden, Venice and other famous icons such as the Hollywood Oscar, the Statue of Liberty, Eiffel Tower, the Big Ben, Malaysia Petronas Twin Tower and the Golden Gate. In line with the First World Plaza development, the newly refurbished First World Bus Terminal has now expanded to a huge satellite hub for daily buses from north, east and south Malaysia and direct coaches from Singapore as our continuous effort to provide convenience and comfort to visitors.

Among the many popular local and international fashion brand names in First World Plaza are Bonia, Padini, Giordano, Carlo Rino, Colours & Fragrances, Converse, Hush Puppies, Poney, Diadora, Soda, Blush, Bonita, World of Cartoon, Voir, G2000, Esprit, Nike, Adidas and Mango. Beside that, there are many other branded retail outlets such as The Body Shop, Osim, Lovely Lace, Travel for All, My News.com, Watson, England Optical, Speed Video, Purple Cane and many more.

Visitors would find a variety of food and beverage choices ranging from favourite cafes, fast food restaurants and fine dining restaurants such as The Kopitiam Foodhall, The Coffee Bean & Tea Leaf, Starbucks Coffee, Baskin Robbins, Kenny Roger Roasters, Pizza Hut, McDonald's, KFC, Burger King, the Market Food Street and The Ah Yat Abalone Forum Restaurant.

All year round, **Genting Times Square** has lined up various exciting performances and events to embrace its visitors such as popular Malaysian cultural dance and singing performances, international magic shows, famous local and international artiste showcases, festive celebration special, fashion shows and launch events.

Besides that, the **Universal Walk** is the busiest venue hosting numerous art and cultural showcases, fashion road shows and themed promotions such as Historical Malacca Handicraft, Shanghai Yuyuan Master Craftsmen Showcase, Thai Songkran Festival, Discovery of Malaysia in conjunction with the Malaysia 50th Independence Day, Lazo Diamond Jewellery Roadshow, Maxis 3G event, Poney Fashion Show and Fair, Osim Roadshow, Panasonic Roadshow and Christmas Wonderland Fair.

The Christmas's Eve and New Year Countdown parties have become the much-awaited annual events for revellers. Great live band music and dancing performances and the exciting pyrotechnic and confetti display became all possible - to have the Wildest Indoor Party celebration in First World Plaza.







#### **GENTING THEME PARK**

Genting Theme Park, winner of the Hospitality Asia Platinum Awards (HAPA) Tourist Attraction of The Year 2007/2008 and certified with the Quality Management System Standards ISO 9001:2000 from Lloyd's Register Quality

Assurance Ltd., persists in the pursuit of providing endless fun at the peak. With over 50 rides and attractions ranging from thrill, family and kiddy rides to the unique fun experience, the Resort attracts millions of theme park visitors every year.

In placing great significance as a one-stop family oriented theme park, Genting Theme Park has been introducing more rides and activities to family crowd, such as the all new experience to travel around the world in *Mini Train* in First World Indoor Theme Park and *Pirate Ship* for Outdoor Theme Park thrill seekers who attempt to tame the high seas.

With heart set on becoming the premier theme park in Malaysia, Genting Theme Park set out on the journey for continuous improvements of facilities and attractions. The ever-popular *Flying Jumbo*, *The Spinning Tea Cup*, *Rodeo Rider*, *Astro Fighter*, the go-karts used for the *Grand Prix Fun Kart* track, *Matahari Ferris Wheel* and Malaysia's first roller coaster, *Cyclone*, were refurbished to ensure that Genting Theme Park remains in excellent condition. To meet overwhelming response to the *Corkscrew* roller coaster ride, double-train concept was implemented to cater long queues.

Rainforest Splash Pool – Malaysia's only heated indoor water park at 2,000 metres above sea level, now offers rental of water scooters. More dinosaurs from Cretaceous Period and Jurassic Age come together at *Dinosaurland*, Outdoor Theme Park. All these are brought to our guests exclusively by Genting Theme Park in its commitment to be the best and the most popular theme park attraction in the region.

#### TRANSPORT AND INFRASTRUCTURE

The Resort, which is less than an hour's drive from Kuala Lumpur, is easily accessible via an excellent road network and highway infrastructure as well as by air.

Given today's competitive business environment, we realize it is imperative that we strive to maintain our exclusive commitment to our customers. Thus, esteemed Genting WorldCard members will be pampered with luxury a hundred miles off the ground as they travel on the new Gulfstream G450, the state-of-the-art private jet aircraft. Regarded as the Rolls Royce of the sky, members will be treated with luxurious pleasure and comfort in this technological masterpiece. The jet has made its maiden voyage from Kuala Lumpur to Phuket in Thailand and beginning early 2008, it will fly our premier customers all over the globe.

The Group has put continuous efforts into providing a safe, comfortable and convenient travel to and from the Resort. The Group has further expanded the bus services with the opening of two new bus stations - one in Kajang (Kompleks Perhentian Kajang) in June 2007 and another in Bandar Utama (1-Utama Shopping Centre) in December 2007. Similarly, to meet the growing base of our customers arriving via the Low Cost Carrier Terminal (LCCT), we have opened a new limousine service counter at the terminal in June 2007.

Keeping ahead of the times for the comfort, safety and higher expectations of our valued guests, the Group has also invested in upgrading its existing fleet to include two units of the latest Mercedes Benz S350 SEL, three units of Mercedes Benz S300L and five units of the latest Toyota Alphard models, bringing the total fleet to 47 limousines and 53 buses.

To further enhance the safety and customer service delivery standard of its drivers, the Group has also embarked on an ongoing advanced Defensive Driving Course and Professional Chauffeur's Etiquette Program for all its drivers.

The *First World Hotel Bus Terminal* resumed its operation in December 2007 after having closed for three months for upgrading. The upgrade has incorporated a LED display board and paging system to provide systematic traffic control ensuring efficient and smooth traffic flow especially during high volume tourist arrivals at the Resort. It also involved renovation of the passenger-waiting hall, construction of new stores and as well as a new roof for bus parking bays.









#### AWANA HOTELS & RESORTS

www.awana.com.my



The Awana brand, which comprises three beautifully designed resort hotels in Malaysia achieved an overall average occupancy rate of 69% in 2007 (2006: 65%).

## Awana Genting Highlands Golf & Country Resort ("Awana Genting")

Renowned for its abundant green surroundings and crisp, cool air, **Awana Genting** is a refreshing getaway from the hustle and bustle of the city. Nestled in the country's largest and oldest mountain range, it is merely a 45-minute drive away from Kuala Lumpur and a stone's throw away from Genting – City of Entertainment.

The five-star highlands resort has 430 well-appointed guest rooms, 17 well-equipped function rooms with a grand ballroom and an 18-hole championship golf course. Situated 3,000 feet above sea level, Awana Genting has created its name as a popular haven for golfers, families, conventioneers and eco-sports lovers.

To bring the resort to a higher milestone in the outdoor sports activities, a new programme was introduced in June 2007, namely Sunrise & Sunset programme, which provides all in-house guests the opportunity to participate in exciting sports, fun and adventure activities, and unique customized programmes for free throughout their stay. In addition, the Resort had signed a Memorandum of Agreement with Open University Malaysia ("OUM") in October 2007. The OUM-Awana Green Campus enables OUM's students and staffs to use the Resort's facilities to conduct various team building and leadership programmes.

Awana Genting is a preferred MICE (Meetings, Incentives, Conventions and Exhibitions) venue for many government and corporate events.

The Buns Strabe, a new extension to the Lobby Lounge blends old and new architecture with the skilful utilization of colours, features a selection of hot and cold coffee by Austin Chase Coffee as well as boasts an extensive array of scrumptious food. It is certainly the perfect venue for a casual get-together. Awana Genting achieved a higher average occupancy rate of 72% in 2007 (2006: 61%).

#### Awana Kijal Golf, Beach & Spa Resort ("Awana Kijal")

**Awana Kijal** is a luxurious impressive five-star beach resort with 343 guest rooms and suites, with spectacular panoramic views of the South China Sea. Located in Terengganu (only 30 minutes from Cherating) in the fascinating East Coast of Peninsular Malaysia, Awana Kijal has

become the premium deluxe resort destination for travellers from Malaysia and around the globe. Recognized as the No.1 Resort in The East Coast, it is specially designed along 7.6km of pristine beach for golf enthusiasts, land and water sports' extremists and nature lovers looking for an exciting holistic resort experience.

The most distinctive feature of the property, apart from the extensive beach of warm and golden sand, is the par-72 18-hole championship golf course, comprising the Rimba and Palma 9's.

For non-golfers, a wide selection of water and land sports activities are available such as jet-skiing, windsurfing, canoeing, "banana" boat riding, snorkelling, scuba-diving, bird-watching, nature walk and fireflywatching.

The Taman Sari Royal Heritage Spa offers spa treatment packages based on ancient Javanese massage and aromatherapy practices to relax and rejuvenate the body and mind.

Awana Kijal's MICE sector, which was the second largest contributor to revenue after the corporate sector, catered to several major conventioneers during the year under review, namely Amanahraya Berhad, HSBC, World Fish Centre and Pejabat Penerangan Malaysia. Awana Kijal recorded an average occupancy of 65% in 2007 (2006: 68%).

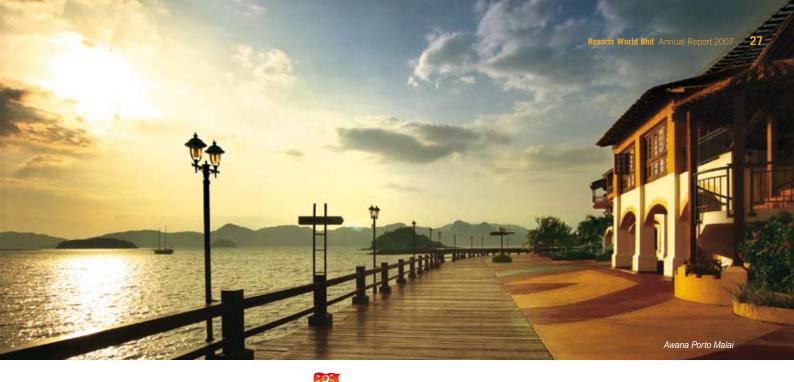
#### Awana Porto Malai, Langkawi ("Awana Porto Malai")

Situated on the south-western tip of mythical Langkawi, the island famed for its legends and duty-free status, **Awana Porto Malai** remains a popular holiday destination.

The 208-guest room Mediterranean-inspired resort caters to a wide segment of the market including tourists from Europe, East Asia and ever popular among Taiwan and China.

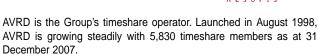
In 2007, Awana Porto Malai continued to be the official host venue for the Langkawi International Maritime and Aerospace Exhibition (LIMA). In the early part of the year, Awana Porto Malai was selected as a venue for the International "Global Meet" event, which was organized by the Ministry of Tourism, Malaysia.

To enhance the dining experience for visitors, Awana Porto Malai has reconceptualised and redesigned one of its dining rooms into Villa Rossi Restaurant, providing guests with alternative dining options in Italian and Continental cuisines. Awana Porto Malai recorded an average occupancy of 71% in 2007 (2006: 68%).



### AWANA VACATION RESORTS DEVELOPMENT BHD ("AVRD")

www.awanavacation.com



AVRD is affiliated with Resort Condominium International (RCI), providing AVRD's timeshare members with the access to more than 3,800 affiliated resorts in over 85 countries.

In addition, AVRD has direct exchange with resorts in Europe, Australia, China, India and Thailand, in addition to the Group's resort properties. AVRD is the proud winner of Best Brand in Leisure and Hospitality (Time Sharing) at the BrandLaureate - SME's Chapter Award.

#### **E-COMMERCE AND IT DEVELOPMENT**

The Group capitalises on the progress of Information Technology and e-Commerce to innovate and create exciting solutions to enhance the overall business operations.

WorldReservations Centre ("WRC"), the 230-seater call centre for Genting City of Entertainment received more bookings in 2007. About 2 million incoming calls were received, 12% higher than 2006. During the year, WRC expanded its services by managing and accepting reservations for timeshare properties of Awana Vacations.

With the increased in online sales by 23% in 2007, www.genting.com.my has proved to be a very successful online marketing channel for the Group. On a peak day, more than 29,000 unique visitors logged onto the website found it reliable and convenient.

First World Hotel launched its self check-in kiosk, the first solution among Malaysian hotels that empowers hotel guests to complete the entire check-in and check-out process unassisted. It automatically alerts for immediate housekeeping when a guest checks out.

**WorldCard** membership has increased to over 2.5 million in 2007 and now has over 650 participating merchants, covering more than 2,200 outlets throughout Malaysia, Singapore and Hong Kong.

The Worldcard membership self services kiosk, *iKiosk* was enhanced with new features such as guest pass issuance, online statement and redemption and other promotional capabilities for WorldCard members. *iKiosk* has received positive response from its members.







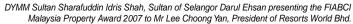






#### **REVIEW OF OPERATIONS (cont'd)**







YAB Dato' Seri Najib Tun Razak, Deputy Prime Minister of Malaysia presenting the MMVB Award to Mr Lee Choong Yan, President of Resorts World Bhd.

#### **RECOGNITION**

The Resort's growing list of international accolades and awards of excellence is testimony to its excellent achievements in the leisure and hospitality industry.

Major accolades received in 2007 were as follows:

- Genting Highlands Resort World's Leading Casino Resort and Asia's Leading Casino Resort by World Travel Awards.
- · Genting Ranked No. 4 as Malaysia's Most Valuable Brands 2007 by Association of Accredited Advertising Agents Malaysia.
- Genting Highlands Resort Best Resort at TTG Travel Awards 2007 by TTG Asia Media.
- Genting Highlands Resort **Best Resort Development** at FIABCI Malaysia Property Award 2007 by International Real Estate Federation (FIABCI) Malaysia.
- Hospitality Asia Platinum Awards 2007 by World Publishing Asia:
  - Genting Highlands Resort Tourist Attraction of the Year (Genting Theme Park)
  - Genting Highlands Resort Chinese Cuisine Chef of the Year (Chef Chan Kong Tun, Club Elite)
  - Genting Hotel Family Resort of the Year
  - Highlands Hotel Specialty Restaurant of the Year (Ming Ren)
- Awana Hotels & Resorts Best Brand in Leisure and Hospitality at The BrandLaureate SMEs Chapter Award 2007 by The BrandLaureate.
- Awana Vacation Resorts Development Bhd Best Brand in Leisure and Hospitality (Time Sharing) at The BrandLaureate SMEs Chapter Award 2007 by The BrandLaureate.



Resorts World Bhd Best Brands in Leisure and Hospitality (The BrandLaureate Awards 2007)



Genting Highlands Resort Best Resort (TTG Travel Awards 2007)



Genting Highlands Resort World's Leading Casino Resort (World Travel Awards 2007)



Genting Highlands Resort Winner of FIABCI Malaysia Property Award 2007 under Resort Development category

#### CORPORATE SOCIAL RESPONSIBILITY

Our corporate social responsibility ("CSR") programme reflects our position as a global leader in the leisure and hospitality industry providing responsible world-class entertainment within a sustainable business environment. We aim to surpass industry standards in all aspects of management, operations and procedures in the areas of Environment, Marketplace, Workplace and Community. We also ensure that we fulfill our core responsibilities to all our stakeholders.

#### **ENVIRONMENT**

Right from the beginning, the Group has shown tremendous respect for the environment in the Resort. Despite building a resort complex of this magnitude, we are proud of our strong environmental record based on policies of minimal impact on the environment and environmentally sound policies.

The Group has an ongoing policy of environmental protection and conservation. From the outset, the development of the Resort was intentionally confined to just two areas to preserve the surrounding forest. The main development sits on a 33.6-hectare area on the hilltop and 105-hectare area at the mid-hill level.

Our projects at the Resort have been strategically designed to minimise the use and clearing of land for development. The construction methods used are eco-friendly such as the use of hand-dug caisson methods which do not require extensive clearing to create platforms for piling. Careful planning has also been adopted to minimise the impact on the natural environment of the Resort. We have used bridges and overhanging structures on steep sections of the roads to minimise cutting of slopes and felling of trees.

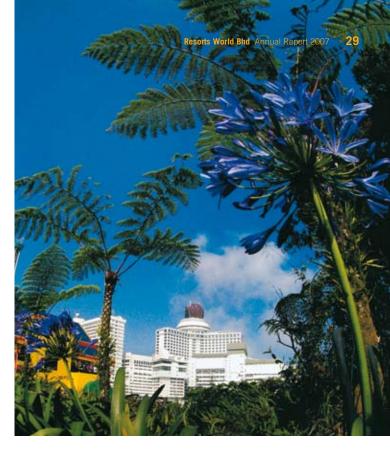
We have achieved marked reductions in infrastructure needs by concentrating our development. As a result, the major portion of our forest concession at the Resort is preserved and approximately 96% of the 4,297 hectares is still virgin forest. The Group maintains a stringent policy of "no logging" on our land-bank at the Resort.

Our environmental management systems are constantly being reviewed and adapted to improve the quality of the environment. For example, we use environmentally friendly waste disposal systems including composting and have converted from environmentally hazardous diesel to electrical water pumps for our water treatment system. This reduced our direct energy use from this source by 100% and converted to indirect energy use which can be monitored and reduced more effectively.

Within our hotels, facilities and staff quarters, we continually monitor air emissions to ensure compliance with the IAQ (Indoor Air Quality) guidelines.

Energy, water consumption and waste production are also monitored to ensure the growth rate is lower than the growth rate of our business. Last year we achieved a 3% reduction in total water use and a 40% reduction in waste, which is now around 18,000 tonnes per annum.

We have also introduced a number of initiatives to reduce our energy consumption. These include rescheduled operating hours for water catchment motors, laundry facilities and generator settings for our Sky Venture facility to avoid times of maximum electricity demand. We have installed energy saving light bulbs in all 10,000 guest rooms and other hotel facilities. Timers are used on fixed lighting and sensor lighting is installed at common kitchens and staff quarters to ensure that lights are switched off when the rooms are not in use. We have reduced blowdown frequency and the number of boilers in operation. We have also improved steam piping and steam trap leaks management to improve efficiency.



The Group has implemented the "Integrated Management System" comprising Environmental Management System, Quality Management System and Occupational Health & Safety Assessment Series (OHSAS) for the purpose of improving the quality of services with special focus on environment and safety of all stakeholders. Our Theme Park operations are certified to ISO9001:2000 standards.

The Group runs Environmental Impact Assessments before starting all major projects. These are carried out by independent consultants for all the Group projects in accordance with the Environmental Quality Act and the respective approvals were obtained from the relevant authorities.

#### **MARKETPLACE**

In an effort to instill CSR with all our business associates, our terms and conditions require contractors to contribute to SOCSO/Workers' Compensation Insurance, Employee Provident Funds and other contributions for the benefits of their employees.

Our standard supplier contracts require conformity to the Environmental Control Act 1974 to ensure no releases, emissions, discharges or disposal of radioactive, toxic or harmful substances, chemicals, pollutants, contaminants or other waste of any form on or under our sites.

Our standard and specific terms and conditions require all of our contractors and subcontractors to comply with our Occupational Safety and Health Act 1994 requirements. These ensure that their employees shall always comply with good safety practices and be properly attired with safety devices as required by law.

The Group assists suppliers to understand our policies with onsite demonstrations and visits, supplier purchasing charters and briefings for suppliers before contracts are conducted. We have a policy to promote local sourcing of products and services especially in preventative maintenance, renovations and refurbishments, repairs and support and consultancy for professional services.

In providing our services to our guests, we adopt the highest standards of product responsibility. Customer satisfaction surveys are conducted regularly. In addition we use Service Judges, Focus Groups and our Service Standard (TQM) System to monitor and maintain high quality service for our guests.



"WeXL Exemplary Service Model" employees posing by the poster after receiving their awards.

#### **WORKPLACE**

As at 31 December 2007, the Group has a total workforce of approximately 13,400 employees.

Staff development and training are central to our Human Resources ("HR") policies. In 2007, over 11,000 employees underwent training beyond induction. A key focus was on enhancing customer service. Our front liners were trained to deliver service par excellence to our guests, while our supervisors and managers underwent training in managing services. Safety and ISO awareness were also emphasised to enhance our commitment to professionalism.

Benefits extended to all employees include health and accident insurance, disability insurance and maternity/paternity leave. We also offer staff quarters and meals, sports facilities, counselling and ongoing learning and study leave options on a company-wide basis.

Development programmes on core competencies were also organized for our executives. The 19th Senior Managers' Conference was held at The Datai, Langkawi and the theme "Growing Profitability in a Highly Competitive Environment" was adopted. The 14th Resorts World Bhd Group HR Conference was held at Awana Porto Malai, Langkawi, to deliberate and adopt the 2007 - 2008 HR initiatives towards "Service Excellence - Our Competitive Advantage". Team-building sessions were held in departments to promote *esprit de corps* and bonding among the team members.

To ensure that the returns on training investments are realized, the Kirkpatrick's *evaluation model* was adopted where trainees were evaluated based on observations of skills transfer and application on the job. Employees moving up the career ladder were assessed to ensure they possess the required competencies and qualities for their next job level. The process is linked to our performance management system: *rewards for performance*.

In August 2007, we inaugurated the Hotel Management Trainee programme to provide career and growth opportunities for high potential hotel employees. This initiative is also part of our efforts to retain talent. The programme fast tracks those hotel employees who hold at least diploma qualifications and who have been identified as potential Executives. The trainees undergo a rigorous 12-month training programme with exposure to various hotel functions. Upon completion, they are evaluated to measure their readiness for Group positions. A total of 13 candidates participated in the programme last year. As part of our branding initiative, these opportunities were also extended to external candidates from selected colleges and universities.

As an ongoing exercise to inject quality fresh graduates into our talent pool, a total of 29 management trainees were engaged to undergo a structured development programme for succession into managerial positions in the future.

The HR Department will continue to focus on people development in our continuous effort to raise our service and skill levels to ensure a steady supply of talent for now and the future.

Some of our employees belong to our staff trade union ("RWEU") and our executive employees are represented by the Executive Consultative Committee ("ECC"). Regular monthly meetings are held with RWEU and ECC over any organizational changes. Wherever organizational changes impact a particular department, briefings are held directly with employees concerned. Recent talks held have covered new appointments to key positions and new departmental reporting lines.

Health & Safety is given the highest priority within our operations. Our management systems conform to MS1722:2003 (Malaysian Standards) and cover fire risks, contagious diseases, environmental air quality, workplace safety and emergency evacuation readiness.

We have achieved low accident rates mainly involving minor incidents such as minor cuts from cutlery.











Y Bhg Tan Sri Lim Kok Thay (right) presenting mock cheque to YAB Dato' Seri Mohd Najib Tun Abdul Razak, Deputy Prime Minister of Malaysia for Pekan Fest 2007 on 4 May 2007.

#### **COMMUNITY**

The Group's community investment contributions are in line with our philosophy to contribute to the betterment of the society in which we operate. They fall within a clear set of priority areas.

Infrastructure Support and Services to Local Communities: In this aspect, the Group rendered monetary support for St. John Ambulans Malaysia - 24-Hour Highway Emergency Ambulance Service; Negeri Sembilan Chinese Maternity Hospital, a non-profit private hospital with 75 beds that was established 75 years ago that offers health services to the community at a minimum charge; and Jawatankuasa Pembinaan Tokong Shin Zhuin Temple, Kuantan to help complete the work of the temple, which has become a central meeting point for the local community. The Group also rendered financial support and essential supplies to the Pahang flood victims during the flood calamity.

Our community investments are aligned with the National Development Goals and the UN Millennium Development Goals especially Goal 6 which is to combat that fatal diseases. Health and medical related causes and organisations that we have supported include the Malaysian AIDS Foundation, Majlis Kanser Nasional (MAKNA), Cancerlink Foundation, PRIDE Foundation (breast cancer) and a number of other foundations supporting liver and kidney ailments.

**Youth Development** including Persatuan Pedagang dan Pengusaha Melayu Malaysia (PERDASAMA) to organise skills and entrepreneurship seminar to help SPM leavers opportunity to train in a specialised field. Perkhemahan Kor Kadet Polis Peringkat Kebangsaan for which we sponsored over 100 students from various schools in Pahang to participate in the National Police Cadet Camp with the help of the State Police of Pahang.

**Education:** We provided support in monetary terms and in-kind to many schools to enhance the quality of education to their community. These include Sekolah Kebangsaan Sri Layang, Bentong District Education Office, SJK (C) Bukit Tinggi, Sekolah Kebangsaan Kg. Kuantan, Batang Kali, SMK Khai Mun, Bentong, Yayasan Pendidikan Kota Tinggi, Sekolah Kebangsaan Taman Maluri, Universiti Kebangsaan Malaysia and Kolej Tuanku Ja'afar.

**Underprivileged and Disability Groups:** The Group is an ardent supporter of the underprivileged and disabled. During 2007, more than 70 separate disability groups received monetary donations. This aside, the Resort has so far played host to 25 children's home and two old folk's home, totalling over 1,100 disadvantaged children and senior citizens in 2007.

Sports: We have contributed in cash and in kind to various sporting organisations to help organise sports activities in the country. These include Le Tour de Langkawi, the Selangor Tennis Association - Junior Development Programme 2007, the Kuala Lumpur International Marathon in collaboration with Kuala Lumpur City Hall, the Genting Masters Golf Tournament with the Malaysian Professional Golfers' Association (MPGA), the Football Association of Malaysia (FAM) and YDSM - PENN Endurance Challenge 2007, a qualifying leg for competitors of the International Federation for Equestrian (FBI) World Endurance Championship 2007.

Culture and Arts: The Group does its fair share of promoting culture and arts in the society. In 2007, in collaboration with several organisations, we sponsored several events including Urmi, an adaptation of Shakespeare's The Tempest by Masakini Theatre Company. The Charity Theatre Presentation night was also for the benefit of Kelantan Disabled Foundation, a non-profit organisation that provides rehabilitation, education, socio-economic assistance, vocational training centre and computer classes free of charge to disabled people. Mystical Steppes: Along the Silk Road the Premiere Night proceeds were channelled to Yayasan Raja Muda Selangor, Alzheimer's Disease Foundation and Hospis Malaysia and Malaysian Youth Orchestra Foundation (MYOF) Young Musicians Fund Raising Performance where the proceeds were donated to the National Autistic Society of Malaysia (NASOM).

#### CORPORATE GOVERNANCE

It is the policy of the Company to manage the affairs of the Group in accordance with the appropriate standards for good corporate governance. Set out below is a statement on how the Company has applied the principles and complied with the best practices as set out in the Malaysian Code on Corporate Governance ("the Code").

#### A. DIRECTORS

#### (i) The Board

The Board has overall responsibility for the proper conduct of the Company's business. The Board meets on a quarterly basis and additionally as required. The Board has a formal schedule of matters specifically reserved for its decision, including overall strategic direction, annual operating plan, capital expenditure plan, acquisitions and disposals, major capital projects and the monitoring of the Group's operating and financial performance.

Formal Board Committees established by the Board in accordance with the Code namely, the Audit Committee, Nomination Committee and Remuneration Committee assist the Board in the discharge of its duties.

During the year under review, eight meetings of the Board were held and all Directors have complied with the requirements in respect of board meeting attendance as provided in the Articles of Association.

The details of Directors' attendances are set out below:

Name of Directors	Number of Meetings Attended
Tan Sri Lim Kok Thay	7 out of 8
Tun Mohammed Hanif bin Omar	7 out of 8
Tan Sri Alwi Jantan	8 out of 8
Mr Quah Chek Tin	8 out of 8
Tan Sri Dr. Lin See Yan	8 out of 8
Tan Sri Wan Sidek bin Hj Wan Abdul Rahman	8 out of 8
Tan Sri Clifford Francis Herbert	8 out of 8
General (R) Tan Sri Mohd Zahidi bin Hj Zainuddin	5 out of 8

#### (ii) Board Balance

The Board has eight members, three executive Directors and five non-executive Directors. Four of the five non-executive Directors are independent non-executive Directors. The Directors have wide ranging experience and all have occupied or currently occupy senior positions in the public and/or private sectors. The independent non-executive Directors provide a strong independent element on the Board with Tan Sri Wan Sidek bin Hj Wan Abdul Rahman as the senior independent non-executive Director to whom concerns may be conveyed. Three of the independent non-executive Directors also participate in the Audit, Remuneration and Nomination Committees as members of these Committees.

The Board is mindful of the dual roles of Chairman and Chief Executive held by Tan Sri Lim Kok Thay but is of the view that there are sufficient experienced and independent-minded Directors on the Board to provide the assurance that there is sufficient check and balance. Also, the dual roles have to a certain extent been balanced by the presence of Tun Mohammed Hanif bin Omar as Deputy Chairman.

A brief profile of each of the Directors is presented on pages 8 to 10 of this Annual Report.

#### (iii) Supply of Information

Notice of meetings, setting out the agenda and accompanied by the relevant Board papers are given to the Directors in sufficient time to enable the Directors to peruse, obtain additional information and/or seek further clarification on the matters to be deliberated.

As a Group practice, any Director who wishes to seek independent professional advice in the furtherance of his duties may do so at the Group's expense. Directors have access to all information and records of the Company and also the advice and services of the Company Secretary.

#### (iv) Appointments to the Board

The Nomination Committee comprising entirely of independent non-executive Directors is responsible for identifying and recommending to the Board suitable nominees for appointment to the Board and Board Committees.

On appointment, Directors are provided with information about the Group and are encouraged to visit the sites of the Group's operating units and meet with key senior executives.

All the Directors have attended the Mandatory Accreditation Programme and are also encouraged to attend courses whether in-house or external to help them in the discharge of their duties.

#### **CORPORATE GOVERNANCE (cont'd)**

#### A. DIRECTORS (cont'd)

#### (iv) Appointments to the Board (cont'd)

The following are the courses and training programmes attended by the Directors in 2007:

	NAMES OF DIRECTORS							
COURSES	Tan Sri Lim Kok Thay	Tun Mohammed Hanif bin Omar	Tan Sri Alwi Jantan	Mr Quah Chek Tin	Tan Sri Wan Sidek bin Hj Wan Abdul Rahman	Tan Sri Dr. Lin See Yan	Tan Sri Clifford Francis Herbert	Gen. (R) Tan Sri Mohd Zahidi bin Hj Zainuddin
Training on BASEL II								√
TED 2007 : "Icons. Geniuses. Mavericks."	√							
How to Find the Land Mines in Financial Accounts (Pre-Conference Workshop) - Finding the Land Mines in Financial Accounts : A Guide for Audit Committees								V
Audit Committees : Crucial Updates 2007								V
Directors' Continuing Education Programme 2007			V					
International Financial Reporting Standards (IFRS) Implementation Issues and Development				V		V	√	
Tax Highlights & Implications - MIFC by PricewaterhouseCoopers		V						
Enterprise Agenda for PLC Directors - In House Training Programme					V			
1/2 Day Workshop on Understanding and Making Effective Use of Financial Statements								<b>√</b>
Audit Committee Forum  • Meeting New Audit Committee Challenges								V
Improving Board Performance, Leadership & Governance								V
Amendment to Companies Act							√	√
Tax Seminar - The 2008 Budget				√				√
G2E 2007 - NCRG Conference on Gambling and Addiction - G2E Leadership Academy	√							
Reading, Interpreting & Analysing Annual Financial Statements				V	V		√	V
Key Performance Indicators (KPI), Balanced Scorecard (BSC) and Goal Alignment						V		
Appraising Board Performance						√ ./		
Great Eastern Life Workshop (Board Retreat)						√		

#### (v) Re-election

The Articles of Association of the Company provides that at least one-third of the Directors are subject to retirement by rotation at each Annual General Meeting and that all Directors shall retire once in every three years. A retiring Director is eligible for re-election. The Articles of Association also provides that a Director who is appointed by the Board in the course of the year shall be subject to re-election at the next Annual General Meeting to be held following his appointment.

Directors over seventy years of age are required to submit themselves for re-appointment annually in accordance with Section 129(6) of the Companies Act, 1965.

## **CORPORATE GOVERNANCE (cont'd)**

#### B. DIRECTORS' REMUNERATION

The Remuneration Committee comprising three independent non-executive Directors and one executive Director is responsible for making recommendations to the Board on the remuneration packages of executive Directors and members of Board Committees. In making recommendations to the Board, information provided by independent consultants and appropriate survey data are taken into consideration. The Board as a whole determines the level of fees of non-executive Directors and executive Directors. Directors' fees are approved at the Annual General Meeting by the shareholders. Directors do not participate in decisions regarding their own remuneration packages.

The Remuneration Committee met twice during the financial year.

Details of the Directors' remuneration are set out in the Audited Financial Statements on pages 61 to 62 of this Annual Report. In the interest of security, additional information have not been provided other than the details stipulated in the Listing Requirements of Bursa Malaysia Securities Berhad.

#### C. SHAREHOLDERS

The Group acknowledges the importance of timely and equal dissemination of material information to the shareholders, investors and public at large. The Company's Annual General Meeting remains the principal forum for dialogue with shareholders. Shareholders are encouraged to participate in the proceedings and to ask questions about the resolutions being proposed and the operations of the Group.

The Group maintains a corporate website at www.resortsworld.com which provides information relating to annual reports, press releases, quarterly results, announcements and corporate developments.

The Group also participates in investor forums held locally and abroad and also organises briefings and meetings with analysts and fund managers to give them a better understanding of the businesses of the Group.

#### D. ACCOUNTABILITY AND AUDIT

#### (i) Financial Reporting

The Board aims to ensure that the quarterly reports, annual financial statements as well as the annual review of operations in the annual report are presented in a manner which provides a balanced and understandable assessment of the Company's performance and prospect.

The Directors are also required by the Companies Act, 1965 to prepare financial statements for each financial year which have been made out in accordance with the Financial Reporting Standards, the Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards for Entities Other than Private

Entities in Malaysia and which give a true and fair view of the state of affairs of the Group and of the Company at the end of the financial year and of the results and the cash flows of the Group and of the Company for the financial year ended on that date.

A statement by the Board of its responsibilities for preparing the financial statements is set out on page 81 of this Annual Report.

#### (ii) Internal Control

The Board is responsible for the Group's system of internal control and risk management and for reviewing its adequacy and integrity. While acknowledging their responsibility for the system of internal control, the Directors are aware that such a system is designed to manage rather than eliminate risks and therefore cannot provide an absolute assurance against material misstatement or loss.

To assist the Board in maintaining a sound system of internal control for the purposes of safeguarding shareholders' investment and the Group's assets, the Group has in place, an adequately resourced internal audit department. The activities of this department which reports regularly to the Audit Committee provides the Board with much of the assurance it requires regarding the adequacy and integrity of the system of internal control. As proper risk management is a significant component of a sound system of internal control, the Group has also put in place a risk management process to help the Board in identifying, evaluating and managing risks.

#### (iii) Relationship with Auditors

The Company through the Audit Committee, has an appropriate and transparent relationship with the external auditors. In the course of audit of the Group's financial statements, the external auditors have highlighted to the Audit Committee and the Board, matters that require the Board's attention. All Audit Committee meetings are attended by the external auditors for purposes of presenting their audit plan and report and for presenting their comments on the audited financial statements.

#### E. OTHER INFORMATION

#### (i) Material Contracts

Material Contracts of the Company and its subsidiaries involving Directors and substantial shareholders either subsisting at the end of the financial year or entered into since the end of the previous financial year are disclosed in Note 42 to the financial statements under "Significant Related Party Disclosures" on pages 76 to 78 of this Annual Report.

## (ii) SHARE BUY-BACK

The details of the Company's Share Buy-Back exercises for the financial year ended 31 December 2007 are as follows:

Schedule of Share Buy-Back for the Financial Year Ended 31 December 2007

		Purchase Pr	ice Per Share	Average Cost	
Monthly Breakdown	No. of Shares Purchased & Retained As Treasury Shares	Lowest (RM)	Highest (RM)	Per Share (RM)	Total Cost (RM)
July	33,178,400	4.04	4.50	4.330	144,088,296
August	50,101,900	3.18	4.10	3.785	190,227,350
September	-	-	-	-	-
October	21,979,300	3.70	3.88	3.797	83,709,530
November	15,864,600	3.64	3.78	3.717	59,160,020
December		-	-		-
Total	121,124,200			3.928	477,185,196

During the financial year, all the shares purchased by the Company were retained as treasury shares. As at 31 December 2007, the number of treasury shares is 121,124,200.

#### AUDIT COMMITTEE REPORT

#### **AUDIT COMMITTEE**

The Audit Committee ("Committee") was established on 26 July 1994 to serve as a Committee of the Board.

#### **MEMBERSHIP**

The present members of the Committee comprise:

Tan Sri Clifford Francis Herbert
Chairman/Independent
Non-Executive Director

Tan Sri Wan Sidek bin Hj Wan Abdul
Rahman
Tan Sri Dr. Lin See Yan
Member/Independent
Non-Executive Director

Mr Quah Chek Tin
Member/Non-Independent
Non-Executive Director

## ATTENDANCE AT MEETINGS DURING THE FINANCIAL YEAR 2007

The Committee held a total of \*eight (8) meetings. Details of attendance of the Committee members are as follows:

Name of Member	Number of Meetings Attended
Tan Sri Clifford Francis Herbert	*8
Tan Sri Wan Sidek bin Hj Wan Abdul Rahman	* 8
Tan Sri Dr. Lin See Yan	* 8
Mr Quah Chek Tin	* 8
Tan Sri Lim Kok Thay (Resigned on 19 November 2007)	3

<sup>\*</sup> The total number of meetings is inclusive of the special meeting held between members of the Committee who are non-executive Directors of the Company and representatives of the external auditors, PricewaterhouseCoopers without the presence of any Executive Director.

### **SUMMARY OF ACTIVITIES DURING THE FINANCIAL YEAR 2007**

The Committee carried out its duties in accordance with its Terms of Reference.

The main activities carried out by the Committee were as follows:

- considered and approved the internal audit plan for the Company and the Group and authorised resources to address risk areas that have been identified;
- reviewed the internal audit reports for the Company and the Group;
- reviewed the external audit plan for the Company and the Group with the external auditors;
- iv) reviewed the external audit reports for the Company and the Group with the external auditors;
- reviewed the quarterly reports of the Company and of the Group, focusing particularly on:
  - (a) changes in or implementation of major accounting policy changes;
  - (b) significant and unusual events; and
  - (c) compliance with accounting standards and other legal requirements;

- vi) reviewed related party transactions of the Company and of the Group;
- vii) reviewed the proposed audit fees for the external auditors in respect of their audit of the Group and the Company;
- viii) considered the re-appointment of the external auditors for recommendation to the shareholders for their approval;
- ix) reviewed the Financial Statements of the Group and of the Company for the financial year ended 31 December 2006; and
- x) reviewed the reports submitted by the Risk and Business Continuity Management Committee of the Company.

## INTERNAL AUDIT FUNCTION AND RISK MANAGEMENT PROCESS

The Group has an adequately resourced internal audit department to assist the Board in maintaining a sound system of internal control. The internal audit department reports to the Committee and is independent of the activities it audits. The primary role of the department is to undertake regular and systematic review of the systems of internal control so as to provide sufficient assurance that the Group has sound systems of internal control and that established policies and procedures are adhered to and continue to be effective and satisfactory.

As proper risk management is a significant component of a sound system of internal control, the Group has also put in place a risk management process to help the Board in identifying, evaluating and managing risks.

#### **TERMS OF REFERENCE**

The terms of reference of the Committee were revised by the Board of Directors of the Company on 28 February 2008 in line with the amendments to the Malaysian Code on Corporate Governance and the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities").

The Committee is governed by the following terms of reference, as revised:

#### 1. Composition

- (i) The Committee shall be appointed by the Board from amongst the Directors excluding Alternate Directors; shall consist of not less than three members, all of whom are nonexecutive directors with a majority of them being independent Directors; and at least one member of the audit committee:
  - (a) must be a member of the Malaysian Institute of Accountants; or
  - (b) if he is not a member of the Malaysian Institute of Accountants, he must have at least 3 years' working experience and:
    - (aa) he must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act 1967; or
    - (bb) he must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act 1967; or

## AUDIT COMMITTEE REPORT (cont'd)

#### TERMS OF REFERENCE (cont'd)

#### 1. Composition (cont'd)

(c) fulfills such other requirements as prescribed or approved by Bursa Securities.

The Chairman shall be an independent Director elected by the members of the Committee.

- (ii) In the event of any vacancy in the Committee resulting in the non-compliance of paragraph (i) above, the Board must fill the vacancy within 3 months.
- (iii) The term of office and performance of the Committee and each of its members shall be reviewed by the Board at least once every 3 years to determine whether the Committee and its members have carried out their duties in accordance with their terms of reference.

#### 2. Authority

The Committee is granted the authority to investigate any activity of the Company and its subsidiaries within its terms of reference, and all employees are directed to co-operate as requested by members of the Committee. The Committee is empowered to obtain independent professional or other advice and retain persons having special competence as necessary to assist the Committee in fulfilling its responsibility.

#### 3. Responsibility

The Committee is to serve as a focal point for communication between non-Committee Directors, the external auditors, internal auditors and the Management on matters in connection with financial accounting, reporting and controls. The Committee is to assist the Board in fulfilling its fiduciary responsibilities as to accounting policies and reporting practices of the Company and all subsidiaries and the sufficiency of auditing relative thereto. It is to be the Board's principal agent in assuring the independence of the Company's external auditors, the integrity of the management and the adequacy of disclosures to shareholders.

If the Committee is of the view that a matter reported to the Board has not been satisfactorily resolved resulting in a breach of the Bursa Securities Listing Requirements, the Committee shall promptly report such matter to Bursa Securities.

#### 4. Functions

The functions of the Committee are to review:

- i) with the external auditors, their audit plan;
- with the external auditors, their evaluation of the system of internal accounting controls;
- with the external auditors, their audit report and management letter (if any);
- iv) the assistance given by the Company's officers to the external auditors;
- the adequacy of the scope, functions, competency and resources of the internal audit functions and that it has the necessary authority to carry out its work;

- vi) the internal audit programme, processes, the results of the internal audit programme, processes or investigation undertaken and whether or not appropriate action is taken on the recommendations of the internal audit function;
- vii) the quarterly results and year end financial statements, prior to the approval by the Board, focusing particularly on:
  - (a) changes in or implementation of major accounting policy changes;
  - (b) significant and unusual events; and
  - (c) compliance with accounting standards and other legal requirements;
- viii) any related party transaction and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity; and
- ix) consider the nomination, appointment and re-appointment of external auditors; their audit fees; and any questions on resignation, suitability and dismissal.

#### 5. Meetings

- The Committee is to meet at least four times a year and as many times as the Committee deems necessary.
- In order to form a quorum for any meeting of the Committee, the majority of members present must be independent.
- iii) The meetings and proceedings of the Committee are governed by the provisions of the Articles of Association of the Company regulating the meetings and proceedings of the Board so far as the same are applicable.
- iv) The head of finance and the head of internal audit shall normally attend meetings of the Committee. The presence of a representative of the external auditors will be requested, if required.
- v) Upon request by the external auditors, the Chairman of the Committee shall convene a meeting of the Committee to consider any matters the external auditors believe should be brought to the attention of the Directors or Shareholders of the Company.
- vi) At least twice a year, the Committee shall meet with the external auditors without the presence of any executive Director.
- vii) Whenever deemed necessary, meetings can be convened with the external auditors, internal auditors or both, excluding the attendance of other directors and employees.

#### 6. Secretary and Minutes

The Secretary of the Committee shall be the Company Secretary. Minutes of each meeting are to be prepared and sent to the Committee members, and the Company's Directors who are not members of the Committee.

#### STATEMENT ON INTERNAL CONTROL

as at 31st December, 2007

#### The Board's Responsibilities

In relation to internal control, pursuant to the requirements under the Malaysian Code on Corporate Governance for companies listed on the Bursa Malaysia Securities Berhad ("Bursa Securities"), the Board of Directors ("the Board") acknowledges their responsibility under the Bursa Securities Listing Requirements to: -

- Identify principal risks and ensure implementation of appropriate control measures to manage the risks.
- Review the adequacy and integrity of the internal control system, management information systems and systems for compliance with applicable laws, regulations, rules, directives and guidelines.

It should be noted that an internal control system is designed to manage risks rather than eliminate them and can provide only reasonable but not absolute assurance against any material misstatement or loss.

The Board confirms that there is an ongoing risk management process established to identify, evaluate, and manage significant risks to effectively mitigate the risks that may impede the achievement of the RWB Group of companies' ("the RWB Group") business and corporate objectives. The Board reviews the process on a regular basis to ensure proper management of risks and measures are taken to mitigate any weaknesses in the control environment.

#### The Risk Management Process

The RWB Group has implemented the Control Self-Assessment ("CSA") to formalise the risk management process. With the CSA, departments/business areas of the RWB Group are required to identify and evaluate controls within key functions/activities of their business processes.

The implementation of the risk management process for the RWB Group is the responsibility of the Executive Committee comprising the Executive Directors, the Business/Operations Heads of the RWB Group's operating units with oversight and assistance provided by relevant senior management staff of the holding company, Genting Berhad. The Risk and Business Continuity Management Committee ("RBCMC"), chaired by the Head of Finance ("SVP Finance"), further oversees the effectiveness of the risk management program.

The key aspects of the risk management process are:-

- Business/Operations Heads are required to update their risk profiles on a half yearly basis and in this regard issue a Letter of Assurance at the end of each second half yearly review to confirm that they have reviewed the risk profiles, risk reports and related business processes and are also monitoring the implementation of action plans.
- Reviews of the risk profiles, the control procedures and status of the action plans are carried out on a regular basis by the Head-Risk Management of the holding company and the Business/ Operation Heads.
- Management of the respective companies are provided with reports to enable them to review, discuss and monitor the risk profiles and implementation of action plans.
- On a quarterly basis, a risk report detailing significant risk issues and control measures implemented or to be implemented to deal with the risks will be reviewed by the RBCMC prior to being tabled to the RWB Group Executive Committee.

 On a quarterly basis, a risk management report summarising the significant risks and/or the status of action plans are presented to the Audit Committee for review, deliberation and recommendation for endorsement/approval by the Board.

#### The Internal Control Processes

The other key aspects of the internal control process are:-

- The Board and the Audit Committee meet every quarter to discuss matters raised by Management of the RWB Group ("Management") on business and operational matters including potential risks and control issues.
- The Board has delegated their responsibilities to various committees established by the Board and Management to implement and monitor the Board's policies on controls.
- Delegation of authority including authorisation limits at various levels of Management and those requiring the Board's approval are documented and designed to ensure accountability and responsibility.
- Internal procedures and policies are clearly documented in manuals and reviewed and revised periodically to meet changing business, operational and statutory reporting needs.
- Performance and cash flow reports are provided to Management and the RWB Group Executive Committee to review and monitor the financial performance and cash flow position.
- Business/operating units present their annual budget which includes the financial and operating targets, capital expenditure proposals and performance indicators for approval by the RWB Group Executive Committee and the Board.
- A half yearly review of the annual budget is undertaken by Management to identify and where appropriate, to address significant variances from the budget.

Some weaknesses in internal control were identified for the year under review but these are not material weaknesses and hence have not been included in this statement, as these weaknesses have not materially impacted the business or operations of the RWB Group.

Business continuity management is regarded to be an integral part of the RWB Group's risk management process. In this regard, the RWB Group has commenced implementation of business continuity plans to minimise business disruptions in the event of potential failure of critical IT systems and operational processes. The documentation of the business continuity plan for the RWB Group's core business operations has been completed.

#### The Internal Audit Function

The Internal Audit function is outsourced to the Group Internal Audit Division ("Group Internal Audit") of the holding company, which is responsible for undertaking regular and systematic review of the internal controls to provide the RWB Group Audit Committee and the Board with sufficient assurance that the systems of internal control are effective in addressing the risks identified.

On a quarterly basis, Group Internal Audit submits audit reports and plan status for review and approval by the RWB Group Audit Committee. Included in the reports are recommended corrective measures on risks identified, if any, for implementation by Management.

The Directors of RESORTS WORLD BHD have pleasure in submitting their report together with their statement pursuant to Section 169(15) of the Companies Act, 1965 therein and the audited financial statements of the Group and of the Company for the financial year ended 31 December 2007.

#### PRINCIPAL ACTIVITIES

The Company is involved in a tourist resort business at Genting Highlands and its activities cover leisure and hospitality services, which comprise gaming, hotel, entertainment and amusement.

The principal activities of the subsidiaries include property development and management, leisure and hospitality services, investments, time share ownership scheme, tours and travel related services.

During the financial year, the Group ceased to have significant influence over an associate involved in the cruise and cruise related operation (See Note 20 to the financial statements).

Details of the principal activities of the subsidiaries are set out in Note 43 to the financial statements.

There have been no significant changes in the nature of the activities of the Group and of the Company during the financial year.

#### **FINANCIAL RESULTS**

	Group RM Million	Company RM Million
Profit before taxation	1,912.1	471.1
Taxation	(356.8)	(332.2)
Profit for the financial year	1,555.3	138.9

#### **SHARE SPLIT**

At an Extraordinary General Meeting held on 21 March 2007, the shareholders of the Company approved the subdivision of the issued and unissued ordinary shares of 50 sen par value each in the capital of the Company into ordinary shares of 10 sen par value each ("Share Split"). The Share Split was effected on 13 April 2007 and was completed with the listing and quotation of the new ordinary shares on the Main Board of Bursa Malaysia Securities Berhad on 16 April 2007.

#### TREASURY SHARES

The shareholders of the Company had granted a mandate to the Company to repurchase its own shares at the Annual General Meeting held on 21 June 2007.

During the financial year, the Company repurchased 121,124,200 ordinary shares of 10 sen each of its issued share capital from the open market at an average price of RM3.93 per share. The repurchase transactions were financed by internally generated funds. The shares repurchased are held as treasury shares and accounted for in accordance with the requirement of Section 67A of the Companies Act, 1965.

## **DIVIDENDS**

Dividends paid by the Company since the end of the previous financial year were:

 a final dividend of 3.0 sen less 27% tax per ordinary share of 10 sen each amounting to RM125,066,979 in respect of the financial year ended 31 December 2006 was paid on 19 July 2007; and (ii) an interim dividend of 2.88 sen less 27% tax per ordinary share of 10 sen each amounting to RM120,366,500 in respect of the financial year ended 31 December 2007 was paid on 22 October 2007.

The Directors recommend payment of a final dividend of 3.6 sen less 26% tax per ordinary share of 10 sen each in respect of the current financial year to be paid to shareholders registered in the Register of Members on a date to be determined later by the Directors. Based on the issued and paid-up capital less Treasury Shares of the Company as at the date of this report, the final dividend would amount to RM152,081,752.

#### **RESERVES AND PROVISIONS**

There were no other material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

#### ISSUE OF SHARES, DEBENTURES AND SHARE OPTIONS

During the financial year, the Company issued:

#### (a) Before Share Split

(i) 1,271,000 new ordinary shares of 50 sen each for cash arising from the following exercise of options to take up unissued ordinary shares of the Company by executive employees pursuant to The Executive Share Option Scheme for Eligible Executives of Resorts World Bhd and its subsidiaries ("Scheme"). These options were granted prior to the current financial year.

Subscription Price Per Share RM	No. of Ordinary Shares of 50 sen each fully paid
10.32	1,158,000
8.50	11,000
9.49	102,000
	1,271,000

(ii) 30,031,338 new ordinary shares of 50 sen each arising from the conversion of RM382,900,000 zero coupon convertible notes due 2008 at RM12.75 per share.

#### (b) After Share Split

(i) 8,783,000 new ordinary shares of 10 sen each for cash arising from the following exercise of options to take up unissued ordinary shares of the Company by executive employees pursuant to the Scheme. These options were granted prior to the current financial year.

Subscription Price Per Share RM	No. of Ordinary Shares of 10 sen each fully paid
2.064	8,495,000
1.700	25,000
1.898	228,000
1.984	35,000
	8,783,000

#### ISSUE OF SHARES, DEBENTURES AND SHARE OPTIONS (cont'd)

#### (b) After Share Split (cont'd)

(ii) 191,882,307 new ordinary shares of 10 sen each arising from the conversion of RM489,300,000 zero coupon convertible notes due 2008 at RM2.55 per share.

All the abovementioned ordinary shares rank pari passu with the then existing ordinary shares of the Company.

There were no issue of debentures during the financial year.

The following Options to take up unissued ordinary shares in the Company, which have been granted to executive employees of the Group as specified in the Scheme, were outstanding as at 31 December 2007:

Option Number	Option Expiry Date	Subscription Price Per Share RM	No. of Unissued Shares
1/2002	11 August 2012	2.064	36,850,000
2/2002	11 August 2012	1.700	395,000
3/2004	11 August 2012	1.898	5,027,000
4/2005	11 August 2012	1.984	215,000
5/2005	11 August 2012	2.134	420,000
			42,907,000

The Scheme became effective on 12 August 2002 for a duration of 10 years terminating on 11 August 2012.

- (a) The expiry date of the Options on 11 August 2012 shall apply unless the Options have ceased by reason of non compliance by the Grantee with the terms and conditions under which the Options were granted pursuant to the Scheme.
- (b) (i) The Options granted can only be exercised by the Grantee in the third year from the Date of Offer and the number of new Shares comprised in the Options which a Grantee can subscribe for from the third year onwards shall at all times be subject to the following maximum:

#### Percentage of new Shares comprised in the Options exercisable each year from the Date of Offer

Year 1	Year 2	Year 3	Year 4	Year 5
-	-	12.5% rounded up to the next 1,000 shares	12.5% rounded up to the next 1,000 shares	12.5% rounded up to the next 1,000 shares
Year 6	Year 7	Year 8	Year 9	Year 10
Year 6 12.5% rounded	<b>Year 7</b> 12.5% rounded	Year 8 12.5% rounded	Year 9 12.5% rounded	<b>Year 10</b> 12.5% or

- (ii) Any new Shares comprised in an Option which is exercisable in a particular year but has not been exercised in that year, can be exercised in subsequent years within the Option Period, subject to the Scheme remaining in force.
- (iii) In the event that an Eligible Executive becomes a Grantee after the first year of the Scheme, the Grantee shall always observe the two-year incubation period and the Options granted can only be exercised in the third year from the Date of Offer subject to the maximum percentage of new Shares comprised in the Options exercisable as stipulated above.
- (c) The persons to whom the Options have been issued have no right to participate by virtue of the Options in any share issue of any other company.

### DIRECTORATE

The Directors who served since the date of the last report are:

Tan Sri Lim Kok Thay\*
Tun Mohammed Hanif bin Omar
Tan Sri Alwi Jantan
Mr Quah Chek Tin
Tan Sri Wan Sidek bin Hj Wan Abdul Rahman\*
Tan Sri Dr. Lin See Yan\*
Tan Sri Clifford Francis Herbert\*
General (R) Tan Sri Mohd Zahidi bin Hj Zainuddin

<sup>\*</sup> Also members of the Remuneration Committee

## **DIRECTORATE** (cont'd)

According to the Register of Directors' Shareholdings, the following persons who were Directors of the Company at the end of the financial year have interests in shares of the Company; Genting Berhad, a company which owns 48.72% equity interest in the Company as at 31 December 2007; and Asiatic Development Berhad and Genting International P.L.C., both of which are subsidiaries of Genting Berhad, as set out below:

Interest	in	the	Company
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interest in the company				Adjusted for		
Shareholdings in the		Acquired/		the Share Split	Acquired/	
names of Directors	1.1.2007	(Disposed)	12.4.2007	on 13.4.2007	(Disposed)	31.12.2007
	(No. of ordi	nary shares of 50	sen each)	(No. of ordin	ary shares of 10	sen each)
Tan Sri Lim Kok Thay	50,000	-	50,000	250,000	1,410,000	1,660,000
Tun Mohammed Hanif bin Omar	1,000	63,000/ (63,000)	1,000	5,000	-	5,000
Tan Sri Alwi Jantan	72,000	63,000/ (5,000)	130,000	650,000	(110,000)	540,000
Mr Quah Chek Tin	1,000	-	1,000	5,000	-	5,000
Tan Sri Dr. Lin See Yan	-	50,000	50,000	250,000	50,000	300,000
Share Option in the		Offered/		Adjusted for the Share Split	Offered/	
names of Directors	1.1.2007	(Exercised)	12.4.2007	on 13.4.2007	(Exercised)	31.12.2007
mamos s. Directors		issued ordinary s			ssued ordinary s	
	,	50 sen each)		,	10 sen each)	
Tan Sri Lim Kok Thay	750,000	-	750,000	3,750,000	(1,410,000)	2,340,000
Tun Mohammed Hanif bin Omar	500,000	(63,000)	437,000	2,185,000	-	2,185,000
Tan Sri Alwi Jantan	374,000	(63,000)	311,000	1,555,000	-	1,555,000
Interest in Genting Berhad						
				Adjusted for		
Shareholdings in the		Acquired/		the Share Split	Acquired/	
names of Directors	1.1.2007	(Disposed)	12.4.2007	on 13.4.2007	(Disposed)	31.12.2007
		nary shares of 50		•	ary shares of 10	sen each)
Tan Sri Lim Kok Thay	1,933,800	-	1,933,800	9,669,000	2,500,000/ (1,800,000)	10,369,000
Tun Mohammed Hanif bin Omar	200	63,000/		1,000	630,000	631,000
		(63,000)	200	•		
Mr Quah Chek Tin	1,000	-	1,000	5,000	315,000/ (315,000)	5,000
					Acquired/	
Interest of Spouse/Child of a Director^				15.8.2007	(Disposed)	31.12.2007
•				(Numbe	r of ordinary sha	ares of
					10 sen each)	
Mr Quah Chek Tin				315,000	315,000	630,000
				Adjusted for		
Share Option in the		Offered/		the Share Split	Offered/	
names of Directors	1.1.2007	(Exercised)	12.4.2007	on 13.4.2007	(Exercised)	31.12.2007
	(No. of un	issued ordinary s 50 sen each)	shares of	(No. of uni	ssued ordinary s 10 sen each)	shares of
Tan Sri Lim Kok Thay	1,000,000	-	1,000,000	5,000,000	(2,500,000)	2,500,000
Tun Mohammed Hanif bin Omar	500,000	(63,000)	437,000	2,185,000	(630,000)	1,555,000
Mr Quah Chek Tin	311,000	-	311,000	1,555,000	(315,000)	1,240,000
Interest in Asiatic Development Berhad						
Observational in the second of Direct				4.4.0007	Acquired/	04.40.000=
Shareholdings in the name of Director				1.1.2007	(Disposed)	31.12.2007
				(Numbe	er of ordinary sha 50 sen each)	ires oi
Tan Sri Lim Kok Thay				144,000	825,000/	
				,000	(600,000)	369,000

#### DIRECTORATE (cont'd)

Interest in Asiatic Development Berhad (cont'd)

	Offered/
Share Option in the name of Director	1.1.2007 (Exercised) 31.12.2007
	(Number of unissued ordinary shares of 50
	sen each)
Tan Sri Lim Kok Thay	825,000 (825,000) -

Interest in Genting International P.L.C.

Shareholdings in the name of Director

Acquired/

1.1.2007 (Disposed) 31.12.2007

(Number of ordinary shares of US\$0.10 each)

Tan Sri Lim Kok Thay 20,000 12,000 32,000

				Adjusted pursuant to the		
		Offered/		Rights Issue	Offered/	
Share Option in the names of Directors	1.1.2007	(Exercised)	16.9.2007	on 17.9.2007	(Exercised)	31.12.2007
		(No. of uni	ssued ordinary	shares of US\$0	.10 each)	
Tan Sri Lim Kok Thay	5,000,000	-	5,000,000	5,658,536	-	5,658,536
Tun Mohammed Hanif bin Omar	1,000,000	-	1,000,000	1,131,707	-	1,131,707
Tan Sri Alwi Jantan	1,000,000	-	1,000,000	1,131,707	-	1,131,707
Mr Quah Chek Tin	1,500,000	-	1,500,000	1,697,560	-	1,697,560
Tan Sri Wan Sidek bin Hj Wan Abdul Rahman	1,000,000	-	1,000,000	1,131,707	-	1,131,707
Tan Sri Dr. Lin See Yan	1,000,000	-	1,000,000	1,131,707	-	1,131,707
Tan Sri Clifford Francis Herbert	1,000,000	-	1,000,000	1,131,707	-	1,131,707
General (R) Tan Sri Mohd Zahidi						
bin Hj Zainuddin	1,000,000	-	1,000,000	1,131,707	-	1,131,707

Disclosure pursuant to Section 134 (12) (c) of the Companies Act, 1965 as amended by the Companies (Amendment) Act 2007 which took effect on 15 August 2007.

Apart from the above disclosures:

- (a) the Directors of the Company do not have any other interests in shares in the Company and in shares in other related corporations of the Company either at the beginning or end of the financial year; and
- (b) neither during nor at the end of the financial year, was the Company a party to any arrangement whose object is to enable the Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by the Directors and the provision for Directors' retirement gratuities shown in the financial statements or the fixed salary of a full-time employee of the Company and/or related corporations) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he is a member or with a company in which he has a substantial financial interest except for any benefit which may be deemed to have arisen by virtue of the following transactions:

- (i) A company in which Tan Sri Lim Kok Thay is a director and a substantial shareholder has appointed Asiatic Plantations (WM) Sdn Bhd, a wholly-owned subsidiary of Asiatic Development Berhad, which in turn is a subsidiary of Genting Berhad to provide plantation advisory services.
- (ii) A corporation in which Tan Sri Lim Kok Thay and his spouse are directors and which is wholly-owned indirectly by them has rented its property to Genting International P.L.C. ("GIPLC"), a subsidiary of Genting Berhad.
- (iii) A corporation which is owned by the family of Tan Sri Lim Kok Thay has been appointed by Resorts World at Sentosa Pte Ltd, an indirect wholly-owned subsidiary of GIPLC to provide professional design consultancy and master-planning services for the Resorts World at Sentosa integrated resort in Singapore.

Tan Sri Lim Kok Thay and General (R) Tan Sri Mohd Zahidi bin Hj Zainuddin are due to retire by rotation at the forthcoming Annual General Meeting ("AGM") in accordance with Article 99 of the Articles of Association of the Company and they, being eligible, have offered themselves for re-election.

Tan Sri Alwi Jantan and Tan Sri Wan Sidek bin Hj Wan Abdul Rahman will retire pursuant to Section 129 of the Companies Act, 1965 at the forthcoming AGM and that separate resolutions will be proposed for their re-appointment as Directors at the AGM under the provision of Section 129(6) of the said Act to hold office until the next AGM of the Company.

#### OTHER STATUTORY INFORMATION

Before the income statements and balance sheets of the Group and of the Company were made out, the Directors took reasonable steps:

- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts, and satisfied themselves that all known bad debts had been written off and adequate allowance had been made for doubtful debts; and
- (ii) to ensure that any current assets, other than debts, which were unlikely to realise in the ordinary course of business their values as shown in the accounting records, were written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- (i) which would render the amount written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent;
- (ii) which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading;
- (iii) which have arisen which render adherence to the existing methods of valuation of assets or liabilities in the financial statements of the Group and of the Company misleading or inappropriate; and
- (iv) not otherwise dealt with in this report or in the financial statements of the Group and of the Company, that would render any amount stated in the respective financial statements misleading.

At the date of this report, there does not exist:

- (i) any charge on the assets of the Group or of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

No contingent or other liability of the Group or of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group or of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors:

- (i) the results of the operations of the Group and of the Company for the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature except for those disclosed in the financial statements; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

#### STATEMENT BY DIRECTORS PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

In the opinion of the Directors, the financial statements set out on pages 43 to 80 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 December 2007 and of the results and the cash flows of the Group and of the Company for the financial year ended on that date in accordance with the Financial Reporting Standards, Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards for Entities Other than Private Entities in Malaysia and comply with the provisions of the Companies Act, 1965.

#### **HOLDING COMPANY**

The Directors of the Company regard Genting Berhad, a company incorporated in Malaysia, as its immediate and ultimate holding company as Genting Berhad continues to have control over the Company within the definition of "control" as set out in FRS 127 on Consolidated and Separate Financial Statements, although its shareholding in the Company has fallen to 48.72% as at 31 December 2007.

#### **AUDITORS**

The auditors. PricewaterhouseCoopers, have expressed their willingness to continue in office.

On behalf of the Board,

TAN SRI LIM KOK THAY
Chairman and Chief Executive

TAN SRI ALWI JANTAN Executive Director

Kuala Lumpur 28 February 2008

## **INCOME STATEMENTS**

for the Financial Year Ended 31 December 2007

Revenue         5 & 6         4,352.3         3,808.5         3,967.9         3,469.7           Cost of sales         7         (2,620.6)         (2,302.2)         (2,371.8)         (2,064.5)           Gross profit         1,731.7         1,506.3         1,596.1         1,405.2           Other income:         -         -         -         -           - Gain on disposal of equity investment in associate         44 (a)         337.1         -         -         -           - Others         110.2         63.5         87.4         63.4           Selling and distribution costs         (73.7)         (63.9)         (49.7)         (41.7)           Administration expenses         (111.7)         (99.7)         (92.9)         (80.9)           Other expenses         8         (57.5)         (39.6)         (1,027.9)         (61.5)           Profit from operations         1,936.1         1,366.6         513.0         1,284.5           Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -           Gain on dilution of equity investment in associate         20         (63.1)
Cost of sales         7         (2,620.6)         (2,302.2)         (2,371.8)         (2,064.5)           Gross profit         1,731.7         1,506.3         1,596.1         1,405.2           Other income:
Gross profit         1,731.7         1,506.3         1,596.1         1,405.2           Other income:         - Gain on disposal of equity investment in associate         44 (a)         337.1         - Others         - Others         110.2         63.5         87.4         63.4           Selling and distribution costs         (73.7)         (63.9)         (49.7)         (41.7)           Administration expenses         (111.7)         (99.7)         (92.9)         (80.9)           Other expenses         8         (57.5)         (39.6)         (1,027.9)         (61.5)           Profit from operations         1,936.1         1,366.6         513.0         1,284.5           Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -           Gain on dilution of equity investment in associate         44 (b)         81.0         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         <
Other income:       44 (a)       337.1       -       -       -         Others       110.2       63.5       87.4       63.4         Selling and distribution costs       (73.7)       (63.9)       (49.7)       (41.7)         Administration expenses       (111.7)       (99.7)       (92.9)       (80.9)         Other expenses       8       (57.5)       (39.6)       (1,027.9)       (61.5)         Profit from operations       1,936.1       1,366.6       513.0       1,284.5         Finance cost       (41.9)       (17.1)       (41.9)       (17.0)         Share of results in jointly controlled entity       19       0.0       0.0       -       -         Share of results in associate       20       (63.1)       (210.8)       -       -         Gain on dilution of equity investment in associate       44 (b)       81.0       -       -       -         Profit before taxation       5, 8, 9 & 10       1,912.1       1,138.7       471.1       1,267.5         Taxation       11       (356.8)       (193.2)       (332.2)       (174.8)         Profit for the financial year       1,555.3       945.5       138.9       1,092.7
- Gain on disposal of equity investment in associate
Others         110.2         63.5         87.4         63.4           Selling and distribution costs         (73.7)         (63.9)         (49.7)         (41.7)           Administration expenses         (111.7)         (99.7)         (92.9)         (80.9)           Other expenses         8         (57.5)         (39.6)         (1,027.9)         (61.5)           Profit from operations         1,936.1         1,366.6         513.0         1,284.5           Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -         -           Gain on dillution of equity investment in associate         44 (b)         81.0         -         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7
Selling and distribution costs       (73.7)       (63.9)       (49.7)       (41.7)         Administration expenses       (111.7)       (99.7)       (92.9)       (80.9)         Other expenses       8       (57.5)       (39.6)       (1,027.9)       (61.5)         Profit from operations       1,936.1       1,366.6       513.0       1,284.5         Finance cost       (41.9)       (17.1)       (41.9)       (17.0)         Share of results in jointly controlled entity       19       0.0       0.0       -       -         Share of results in associate       20       (63.1)       (210.8)       -       -       -         Gain on dilution of equity investment in associate       44 (b)       81.0       -       -       -       -         Profit before taxation       5, 8, 9 & 10       1,912.1       1,138.7       471.1       1,267.5         Taxation       11       (356.8)       (193.2)       (332.2)       (174.8)         Profit for the financial year       1,555.3       945.5       138.9       1,092.7
Administration expenses       (111.7)       (99.7)       (92.9)       (80.9)         Other expenses       8       (57.5)       (39.6)       (1,027.9)       (61.5)         Profit from operations       1,936.1       1,366.6       513.0       1,284.5         Finance cost       (41.9)       (17.1)       (41.9)       (17.0)         Share of results in jointly controlled entity       19       0.0       0.0       -       -         Share of results in associate       20       (63.1)       (210.8)       -       -       -         Gain on dilution of equity investment in associate       44 (b)       81.0       -       -       -       -         Profit before taxation       5, 8, 9 & 10       1,912.1       1,138.7       471.1       1,267.5         Taxation       11       (356.8)       (193.2)       (332.2)       (174.8)         Profit for the financial year       1,555.3       945.5       138.9       1,092.7
Other expenses         8         (57.5)         (39.6)         (1,027.9)         (61.5)           Profit from operations         1,936.1         1,366.6         513.0         1,284.5           Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -         -           Gain on dilution of equity investment in associate         44 (b)         81.0         -         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7
Profit from operations         1,936.1         1,366.6         513.0         1,284.5           Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -         -         -           Gain on dilution of equity investment in associate         44 (b)         81.0         -         -         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7
Finance cost         (41.9)         (17.1)         (41.9)         (17.0)           Share of results in jointly controlled entity         19         0.0         0.0         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -           Gain on dilution of equity investment in associate         44 (b)         81.0         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7           Attributable to:
Share of results in jointly controlled entity         19         0.0         0.0         -         -           Share of results in associate         20         (63.1)         (210.8)         -         -           Gain on dilution of equity investment in associate         44 (b)         81.0         -         -         -           Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7           Attributable to:
Share of results in associate       20       (63.1)       (210.8)       -       -         Gain on dilution of equity investment in associate       44 (b)       81.0       -       -       -         Profit before taxation       5, 8, 9 & 10       1,912.1       1,138.7       471.1       1,267.5         Taxation       11       (356.8)       (193.2)       (332.2)       (174.8)         Profit for the financial year       1,555.3       945.5       138.9       1,092.7         Attributable to:
Gain on dilution of equity investment in associate       44 (b)       81.0       -       -       -       -         Profit before taxation       5, 8, 9 & 10       1,912.1       1,138.7       471.1       1,267.5         Taxation       11       (356.8)       (193.2)       (332.2)       (174.8)         Profit for the financial year       1,555.3       945.5       138.9       1,092.7         Attributable to:
Profit before taxation         5, 8, 9 & 10         1,912.1         1,138.7         471.1         1,267.5           Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7           Attributable to:
Taxation         11         (356.8)         (193.2)         (332.2)         (174.8)           Profit for the financial year         1,555.3         945.5         138.9         1,092.7           Attributable to:
Profit for the financial year 1,555.3 945.5 138.9 1,092.7 Attributable to:
Attributable to:
Equity holders of the Company <b>1,555.7</b> 945.9 <b>138.9</b> 1,092.7
Minority interests (0.4) (0.4)
Profit for the financial year         1,555.3         945.5         138.9         1,092.7
Earnings per share for profit attributable to the equity holders of the Company:
Basic earnings per share (sen)* 12 <b>27.42</b> 17.30
Diluted earnings per share (sen)* 12 <b>26.48</b> 17.26
Gross dividends per share (sen)* 13 <b>6.48</b> 5.40

<sup>\*</sup> The comparative figure was recomputed based on the enlarged number of ordinary shares in issue after the share split exercise which was completed on 16 April 2007, in accordance with FRS 133: Earnings Per Share.

## **BALANCE SHEETS**

as at 31 December 2007

Note(s)   2007   2006   2007   2007   2006   2007   2006   2007   2006   2007   2006   2007   2006   2007   2006   2007			Group		Company		
ASSETS   Non-Current Assets   Froperty, plant and equipment   14   3,663.4   3,519.1   2,006.7   1,979.0   1,079.0		Note(s)	2007		2007		
Property plant and equipment	ASSETS			(		(,	
Land held for property development   15	Non-Current Assets						
Investment properties	Property, plant and equipment	14	3,663.4	3,519.1	2,006.7	1,979.0	
Description   17		15	186.1	186.1	-	-	
Subsidiaries		16	-	21.6	-	-	
Jointy controlled entity	Leasehold land use rights		95.5	96.6		-	
Associate			-	-	4,838.9	5,473.9	
Available-for-sale financial asset   21   1,505.4   -   -   -   -   -			1.2		-	-	
Other long term investments         22         535.5         224.4         3.1         3.1           Current Assets         6,014.2         6,137.0         6,849.1         7,456.4           Current Assets         24         59.1         53.3         31.5         25.5           Trade and other receivables         25         114.2         111.7         68.5         70.4           Amounts due from subsidiaries         18         -         -         177.8         445.1           Amount due from other related companies         26         28.1         13.8         13.6         6.5           Amount due from absociate         20         -         1.4         -         0.2           Amount due from associate         20         -         1.4         -         0.2           Amount due from associate         20         -         1.4         -         0.2           Short term investments         27         794.9         88.34         794.9         88.34           Bark balances and deposits         28         2,256.9         1,127.3         1,340.4         1,100.9           Tax recoverable         27         74.1         74.5         73.1         73.1           Total Assets<			-	2,070.6	-	-	
Current Assets				-	-	-	
Current Assets         6,014.2         6,137.0         6,849.1         7,456.4           Current Assets         1         59.1         53.3         31.5         25.5           Trade and other receivables         25         114.2         111.7         68.5         70.4           Amounts due from subsidiaries         18         2.0         11.4         1.0         0.2           Amounts due from other related companies         26         28.1         13.8         13.6         6.5           Amounts due from associate         20         7.94.9         853.4         794.9         853.4           Short term investments         27         794.9         853.4         794.9         853.4           Bank balances and deposits         28         2,256.9         1,127.3         1,340.4         1,00.9           Tax recoverable         7,41.1         74.5         73.1         73.1         73.1           Total Assets         28         2,56.9         1,127.3         1,340.4         1,00.9           EQUITY AND LIABILITIES         2         583.0         547.3         83.0         547.3           EQUITY AND LIABILITIES         2         583.0         547.3         8,075.6         7,314.5					3.1	3.1	
Current Assets	Long term receivables	23				-	
Inventories		-	6,014.2	6,137.0	6,849.1	7,456.4	
Trade and other receivables         25         114.2         111.7         68.5         70.4           Amounts due from subsidiaries         18         - 2.0         13.8         13.6         6.5           Amounts due from subsidiaries         26         28.1         13.8         13.6         6.5           Amounts due from associate         20         - 1.4         - 0.2         0.2         1.4         - 0.0           Short term investments         27         794.9         853.4         794.9         853.4           Bank balances and deposits         28         2,256.9         1,127.3         1,340.4         1,100.9           Tax recoverable         74.1         74.5         73.4         73.1         73.0           Tax recoverable         74.1         74.5         2,499.8         2,575.1           Total Assets         29,341.5         8,372.4         2,499.8         2,575.1           Total Assets         29,341.5         8,722.3         2,385.9         2,499.8         2,575.1           Equity Attributable To Equity Holders Of The Company         29         583.0         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6 <td< td=""><td></td><td>0.4</td><td>50.4</td><td>50.0</td><td>04.5</td><td>05.5</td></td<>		0.4	50.4	50.0	04.5	05.5	
Amounts due from subsidiaries         18         -         -         177.8         445.1           Amounts due from other related companies         26         28.1         13.8         13.6         6.5           Amount due from associate         20         -         1.4         -         0.2           Short term investments         27         794.9         863.4         794.9         853.4           Bank balances and deposits         28         2,256.9         1,127.5         73.1         73.1           Tax recoverable         74.1         74.5         73.1         73.1           Total Assets         73,327.3         2,235.4         2,499.8         2,575.1           Total Assets         8         9,341.5         8,372.4         9,348.9         10,031.5           EQUITY AND LIABILITIES         8         8,322.5         5,702.3         8,076.6         7,314.5           Equity Attributable To Equity Holders Of The Company         8,189.0         547.3         8,076.6         7,314.5           Treasury shares         30         8,083.2         5,702.3         8,076.6         7,314.5           Treasury shares         31         (477.2)         -         (477.2)         -         (477.2)         <							
Amounts due from other related companies         26         28.1         13.8         13.6         6.5           Amount due from associate         20         -         1.4         -         0.2           Short term investments         27         79.9         85.34         79.9         85.34           Bank balances and deposits         28         2,256.9         1,127.3         1,340.4         1,100.9           Tax recoverable         74.1         74.5         73.1         73.1         73.1           Tax recoverable         9,341.5         8,372.4         2,499.8         2,575.1           Total Assets         9,341.5         8,372.4         2,499.8         2,575.1           Total Assets         8,381.0         5,722.3         3,327.3         2,235.4         2,499.8         2,575.1           Total Assets         8,181.0         6,372.4         9,348.9         1,0031.5         5           EQUITY AND LIABILITIES         8         180.3         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Trassury shares         30         8,083.2         5,702.3         8,075.6         7,314.5			114.2	111.7		_	
Amount due from associate         20         -         1.4         -         0.2           Short term investments         27         794.9         853.4         794.9         853.4           Bank balances and deposits         28         2,256.9         1,127.3         1,340.4         1,100.9           Tax recoverable         74.1         74.5         73.1         73.1         73.1           Total Assets         3,327.3         2,235.4         2,499.8         2,575.1           EQUITY AND LIABILITIES         2         583.0         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Teasury shares         31         (477.2)         -         (477.2)         -           Teasury shares         31         (477.2)         -         (477.2)         -           Teasury shares         30         8,083.2         5,702.3         8,075.6         7,314.5           Teasury shares         30         8,083.2         5,702.3         8,075.6         7,314.5           Teasury shares         30         8,083.2         5,702.3         8,075.6         7,314.5           Teasury shares <t< td=""><td></td><td></td><td>20.1</td><td>12.0</td><td></td><td>-</td></t<>			20.1	12.0		-	
Short term investments         27         794.9         853.4         794.9         853.4           Bank balances and deposits         28         2,256.9         1,127.3         1,304.4         1,100.9           Tax recoverable         3,327.3         2,235.4         2,499.8         2,575.1           Total Assets         9,341.5         8,372.4         9,348.9         10,031.5           EQUITY AND LIBBILITIES         28         5,830.0         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Reserves         31         (477.2)         -         (477.2)         -           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Reserves         31         (477.2)         -         (477.2)         -         -         -         -         -         -         -         -         -         -         -         -         -         -	•		20.1		13.0		
Bank balances and deposits         28         2,256.9         1,127.3         1,340.4         1,100.9           Tax recoverable         74.1         74.5         73.1         73.1           Total Assets         9,341.5         3,327.3         2,235.4         2,499.8         2,575.1           EQUITY AND LIABILITIES         5         3,341.5         3,372.4         9,348.9         10,031.5           Equity Attributable To Equity Holders Of The Company         29         583.0         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Treasury shares         31         (477.2)         -         (477.2)         -           Minority interests         7.3         8,189.0         6,249.6         8,181.4         7,861.8           Minority interests         7.7         8.1         -         -         -           Total Equity         8,196.7         8,181.4         7,861.8         -			70// 0		70/10		
Tax recoverable         74.1         74.5         73.1         73.1           Total Assets         3,327.3         2,235.4         2,499.8         2,575.1           EQUITY AND LIABILITIES           Equity Attributable To Equity Holders Of The Company         583.0         547.3         8,075.6         7,314.5           Reserves         30         8,083.2         570.23         8,075.6         7,314.5           Reserves         30         8,083.2         570.23         8,075.6         7,314.5           Treasury shares         31         (477.2)         -         (477.2)         -           Minority interests         7.7         8,189.0         6,249.6         8,181.4         7,861.8           Minority interests         7.7         8,196.7         6,257.7         8,181.4         7,861.8           Minority interests         3         1,65.7         8,181.4         7,861.8           Total Equity         3         2,67.7         8,181.4         7,861.8           Minority interests         3         1,65.7         2,57.7         8,181.4         7,861.8           Defered taxition         3         2         4,10.2         1.0         2.0         2.0         2.0							
Non-current Liabilities   3	•	20					
Total Assets   9,341.5   8,372.4   9,348.9   10,031.5     EQUITY AND LIABILITIES   Equity Attributable To Equity Holders Of The Company   Share capital   29   583.0   547.3   583.0   547.3     Reserves   30   8,083.2   5,702.3   8,075.6   7,314.5     Treasury shares   31   (477.2)   - (477.2	Tax 1000vortable	-					
Page	Total Assets						
Page		•	0,01110	0,012.1	0,01010	10,001.0	
Share capital         29         583.0         547.3         583.0         547.3           Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Treasury shares         1         (477.2)         -         (477.2)         -           8,189.0         6,249.6         8,181.4         7,861.8           Minority interests         7.7         8.1         -         -           Total Equity         8,196.7         6,257.7         8,181.4         7,861.8           Non-Current Liabilities         32         -         41.0         -         -           Long term borrowings         32         -         41.0         -         -           Zero coupon convertible notes         33         -         1,085.9         -         1,085.9           Other long term liability         34         30.3         31.0         -         -         -           Deferred taxation         35         203.0         188.0         115.5         122.5           Provision for retirement gratuities         36         64.8         60.5         66.2         58.0           Trade and other payables         37         492.2         479.1         424.3 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Reserves         30         8,083.2         5,702.3         8,075.6         7,314.5           Treasury shares         31         (477.2)         -         (477.2)         -           Minority interests         7,7         8.1         7,861.8         7,861.8           Non-Current Liabilities         8,196.7         6,257.7         8,181.4         7,861.8           Non-Current Liabilities         32         -         41.0         -         -           Zero coupon convertible notes         33         -         1,085.9         -         1,085.9           Other long term liability         34         30.3         31.0         -         -         -           Deferred taxation         35         203.0         188.0         115.5         122.5           Provision for retirement gratuities         36         64.8         60.5         62.2         58.0           End and other payables         37         492.2         479.1         424.3         404.5           Amount due to holding company         26         13.2         12.9         12.7         12.6           Amount due to other related companies         26         46.4         45.0         42.9         42.1           Am		00	500.0	F 47.0	500.0	5.47.O	
Treasury shares         31         (477.2)         -         (477.2)         -           Minority interests         7.7         8.1         -         -           Total Equity         8,189.0         6,249.6         8,181.4         7,861.8           Non-Current Liabilities         8,196.7         6,257.7         8,181.4         7,861.8           Non-Current Liabilities         32         -         41.0         -         -           Zero coupon convertible notes         33         -         1,085.9         -         1,085.9           Other long term liability         34         30.3         31.0         -         1,085.9           Other long term liabilities         35         203.0         188.0         115.5         122.5           Provision for retirement gratuities         36         64.8         60.5         62.2         58.0           Provision for retirement gratuities         37         492.2         479.1         424.3         404.5           Amount due to other payables         37         492.2         479.1         424.3         404.5           Amount due to subsidiaries         18         -         -         215.5         362.1           Amount due to jointly controlled	·						
Non-Current Liabilities   Section 1971   Section 1972   Section 1973   Section			•	5,702.3		7,314.5	
Minority interests         7.7         8.1         -         -           Total Equity         8,196.7         6,257.7         8,181.4         7,861.8           Non-Current Liabilities         Standard Standa	rreasury snares	31					
Total Equity         8,196.7         6,257.7         8,181.4         7,861.8           Non-Current Liabilities         Secondary of the policy of	Billio autito liutana ata			·	8,181.4	7,861.8	
Non-Current Liabilities   Long term borrowings   32   -   41.0   -   -   -	-					7,004,0	
Long term borrowings   32	lotal Equity	-	8,196.7	6,257.7	8,181.4	7,861.8	
Zero coupon convertible notes         33         -         1,085.9         -         1,085.9           Other long term liability         34         30.3         31.0         -         -           Deferred taxation         35         203.0         188.0         115.5         122.5           Provision for retirement gratuities         36         64.8         60.5         62.2         58.0           298.1         1,406.4         177.7         1,266.4           Current Liabilities           Trade and other payables         37         492.2         479.1         424.3         404.5           Amount due to holding company         26         13.2         12.9         12.7         12.6           Amount due to subsidiaries         18         -         -         215.5         362.1           Amount due to other related companies         26         46.4         45.0         42.9         42.1           Amount due to jointly controlled entity         19         0.2         0.2         -         -           Short term borrowings         32         -         87.8         -         -           Toxation         119.6         83.3         119.3         82.0							
Other long term liability         34         30.3         31.0         -         <			-		-		
Deferred taxation         35         203.0         188.0         115.5         122.5           Provision for retirement gratuities         36         64.8         60.5         62.2         58.0           298.1         1,406.4         177.7         1,266.4           Current Liabilities           Trade and other payables         37         492.2         479.1         424.3         404.5           Amount due to holding company         26         13.2         12.9         12.7         12.6           Amount due to subsidiaries         18         -         -         215.5         362.1           Amount due to other related companies         26         46.4         45.0         42.9         42.1           Amount due to jointly controlled entity         19         0.2         0.2         -         -           Short term borrowings         32         -         87.8         -         -           Zero coupon convertible notes         33         175.1         -         175.1         -           Taxation         119.6         83.3         119.3         82.0           846.7         708.3         989.8         903.3           Total Liabilities         1,			-	*	-	1,085.9	
Provision for retirement gratuities         36         64.8         60.5         62.2         58.0           Current Liabilities         Trade and other payables         37         492.2         479.1         424.3         404.5           Amount due to holding company         26         13.2         12.9         12.7         12.6           Amount due to subsidiaries         18         -         -         215.5         362.1           Amount due to other related companies         26         46.4         45.0         42.9         42.1           Amount due to jointly controlled entity         19         0.2         0.2         -         -           Short term borrowings         32         -         87.8         -         -           Zero coupon convertible notes         33         175.1         -         175.1         -           Taxation         119.6         83.3         119.3         82.0           846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5		-			445.5	400.5	
Current Liabilities         37         492.2         479.1         424.3         404.5           Amount due to holding company         26         13.2         12.9         12.7         12.6           Amount due to subsidiaries         18         -         -         215.5         362.1           Amount due to other related companies         26         46.4         45.0         42.9         42.1           Amount due to jointly controlled entity         19         0.2         0.2         -         -           Short term borrowings         32         -         87.8         -         -           Zero coupon convertible notes         33         175.1         -         175.1         -           Taxation         846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5							
Current Liabilities         Trade and other payables       37       492.2       479.1       424.3       404.5         Amount due to holding company       26       13.2       12.9       12.7       12.6         Amount due to subsidiaries       18       -       -       215.5       362.1         Amount due to other related companies       26       46.4       45.0       42.9       42.1         Amount due to jointly controlled entity       19       0.2       0.2       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5	Provision for retirement gratuities	30					
Trade and other payables       37       492.2       479.1       424.3       404.5         Amount due to holding company       26       13.2       12.9       12.7       12.6         Amount due to subsidiaries       18       -       -       -       215.5       362.1         Amount due to other related companies       26       46.4       45.0       42.9       42.1         Amount due to jointly controlled entity       19       0.2       0.2       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5		-	298.1	1,406.4	1//./	1,266.4	
Amount due to holding company       26       13.2       12.9       12.7       12.6         Amount due to subsidiaries       18       -       -       215.5       362.1         Amount due to other related companies       26       46.4       45.0       42.9       42.1         Amount due to jointly controlled entity       19       0.2       0.2       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5		07	400.0	470.4	404.0	10.1.5	
Amount due to subsidiaries       18       -       -       215.5       362.1         Amount due to other related companies       26       46.4       45.0       42.9       42.1         Amount due to jointly controlled entity       19       0.2       0.2       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5							
Amount due to other related companies       26       46.4       45.0       42.9       42.1         Amount due to jointly controlled entity       19       0.2       0.2       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5			13.2	12.9			
Amount due to jointly controlled entity       19       0.2       0.2       -       -       -         Short term borrowings       32       -       87.8       -       -         Zero coupon convertible notes       33       175.1       -       175.1       -         Taxation       119.6       83.3       119.3       82.0         846.7       708.3       989.8       903.3         Total Liabilities       1,144.8       2,114.7       1,167.5       2,169.7         Total Equity And Liabilities       9,341.5       8,372.4       9,348.9       10,031.5			40.4	45.0			
Short term borrowings         32         -         87.8         -         -           Zero coupon convertible notes         33         175.1         -         175.1         -           Taxation         119.6         83.3         119.3         82.0           846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5	•		-		42.9	42.1	
Zero coupon convertible notes         33         175.1         -         175.1         -           Taxation         119.6         83.3         119.3         82.0           846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5			0.2		-	-	
Taxation         119.6         83.3         119.3         82.0           846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5			- 175 1	87.8	- 175 1	-	
846.7         708.3         989.8         903.3           Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5		33		92.2		92.0	
Total Liabilities         1,144.8         2,114.7         1,167.5         2,169.7           Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5	IdaaliUII						
Total Equity And Liabilities         9,341.5         8,372.4         9,348.9         10,031.5	Total Liabilities						
						,	
NET ASSETS PER SHARE*  1.43  1.14					9,348.9	10,031.5	
	NET ASSETS PER SHARE*		1.43	1.14			

<sup>\*</sup> The comparative figure was recomputed based on the enlarged number of ordinary shares in issue after the share split exercise which was completed on 16 April 2007, in accordance with FRS 133: Earnings Per Share.

## STATEMENTS OF CHANGES IN EQUITY

for the Financial Year Ended 31 December 2007

			Attributabl	e to equity h	olders of th	e Compan	y		]	
Group	Share Capital			Reserve on Exchange Differences	Other Reserves	Treasury Shares	Retained Earnings	Total	Minority Interests	Total Equity
Balance at 1 January 2007	547.3	60.1	_	(88.0)	18.6	_	5,711.6	6,249.6	8.1	6,257.7
Foreign exchange differences recognised directly in equity - Group Foreign exchange reserve	-	-	-	(129.6)	-	-	-	(129.6)	-	(129.6)
realised directly in income statement - Associate	_	_	-	(6.7)	_	_	-	(6.7)	-	(6.7)
Decrease in equity portion of convertible bonds in associate	_	-	-	-	(10.2)	-	-	(10.2)		(10.2)
Realisation of equity portion of convertible bonds in associate	-	-	-	-	(8.1)	-	8.1	-	-	-
Available-for-sale financial asset										
<ul> <li>Measurement at date of designation</li> </ul>	-	-	1,473.9	-	-	-	-	1,473.9	-	1,473.9
- Fair value movement	-	-	(1,124.4)	-	-	-	-	(1,124.4)	-	(1,124.4)
Net income and expenses recognised directly in equity	-	-	349.5	(136.3)	(18.3)	-	8.1	203.0	-	203.0
Profit for the financial year		-	-	-	-	-	1,555.7	1,555.7	(0.4)	1,555.3
Total recognised income and expenses for the financial year	_	_	349.5	(136.3)	(18.3)	_	1,563.8	1,758.7	(0.4)	1,758.3
Share based payments under ESOS	_		_	· ·	0.0	_	· -	0.0	· ·	0.0
Issue of shares	35.7	867.6	-	-	-	-	-	903.3	-	903.3
Buy-back of own shares	-	-	-	-	-	(477.2)	-	(477.2)	-	(477.2)
Appropriation: Final dividend paid for financial year ended 31 December 2006 (3.0 sen* less 27% income tax)	-	-	_	_	-	_	(125.1)	(125.1)	_	(125.1)
Interim dividend paid for financial year ended 31 December 2007 (2.88 sen less 27% income tax)		_	_	_	_	_	(120.3)	(120.3)	_	(120.3)
Balance at 31 December 2007	583.0	927.7	349.5	(224.3)	0.3	(477.2)		8,189.0	7.7	8,196.7

<sup>\*</sup> Adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each.

## STATEMENTS OF CHANGES IN EQUITY (cont'd)

for the Financial Year Ended 31 December 2007

		Attributable to equity holders of the Company					]	
Group	Share Capital	Share Premium	Reserve on Exchange Differences	Other Reserves	Retained Earnings	Total	Minority Interests	Total Equity
Balance at 1 January 2006	545.9	33.7	66.7	19.7	4,970.4	5,636.4	8.5	5,644.9
Foreign exchange differences recognised directly in equity:			(450.0)			(450.0)		(450.0)
- Group	-	-	(156.2)	- (4.0)	-	(156.2)	-	(156.2)
- Associate	-	-	1.5	(1.3)	-	0.2	-	0.2
Net income and expenses recognised directly in equity Profit for the financial year	-	-	(154.7)	(1.3)	- 945.9	(156.0) 945.9	- (0.4)	(156.0) 945.5
Total recognised income and expenses for the financial year	_	_	(154.7)	(1.3)	945.9	789.9	(0.4)	789.5
Share based payments under ESOS	_	-	· -	0.2	-	0.2	` -	0.2
Issue of shares Appropriation: Final dividend paid for financial year	1.4	26.4	-	-	-	27.8	-	27.8
ended 31 December 2005 (2.8 sen* less 28% income tax) Interim dividend paid for financial year	-	-	-	-	(110.2)	(110.2)	-	(110.2)
ended 31 December 2006 (2.4 sen* less 28% income tax)			<u>-</u>		(94.5)	(94.5)		(94.5)
Balance at 31 December 2006	547.3	60.1	(88.0)	18.6	5,711.6	6,249.6	8.1	6,257.7

<sup>\*</sup> Adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each.

		Non-Distributable		Distrib		
Company	Share Capital	Share Premium	Other Reserve	Treasury Shares	Retained Earnings	Total
Balance at 1 January 2007	547.3	60.1	0.2	-	7,254.2	7,861.8
Profit for the financial year	-	-	-	-	138.9	138.9
Share based payments under ESOS	-	-	0.0	-	-	0.0
Issue of shares (see Note 29)	35.7	867.6	-	-	-	903.3
Buy-back of own shares	-	-	-	(477.2)	-	(477.2)
Appropriation:						
Final dividend paid for financial year ended 31 December 2006 (3.0 sen*						
less 27% income tax)	-	-	-	-	(125.1)	(125.1)
Interim dividend paid for financial year ended 31 December 2007 (2.88 sen						
less 27% income tax)	-	-	-	-	(120.3)	(120.3)
Balance at 31 December 2007	583.0	927.7	0.2	(477.2)	7,147.7	8,181.4

		Non-Dist	ributable	Distributable	
Company	Share Capital	Share Premium	Other Reserve	Retained Earnings	Total
Balance at 1 January 2006	545.9	33.7	-	6,366.2	6,945.8
Profit for the financial year	-	-	-	1,092.7	1,092.7
Share based payments under ESOS	-	-	0.2	-	0.2
Issue of shares (see Note 29)	1.4	26.4	-	-	27.8
Appropriation:					
Final dividend paid for financial year ended 31 December				(4.42.2)	((,,,,,,)
2005 (2.8 sen* less 28% income tax)	-	-	-	(110.2)	(110.2)
Interim dividend paid for financial year ended 31 December 2006 (2.4 sen* less 28% income tax)	-	-	-	(94.5)	(94.5)
Balance at 31 December 2006	547.3	60.1	0.2	7,254.2	7,861.8

<sup>\*</sup> Adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each.

## **CASH FLOW STATEMENTS**

for the Financial Year Ended 31 December 2007

	Group		Cor	npany
	2007	2006 (Restated)	2007	2006 (Restated)
CASH FLOWS FROM OPERATING ACTIVITIES		(Nesialeu)		(Nestateu)
Profit before taxation	1,912.1	1,138.7	471.1	1,267.5
Adjustments for:	.,	.,		.,
Depreciation of property, plant and equipment	244.1	232.4	170.8	152.0
Depreciation of investment properties	0.7	0.8	_	_
Amortisation of leasehold land use rights	1.1	1.1	0.0	0.0
Property, plant and equipment written off	1.0	0.9	0.8	0.9
Loss/(Gain) on disposal of property, plant and equipment	0.0	0.2	(0.0)	0.3
Gain on disposal of investment property	(2.0)	(0.5)	· -	-
Impairment loss on investment in subsidiaries	-	-	936.0	13.6
Reversal of impairment loss on investment in subsidiary	-	-	(12.2)	-
Gain on disposal of equity investment in associate	(337.1)	-	-	-
Gain on dilution of equity investment in associate	(81.0)	-	-	-
Gain on disposal of short term investments	-	(0.1)	-	-
Interest income	(85.4)	(31.3)	(64.4)	(30.5)
Interest income from a subsidiary	-	-	-	(24.2)
Finance cost	41.9	17.1	39.9	2.0
Finance cost to subsidiaries	-	-	2.0	15.0
Share of results in jointly controlled entity	(0.0)	(0.0)	-	-
Share of results in associate	63.1	210.8	-	-
Allowance for doubtful debts (Note 8)	1.6	1.2	50.3	-
Net provision for retirement gratuities	11.8	23.0	11.1	22.5
Share option expenses	0.0	0.2	0.0	0.2
Realised gain on foreign exchange	(2.9)	-	-	-
Unrealised (gain)/loss on foreign exchange	(1.2)	(7.2)	(1.0)	12.0
	(144.3)	448.6	1,133.3	163.8
Operating profit before working capital changes	1,767.8	1,587.3	1,604.4	1,431.3
Related companies	(11.2)	(2.7)	(4.8)	1.2
(Increase)/Decrease in inventories	(5.8)	0.2	(6.0)	0.3
(Increase)/Decrease in trade and other receivables	(1.5)	(2.8)	1.6	(2.0)
Increase/(Decrease) in trade and other payables	8.0	(8.3)	26.9	(9.3)
Increase in amount due to holding company	0.3	2.4	0.1	2.4
Jointly controlled entity	0.0	0.0	-	-
Associate	-	(0.5)	-	-
Subsidiaries	-	-	336.4	89.0
Other long term assets	0.3	-		-
	(9.9)	(11.7)	354.2	81.6
Cash generated from operations	1,757.9	1,575.6	1,958.6	1,512.9
Retirement gratuities paid	(1.4)	(1.9)	(1.4)	(1.9)
Taxation paid	(305.0)	(247.9)	(301.8)	(244.7)
Advanced membership fees	(0.6)	(8.0)	-	-
	(307.0)	(250.6)	(303.2)	(246.6)
NET CASH FLOW FROM OPERATING ACTIVITIES	1,450.9	1,325.0	1,655.4	1,266.3

# CASH FLOW STATEMENTS (cont'd) for the Financial Year Ended 31 December 2007

	G	Group	Co	Company	
	2007	2006 (Restated)	2007	2006 (Restated)	
CASH FLOWS FROM INVESTING ACTIVITIES					
Purchase of property, plant and equipment	(412.6)	(320.4)	(212.8)	(264.9)	
Proceeds from disposal of property, plant and equipment	1.1	1.1	0.8	1.3	
Subsequent expenditure of investment property	-	(0.1)	-	-	
Proceeds from disposal of investment property	5.0	1.0	-	-	
Purchase of investments	(330.6)	(263.8)	-	-	
Proceeds from disposal of investments	-	0.1	-	-	
Subscription of shares issued by existing subsidiaries	-	-	(312.9)	(268.2)	
Subscription of shares in newly incorporated subsidiaries	-	-	(115.8)	-	
Proceeds from disposal of equity investment in associate	1,172.6	-	-	-	
Dividends received	-	0.0	-	-	
Interest received	84.2	31.3	64.8	30.6	
NET CASH FLOW FROM INVESTING ACTIVITIES	519.7	(550.8)	(575.9)	(501.2)	
CASH FLOWS FROM FINANCING ACTIVITIES					
Purchase of treasury shares	(477.2)	-	(477.2)	-	
Dividends paid	(245.4)	(204.7)	(245.4)	(204.7)	
Interest paid	(2.6)	(18.3)	(2.6)	-	
Interest paid to subsidiaries	-	-	-	(18.3)	
Proceeds received on exercise of share option	31.1	27.8	31.1	27.8	
Net proceed from the issuance of zero					
coupon convertible notes (Note 33)	-	1,083.9	-	1,083.9	
Settlement of zero coupon convertible notes (Note 33)	(77.6)	-	(77.6)	-	
Repayment of borrowings	(125.9)	(396.1)	-	-	
Repayment of borrowings to a subsidiary	-	-	(125.9)	(396.1)	
Other financing expenses	(0.9)	-	(0.9)	-	
NET CASH FLOW FROM FINANCING ACTIVITIES	(898.5)	492.6	(898.5)	492.6	
NET INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT	1,072.1	1,266.8	181.0	1,257.7	
BEGINNING OF THE FINANCIAL YEAR	1,980.7	714.8	1,954.3	696.6	
EFFECT OF CURRENCY TRANSLATION	(1.0)	(0.9)	· -	-	
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	3,051.8	1,980.7	2,135.3	1,954.3	
ANALYSIS OF CASH AND CASH EQUIVALENTS					
Bank balances and deposits (Note 28)	2,256.9	1,127.3	1,340.4	1,100.9	
Money market instruments (Note 27)	794.9	853.4	794.9	853.4	
	3,051.8	1,980.7	2,135.3	1,954.3	
				· ·	

#### NOTES TO THE FINANCIAL STATEMENTS

31 December 2007

#### Amounts in RM million unless otherwise stated

#### 1. PRINCIPAL ACTIVITIES

The Company is involved in a tourist resort business at Genting Highlands and its principal activities cover leisure and hospitality services, which comprise gaming, hotel, entertainment and amusement.

The principal activities of the subsidiaries include property development and management, leisure and hospitality services, investments, timeshare ownership scheme, tours and travel related services.

During the financial year, the Group ceased to have significant influence over an associate involved in the cruise and cruise related operation (See Note 20 to the financial statements).

Details of the principal activities of the subsidiaries are set out in Note 43 to the financial statements.

Apart from the above, there have been no other significant changes in the nature of the activities of the Group and of the Company during the financial year.

#### 2. BASIS OF PREPARATION

The financial statements have been prepared in accordance with and comply with the Financial Reporting Standards, Malaysian Accounting Standards Board ("MASB") Approved Accounting Standards for Entities Other than Private Entities in Malaysia and the provisions of the Companies Act, 1965. The bases of measurement applied to assets and liabilities are cost, amortised cost, lower of cost and net realisable value, revalued amount and fair value.

The preparation of financial statements in conformity with the Financial Reporting Standards and the provisions of the Companies Act, 1965 requires the Directors to make judgments, estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. It also requires Directors to exercise their judgments in the process of applying the Company's accounting policies. Although these judgments and estimates are based on the Directors' best knowledge of current events and actions, actual results could differ from those judgments and estimates.

#### JUDGMENTS AND ESTIMATIONS

In the process of applying the Group's accounting policies, management makes judgments that can significantly affect the amount recognised in the financial statements. These judgments include:

i) Investment in Star Cruises Limited ("SCL")

The Group complies with Financial Reporting Standard 128: Investments in Associate ("FRS 128") on the definition of an associate. An associate is a company in which the Group exercises significant influence. Following FRS 128, the Group is presumed to have significant influence when it holds, directly or indirectly, 20 per cent or more of the voting power of an entity. Conversely, if the Group holds, directly or indirectly, less than 20 per cent of the voting power of that entity, it is presumed that the investor does not have significant influence and therefore not an associate.

The management assessed and concluded that there is no evidence of the existence of significant influence by the Group over SCI as:

- There is no representation on the board of directors or equivalent governing body of SCL;
- There is no participation in policy-making processes, including participation in decisions about dividends or other distributions;

#### JUDGMENTS AND ESTIMATIONS (cont'd)

- i) Investment in Star Cruises Limited ("SCL") (cont'd)
  - c) There are no material transactions, interchange of managerial personnel or provision of essential technical information between the Group and SCL.

By virtue of the above, SCL will not be considered an associated company of the Group and the Group will not equity account the results of SCL when the Group's shareholding falls below 20%. As at 31 December 2007, the Group's shareholding in SCL was approximately 19.3%.

ii) Impairment of Investments in Subsidiaries

The Company follows the guidance of Financial Reporting Standard 136: Impairment of Assets ("FRS 136") to determine whether the Company's investment in subsidiary is impaired. In making this judgment, the Company evaluates, among other factors, the fair value and value in use of its subsidiaries. The fair value is the amount obtainable from the sale of an asset or cash generating unit of the subsidiary in an arms length transaction less the cost of disposal. The determination of fair value is based on the best information available including but not limited to the quoted market prices when available and independent appraisals, as appropriate. The calculation of value in use takes into consideration of estimated future cash flows of the subsidiary, expectations about possible variations in the amount or timing of these future cash flows, and time value of money.

The investment in subsidiary will be impaired if the carrying amount exceeds its recoverable amount measures at the higher of its fair value less cost to sell and value in use. An impairment loss is charged to the income statement.

During the financial year, the Company recorded an impairment loss of RM936.0 million in the Income Statement.

Significant estimates used in the preparation of financial statements that may cause a material adjustment to the carrying amount of assets and liabilities are:

i) Provision for taxation

The Group is subject to income taxes in numerous jurisdictions in which the Group operates. Significant judgment is required in determining the provision for income taxes. There are transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for tax based on estimates of assessment of the tax liability due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

#### **Adoption of new Financial Reporting Standards**

Accounting policies adopted by the Group and the Company have been applied consistently in dealing with all material items in relation to the financial statements, unless otherwise stated. The following new and revised Financial Reporting Standards ("FRS") that are relevant to the Group have been adopted during the financial year:

FRS 117 Leases
FRS 119 Employee Benefits
FRS 124 Related Party Disclosures

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Adoption of new Financial Reporting Standards (cont'd)

The adoption of the above FRSs did not result in substantial changes to the Group's accounting policies other than the effects of the following FRS:

FRS 117 Leases

Standards, amendments to published standards and interpretations to existing standards that are not yet effective and have not been early adopted

The new standards, amendments to published standards and interpretations that are mandatory for the Group and the Company's financial periods beginning on or after 1 January 2008, which the Group and the Company have not early adopted, are as follows:

FRS 107 <sub>2007</sub>	Cash Flow Statements
FRS 112 <sub>2007</sub>	Income Taxes
FRS 118 <sub>2007</sub>	Revenue
FRS 134 <sub>2007</sub>	Interim Financial Reporting
FRS 137 <sub>2007</sub>	Provisions, Contingent Liabilities and Contingent Assets

Amendment to FRS 121<sub>2007</sub> The Effects of Changes in Foreign Exchange Rates - Net Investment in Foreign Operation.

IC Interpretation 8 Scope of FRS 2.

The above FRSs and IC interpretations are not expected to have any significant financial impact for the Group and the Company for the financial year ending 31 December 2008, except for FRS 112 $_{\tiny 2007}$  which possible impact is disclosed in Note 35.

Standards, amendments to published standards and interpretations that are not yet effective and not relevant for the Group and the Company's operations:

FRS 111 <sub>2007</sub>	Construction Contracts
FRS 120 <sub>2007</sub>	Accounting for Government Grants and Disclosure of Government Assistance
IC Interpretation 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities.
IC Interpretation 2	Members' Shares in Co-operative Entities and Similar Instruments.
IC Interpretation 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds.
IC Interpretation 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment.
IC Interpretation 7	Applying the Restatement Approach under FRS 129 <sub>2004</sub> Financial Reporting in

The effective date for FRS 139 Financial Instruments: Recognition and Measurement has yet to be determined by the MASB. Entities are exempted from disclosing the impact of FRS 139 prior to its effective date.

Hyperinflationary Economies.

The principal effect of the changes in accounting policies resulting from the adoption of FRS 117 Leases by the Group and the Company is as follows:

#### Adoption of new Financial Reporting Standards (cont'd)

#### i) FRS 117 Leases

Prior to the adoption of the revised FRS 117, leasehold land was classified as property, plant and equipment and was stated at cost or valuation less accumulated depreciation and impairment losses as applicable. Under the revised FRS 117, leasehold land is categorised as an operating lease unless title passes to the lessee at the end of the lease term. With the adoption of the revised FRS 117, the unamortised carrying amounts of leasehold land are now classified as leasehold land use rights (referred to as prepaid lease payment in FRS 117, Leases) and amortised over the period of its remaining lease term, as allowed by the transitional provisions of the revised FRS 117. The reclassification of leasehold land as leasehold land use rights has been accounted for retrospectively and the comparatives in the balance sheet and cash flow statement have been restated.

The financial impact to the Group and the Company arising from the adoption of this accounting policy is as follows:

	Current financial year ended 31 December 2007			
	Group Compa			
Increase in Leasehold Land Use Rights	95.5	0.4		
Decrease in Property, Plant and Equipment	(95.5)	(0.4)		

The effects on the comparatives to the Group and the Company on adoption of FRS 117 are as follows:

As at 31 December 2006	As previously reported	Effect of adoption of FRS 117	As restated
Group			
Property, plant and equipment	3,615.7	(96.6)	3,519.1
Leasehold land use rights	-	96.6	96.6
Company			
Property, plant and equipment	1,979.4	(0.4)	1,979.0
Leasehold land use rights	-	0.4	0.4

The following are the significant accounting policies adopted by the Group:

#### **Basis of Consolidation**

Investments in subsidiaries are eliminated on consolidation while investments in jointly controlled entities and associates are accounted for by the equity method of accounting.

#### a) Subsidiaries

The consolidated financial statements include the audited financial statements of the Company and all its subsidiaries made up to the end of the financial year. Subsidiaries are those companies in which the Group has power to exercise control over the financial and operating policies so as to obtain benefits from their activities.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Basis of Consolidation (cont'd)

#### a) Subsidiaries (cont'd)

Subsidiaries are consolidated from the date on which effective control is transferred to the Group and are no longer consolidated from the date that control ceases. Subsidiaries are consolidated using the purchase method of accounting whereby the results of subsidiaries acquired or disposed of during the financial year are included from the date of acquisition up to the date when the control ceases. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any minority interest. The excess of the cost of acquisition over the Group's share of the fair value of the identifiable net assets of the subsidiary acquired at the date of acquisition is reflected as goodwill. See the accounting policy note on the treatment of goodwill.

All material intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also been eliminated unless cost cannot be recovered. Where necessary, accounting policies for subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

The gain or loss on disposal of a subsidiary is the difference between net disposal proceeds and the Group's share of its net assets together with any balance of goodwill on acquisition and exchange differences which were not previously recognised in the consolidated income statement.

Minority interests is measured at the minorities' share of the fair value of the identifiable assets and liabilities of the acquiree as at the date of acquisition and the minorities' share of movements in the acquiree's net assets since that date. Separate disclosure is made of minority interests.

#### b) Jointly controlled entities

Jointly controlled entities are corporations, partnerships or other entities over which there is contractually agreed sharing of control by the Group with one or more parties.

The Group's interests in jointly controlled entities are accounted for in the consolidated financial statements by the equity method of accounting. Equity accounting involves recognising the Group's share of the post acquisition results of jointly controlled entities in the income statement and its share of post acquisition movements within reserves in reserves. The cumulative post acquisition movements are adjusted against the cost of the investment and includes goodwill on acquisition less impairment losses, where applicable. See accounting policy note on impairment of assets.

The Group recognises the portion of gains or losses on the sale of assets by the Group to the joint venture that is attributable to the other parties in the ventures. The Group does not recognise its share of profits or losses from the joint venture until it resells the assets to an independent party. However, if a loss on the transaction provides evidence of a reduction in the net realisable value of current assets or an impairment loss, the loss is recognised immediately.

Where necessary, in applying the equity method, adjustments have been made to the financial statements of jointly controlled entities to ensure consistency of accounting policies with those of the Group.

#### Basis of Consolidation (cont'd)

#### c) Associates

Associates are companies in which the Group exercises significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the associates but not control over those policies.

Investments in associates are accounted for by the equity method of accounting and are initially recognised at cost. Equity accounting involves recognising in the income statement the Group's share of the associates' results for the financial year. The Group's interest in associates is stated at cost net of goodwill written off, for acquisitions prior to 1 January 2004, plus adjustments to reflect changes in the Group's share of the net assets of the associates. Equity accounting is discontinued when the carrying amount of the investment in an associate reaches zero, unless the Group has incurred obligations or made payment on behalf of the associate.

The Group's investment in associates includes goodwill (net of any accumulated impairment loss) identified on acquisition.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the assets transferred.

Where necessary, in applying the equity method, adjustments have been made to the financial statements of associates to ensure consistency of accounting policies with those of the Group.

When the Group ceases to have significant influence over an associate, the Group discontinues the use of equity method from the date that it ceases to have significant influence over an associate and shall account for the investment as available-for-sale financial asset in accordance with FRS 139, Financial Instruments: Recognition and Measurement, from that date.

See accounting policy note on available-for-sale financial asset.

#### Property, Plant and Equipment

Property, plant and equipment are tangible items that:

- are held for use in the production or supply of goods or services, or for administrative purposes; and
- ii) are expected to be used during more than one period.

Property, plant and equipment are stated at cost less accumulated depreciation, amortisation and impairment loss where applicable.

Cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period that they are incurred.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Property, Plant and Equipment (cont'd)

The depreciable amount of an item of property, plant and equipment is determined as the difference between the cost less its residual value. The residual value is the estimated amount that the Group expects to obtain from disposal of the asset, after deducting the estimated cost to disposal, if the asset was already of the age and in the condition expected at the end of its useful life.

Freehold land and property, plant and equipment which are under construction are not depreciated. Depreciation on assets under construction commences when the assets are ready for their intended use. The Group depreciates other assets based on their consumption pattern and is applied separately to each significant component.

Other property, plant and equipment are depreciated over their estimated useful lifes using the straight-line method. The annual rates of depreciation used for the major classes of property, plant and equipment are as follows:

Buildings and improvements 2% - 50%Plant, equipment and vehicles 5% - 50%

The assets residual values and useful life are reviewed annually and revised if appropriate.

Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount. See accounting policy note on impairment of assets.

Gains and losses on disposals are determined by comparing net disposal proceeds with the carrying amount and are included in the income statement. On disposal of revalued assets, amounts in the revaluation reserve relating to those assets are transferred to retained earnings.

#### **Investment Properties**

Investment properties consist of investments in land and buildings that are held for long-term rental yield and/or for capital appreciation and are not occupied by the Group. It is initially measured at cost, including direct transaction costs.

The Group adopted the cost model to measure all its investment properties. Under the cost model, investment property is measured at depreciated cost less any accumulated impairment losses. The annual rate of depreciation used for investment properties is 2%.

Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount. See accounting policy note on impairment of assets.

Gains and losses on disposal are determined by comparing net disposal proceeds with the carrying amount and are included in the income statement.

#### Leasehold Land Use Rights

Leasehold land that normally has a finite economic life and title is not expected to pass to the lessee by the end of the lease term is treated as an operating lease. The payment made on entering into or acquiring a leasehold land is accounted as leasehold land use rights (referred to as prepaid lease payment in FRS 117, Leases) that are amortised over the lease term in accordance with the pattern of benefits provided.

The Group had previously classified the leasehold land use rights within its property, plant and equipment. On adoption of FRS 117, Leases, the Group treats such a lease as an operating lease, with the unamortised carrying amount classified as leasehold land use rights.

#### Leasehold Land Use Rights (cont'd)

Leasehold land use rights with lease period of 99 years or less are amortised equally over their respective periods of lease.

#### **Property Development Activities**

#### a) Land held for property development

Land held for property development consists of land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle. Such land is classified as non-current asset and is stated at cost less accumulated impairment losses, if any.

Cost comprises cost of land and all related costs incurred on activities necessary to prepare the land for its intended use. Where the Group had previously recorded the land at revalued amounts, it continues to retain this amount as its surrogate cost as allowed by FRS 201<sub>2004</sub> (previously MASB 32), Property Development Activities. Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount. See accounting policy note on impairment of assets.

Land held for development is transferred to property development costs and included under current assets when development activities have commenced and where the development activities can be completed within the normal operating cycle.

#### b) Property development costs

Property development costs comprise costs associated with the acquisition of land and all costs directly attributable to development activities or costs that can be allocated on a reasonable basis to these activities.

When the outcome of the development activity can be estimated reliably, property development revenue and expenses are recognised by using the percentage of completion method in respect of sales where agreements have been finalised. Under this method, profits are recognised as the property development activity progresses. The stage of completion is determined based on proportion of property development costs incurred for work performed up to the balance sheet date over the estimated total property development cost to completion.

When the outcome of a development activity cannot be reliably estimated, property development revenue is recognised only to the extent of property development costs incurred that is probable of recovery, and property development costs on the development units sold are recognised when incurred. Foreseeable losses, if any, arising when it is probable that total property development costs (including expected defect liability expenditure) will exceed total property development revenue, are recognised immediately in the income statement.

Property development costs not recognised as an expense is recognised as an asset and is stated at the lower of cost and net realisable value. Upon completion of development, the unsold completed development properties are transferred to inventories.

Where revenue recognised in the income statement exceed billings to purchasers, the balance is shown as accrued billings under trade and other receivables (within current assets). Where billings to purchasers exceed revenue recognised in the income statement, the balance is shown as progress billings under trade and other payables (within current liabilities).

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Available-For-Sale Financial Asset

Pursuant to paragraphs 18 and 19 of FRS 128, *Investments in Associates*, in the event the Group ceased to have significant influence over its associates, the Group shall discontinue the use of equity method from the date that it ceases to have significant influence over the associate and shall account for the investment in accordance with FRS 139, *Financial Instruments: Recognition and Measurement*, from that date.

The carrying amount of the investment at the date of recognition is regarded as its cost on initial measurement as an available-for-sale financial asset ("AFS"). After the initial measurement, the Group measures the AFS at its fair values based on quoted prices in an active market.

Any gain or loss arising from a change in the fair value of the AFS is recognised directly in equity as Fair Value Reserve, except for impairment losses and foreign exchange gains and losses, if any, until the AFS is derecognised, at which time the cumulative gain or loss previously recognised in equity shall be recognised in income statement.

When a decline in the fair value of the AFS has been recognised directly in equity and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised directly in equity is removed from Fair Value Reserve and recognised in the income statement even though the AFS has not been derecognised. The amount of cumulative loss is measured as the difference between the carrying amount and current fair value, less any impairment loss on that AFS previously recognised in the income statement including any related foreign exchange component. Impairment losses recognised in the income statement on such amount are not subsequently reversed through income statement but in equity.

#### Investments

Long term investments, both quoted and unquoted, include investments in subsidiaries, jointly controlled entities, associates and other noncurrent investments.

Investments in other long term investments are stated at cost less impairment losses. An allowance for diminution in value is made where, in the opinion of the Directors, there is a decline other than temporary in the value of such investments. Such a decline is recognised as an expense in the period in which it is identified.

Short term quoted investments are stated at the lower of cost and market value, determined on a portfolio basis by comparing aggregate cost against aggregate market value. Market value is calculated by reference to quoted selling prices at the close of business on the balance sheet date. Money market instruments are stated at the lower of cost and net realisable value.

On disposal of an investment, the difference between net disposal proceeds and its carrying amount is charged/credited to the income statement.

## Intangible Assets

#### a) Goodwill

Goodwill represents the excess of the cost of acquisition over the Group's share of the fair value of the identifiable net assets of the subsidiaries/jointly controlled entities/associates at the date of acquisition. Goodwill on acquisition of subsidiaries on or after 1

#### Intangible Assets (cont'd)

#### a) Goodwill (cont'd)

January 2004 is recognised as an intangible asset and disclosed separately on the consolidated balance sheet at cost less any impairment losses. Goodwill, less any impairment losses, on acquisition of associates occurring on or after 1 January 2004 is included in investments in associates and is tested for impairment as part of the overall balance. Separately recognised goodwill is tested annually for impairment and is stated at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash generating units for the purpose of annual impairment testing. The allocation is made to those cash generating units or groups of cash generating units that are expected to benefit from the business combination in which the goodwill arose.

#### Impairment of Assets

The carrying values of assets, other than inventories, assets arising from construction contracts, deferred tax assets and financial assets (excluding investments in subsidiaries, jointly controlled entity and associates), are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If such indication exists, an impairment review is performed to assess whether the carrying amount of the asset is fully recoverable.

Irrespective of whether there is any indication of impairment, the Group also:

- tests intangible assets with indefinite useful life or intangible assets not yet available for use, if any, for impairment annually by comparing its carrying amount with its recoverable amount.
- tests goodwill acquired in a business combination, if any, for impairment annually.

Impairment loss is recognised when the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use, which is measured by reference to discounted future cash flows. Recoverable amounts are estimated for individual assets, or if it is not possible, for the cash generating unit.

An impairment loss is charged to the income statement, unless the asset is carried at revalued amount, in which case the impairment loss is used to reduce the revaluation surplus.

Assets other than goodwill that have suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost includes, where relevant, appropriate proportions of overheads and is determined on a weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business, less costs to completion and selling expenses.

The cost of unsold properties comprises cost associated with the acquisition of land, direct costs and an appropriate proportion of allocated costs attributable to property development activities.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Receivables

Receivables are carried at estimated realisable value. In estimating realisable value, an allowance is made for doubtful receivables based on a review of all outstanding amounts at the financial year end. Bad debts are written off to the income statement during the financial year in which they are identified.

#### Cash and Cash Equivalents

Cash and cash equivalents include cash and bank balances, deposits and other short term, highly liquid investments that are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Money market instruments are included within the short term investments in current assets in the balance sheet.

#### **Share Capital**

Ordinary shares are classified as equity in the balance sheet. Costs directly attributable to the issuance of new equity shares are taken to equity as a deduction from the proceeds.

#### **Treasury Shares**

Where the Company or its subsidiaries purchases the Company's equity share capital, the consideration paid, including any directly attributable incremental external costs, net of tax, is deducted from total shareholders' equity as treasury shares until they are cancelled, reissued or disposed of.

Where such shares are subsequently sold or reissued, any consideration received, net of any directly attributable incremental external costs and the related tax effects, is included in shareholders' equity.

Where the share retirement method is applied, the nominal value of the shares repurchased is cancelled by a debit to the share capital account. An amount equivalent to the nominal value of the shares repurchased is transferred to a capital redemption reserve.

The consideration, including any acquisition cost and premium or discount arising from the shares repurchased, is adjusted directly to the share premium account or any other suitable reserve. In the circumstance where there is no or insufficient share premium, the consideration, or its balance thereof, is adjusted to any other suitable reserve.

The shares cancelled and the adjustments made to share premium or reserves would be shown as a movement in the share capital account and the share premium or reserve account respectively.

#### **Borrowings**

Borrowings are recognised based on proceeds received. Costs incurred on borrowings to finance qualifying assets are capitalised until the assets are ready for their intended use after which such expenses are charged to the income statement. All other borrowing costs are charged to the income statement.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

#### **Contingent Liabilities and Contingent Assets**

The Group does not recognise a contingent liability but discloses its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. When a change in the probability of an outflow of economic resources occurs so that the outflow is probable, it will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group. The Group does not recognise contingent assets but discloses its existence where inflow of economic benefits are probable, but not virtually certain. When inflow of economic resources is virtually certain, the asset is recognised.

#### **Provisions**

Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate can be made of the amount of the obligation.

#### **Income Taxes**

#### a) Current taxation

Current taxation is determined according to the tax laws of each jurisdiction in which the Group operates and includes all taxes based upon the taxable income and is measured using the tax rates which are applicable at the balance sheet date.

#### b) Deferred taxation

Deferred tax liabilities and/or assets are recognised, using liability method, on temporary differences between the carrying amounts of assets and liabilities in the financial statements and their related tax bases. However, deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the deferred tax assets can be utilised. Deferred tax liability in respect of asset revaluations is also recognised. Deferred tax liabilities and assets are measured at the tax rates that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax is recognised on temporary differences arising on investments in subsidiaries, jointly controlled entity and associates except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

## **Employee Benefits**

### a) Short term employee benefits

Short term employee benefits include wages, salaries, bonus, social security contributions and paid annual leave. These benefits are accrued when incurred and are measured on an undiscounted basis.

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#### 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Employee Benefits (cont'd)

#### b) Post employment benefits

Post employment benefits include defined contribution plans under which the Group pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. These benefits are accrued when incurred and are measured on an undiscounted basis.

#### c) Long term employee benefits

Long term employee benefits include retirement gratuities payable under a retirement gratuity scheme which was established in 1991 by the Board of Directors for Executives and Executive Directors of the Company and certain subsidiaries. The level of retirement gratuities payable is determined by the Board of Directors in relation to the past services rendered and it does not take into account the employee's service to be rendered in later years up to retirement. The gratuity, which is calculated based either on length of service and basic salary as at the reporting date or on the basis of emoluments earned in the immediate past three years, is a vested benefit when the employee reaches retirement age.

The present value of the retirement gratuities is determined by discounting the amount payable by reference to market yields at the balance sheet date on high quality corporate bonds which have terms to maturity approximating the terms of the related liability. Employee turnover is also factored in arriving at the level of the retirement gratuities payable. The differences arising from the application of such discounting as well as any past service costs and the effects of any curtailments or settlements, if any, are recognised immediately in the income statement.

Such retirement gratuities payable are classified as current liabilities where it is probable that a payment will be made within the next twelve months and also provided that the amount has been approved for payment by the Board of Directors.

#### d) Share-based compensation

The Company operates an equity-settled, share-based compensation plan, where share options are issued to the eligible executives and executive directors.

The fair value of employee services rendered in exchange for the grant of the share options is recognised as an expense over the vesting period. The total amount to be expensed in the income statement over the vesting period is determined by reference to the fair value of each share option granted at the grant date and the number of share options vested by vesting date, with a corresponding increase in equity (option reserve). At each balance sheet date, the respective companies will revise its estimates of the number of share options that are expected to become exercisable. The option reserves in respect of options which have been lapsed are transferred to retained earnings.

The proceeds received net of any directly attributable transaction costs are credited to share capital and share premium when the options are exercised.

#### **Employee Benefits (cont'd)**

#### d) Share-based compensation (cont'd)

The fair value of the options was determined using "Trinomial" model based on the closing market price at Offer Date, the exercise price, expected volatility based on its historical volatility, option life and a risk free interest rate of 3.40% to 3.70% based on the yield on Malaysian Government Securities maturing between 5 to 10 years. The fair value of options granted to employees has been treated as additional paid in capital to be recognised as an expense over the option period. The unamortised amount is included as a separate component of reserves.

#### **Revenue Recognition**

Revenues are recognised upon delivery of products or performance of services, net of sales tax and discounts, and after eliminating revenue within the Group.

Casino revenue represents net house takings. The casino license in Malaysia is renewable every three months.

Sales of short term investments are accounted net of the cost of the respective investments when the contracts are executed.

Dividend income is recognised when the right to receive payment is established.

#### Dividends

Dividends on ordinary shares are accounted for in shareholders' equity as an appropriation of retained earnings and accrued as a liability in the financial year in which the obligation to pay is established.

#### **Foreign Currency Translation**

### a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency.

#### b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. At the balance sheet date, non-monetary items are translated at balance sheet date using historical rates or rates prevailing when the fair value of the assets are determined. Monetary items are translated at the closing rate. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities at closing rate are recognised in the income statement. However, the exchange differences arising on monetary items that form part of the net investment in the foreign operations are recognised directly in equity in the consolidated financial statements until the disposal of the foreign operations in which case they are recognised as gain or loss in the consolidated income statement.

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## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Foreign Currency Translation (cont'd)

#### c) Group companies

On consolidation, the results and financial position of all the Group's entities which have a functional currency different from that of the Group's presentation currency are translated into the Group's presentation currency as follows:

- assets and liabilities, including goodwill and fair value adjustments arising from business combinations, for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- ii) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognised as a separate component of equity.

#### **Financial Instruments**

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise.

A financial asset is any asset that is cash, a contractual right to receive cash or another financial asset from another enterprise, a contractual right to exchange financial instruments with another enterprise under conditions that are potentially favourable, or an equity instrument of another enterprise.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another enterprise, or to exchange financial instruments with another enterprise under conditions that are potentially unfavourable.

#### a) Financial instruments recognised on the balance sheet

The recognition method adopted for financial instruments that are recognised on the balance sheet are disclosed separately in the individual policy statements associated with the relevant financial instrument.

The financial assets and liabilities of the Group are primarily denominated in Ringgit Malaysia. Financial assets and liabilities that are denominated in other currencies, where material, have been disclosed in the Notes to the financial statements.

#### b) Financial instruments not recognised on the balance sheet

The Group, in managing its interest and currency exposures, enters into foreign currency forward contracts, interest rate swap and currency swap agreements. These instruments are not recognised in the financial statements on inception.

As foreign currency forward contracts are entered into to cover the Group's commitments in foreign currencies, the closing rates are used to translate the underlying foreign currency transactions into Ringgit Malaysia.

#### Financial Instruments (cont'd)

#### Financial instruments not recognised on the balance sheet (cont'd)

The related interest differentials under the swap agreements for interest rate swaps are recognised over the terms of the agreements in interest expense.

The underlying foreign currency assets or liabilities, which are effectively hedged by currency swap agreements, and designated as a hedge, are translated in the respective hedged currencies, at their closing rates.

#### c) Fair value estimation for disclosure purposes

The fair value of publicly traded securities is based on quoted market prices at the balance sheet date. For non-traded financial instruments, the Group uses various methods and makes assumptions that are based on market conditions. Comparisons are made to similar instruments that are publicly traded and estimates based on discounted cash flow techniques are also used. For other long term financial assets and liabilities, fair value is estimated by discounting future contractual cash flows at appropriate interest rates.

The book values of financial assets and liabilities with maturities of less than one year are assumed to approximate their fair values.

#### **Segmental Reporting**

The Group adopts business segment analysis as its primary reporting format and geographical segment analysis as its secondary reporting format.

Revenues are attributed to geographical segments based on location of customers where sale is transacted. Assets are allocated based on location of assets.

Segment revenues and expenses are those directly attributable to the segments and include any joint revenues and expenses where a reasonable basis of allocation exists. Segment assets include all assets used by the segment and consist principally of property, plant and equipment net of accumulated depreciation, amortisation and impairment loss, land held for property development, property development costs, inventories and receivables. Segment liabilities comprise operating liabilities. Both segment assets and liabilities do not include income tax assets and liabilities and interest bearing instruments.

## 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's overall financial risk management objective is to optimise the value creation for shareholders. The Group seeks to minimise the potential adverse impacts arising from fluctuations in foreign currency exchange and interest rates and the unpredictability of the financial markets.

The Group operates within clearly defined guidelines that are approved by the Board of Directors and do not trade in financial instruments. Financial risk management is carried out through risk reviews conducted at all significant operational units. This process is further enhanced by effective internal controls, a group-wide insurance programme and adherence to the financial risk management policies.

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#### 4. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (cont'd)

The main areas of financial risks faced by the Group are as follows:

#### Foreign currency exchange risk

The Group is exposed to foreign currency exchange risk when it enters into transactions that are not denominated in their functional currencies. The Group attempts to significantly limit its exposure for all committed transactions by entering into forward foreign currency exchange contracts within the constraints of market and government regulations.

#### Interest rate risk

Interest rate risks mainly arise from the Group's borrowings. The Group manages this risk through the use of fixed and floating rate debt and derivative financial instruments. Derivative financial instruments are used, where appropriate, to generate the desired interest rate profile.

#### Market risk

The Group, in the normal course of business, is exposed to market risks in respect of its equity investments. The Group manages its risk through established guidelines and policies.

#### Credit risk

Exposure to credit risk arises mainly from sales made on deferred credit terms. Credit terms offered by the Group range from 30 days to 60 days from date of transaction. Risks arising therefrom are minimised through effective monitoring of receivables and suspension of sales to customers which accounts exceed the stipulated credit terms. Credit limits are set and credit history is reviewed to minimise potential losses.

The Group also seeks to invest cash assets safely and profitably and buys insurance to protect itself against insurable risk. In this regard, counterparties are assessed for credit risks and limits are set to minimise any potential losses.

#### Liquidity risk

The Group practices prudent liquidity risk management to minimise the mismatch of financial assets and liabilities. The Group's cash flow is reviewed regularly to ensure that the Group is able to settle its commitments when they fall due.

#### 5. SEGMENT ANALYSIS

#### a) Primary segment - by activity

	Leisure &				
2007	Hospitality	Properties	Others	Eliminations	Total
Group					
Revenue					
External	4,322.9	8.9	20.5	-	4,352.3
Inter segment	1.5	5.3	60.0	(66.8)	-
	4,324.4	14.2	80.5	(66.8)	4,352.3
Results					
Segment profit	1,494.5	4.0	15.1	-	1,513.6
Interest income					85.4
Finance cost					(41.9)
Gain on disposal of equity investment in associate	337.1				337.1
Gain on dilution of equity investment in associate	81.0				81.0
Share of results in jointly controlled entity			0.0		0.0
Share of results in associate	(63.1)				(63.1)
Profit before taxation				_	1,912.1
Taxation					(356.8)
Profit for the financial year				_	1,555.3
Other Information:				_	
Assets					
Segment assets	4,263.8	426.7	658.1	(365.8)	4,982.8
Interest bearing instruments	1,200.0	120.1	000.1	(000.0)	2,779.0
Jointly controlled entity			1.2		1.2
Available-for-sale financial asset	1,505.4				1,505.4
Unallocated corporate assets	1,000.7				73.1
Total assets				_	9,341.5
างเลเ สออธเอ				_	3,041.0

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#### 5. SEGMENT ANALYSIS (cont'd)

#### a) Primary segment - by activity (cont'd)

2007	Leisure & Hospitality	Properties	Others	Eliminations	Total
Liabilities Segment liabilities Interest bearing instruments Unallocated corporate liabilities Total liabilities	888.2	40.1	84.7	(365.8)	647.2 175.1 322.5 1,144.8
Other Disclosures Capital expenditure incurred Depreciation and amortisation charge Other significant non-cash items: - charges	391.0 243.0 53.2	- 1.8 -	- 1.1	:	391.0 245.9 53.2
- credits	2.6	-	-	-	2.6
2006 Group	Leisure & Hospitality	Properties	Others	Eliminations	(Restated) Total
Revenue External	3,786.1 1.2	4.7 7.0	17.7	- (62.2)	3,808.5
Inter segment	3,787.3	11.7	55.0 72.7	(63.2) (63.2)	3,808.5
Results Segment profit Interest income Finance cost	1,306.8	1.2	27.3	-	1,335.3 31.3 (17.1)
Share of results in jointly controlled entity Share of results in associate Profit before taxation Taxation Profit for the financial year	(210.8)		0.0		0.0 (210.8) 1,138.7 (193.2) 945.5
Other Information: Assets Segment assets Interest bearing instruments Jointly controlled entity	4,107.8	425.9	318.4	(340.7)	4,511.4 1,716.2 1.1
Associate Unallocated corporate assets Total assets	2,070.6		1.1		2,070.6 73.1 8,372.4
<u>Liabilities</u> Segment liabilities Interest bearing instruments Unallocated corporate liabilities Total liabilities	864.6	46.9	57.4	(340.7)	628.2 1,215.3 271.2 2,114.7
Other Disclosures Capital expenditure incurred Depreciation and amortisation charge Other significant non-cash items:	332.4 231.2	0.1 2.0	0.1 1.1		332.6 234.3
- charges - credits	25.3 0.0	0.1 0.5	0.0 7.2	-	25.4 7.7

The Group is organised into two main business segments:

Leisure & Hospitality - this division includes the gaming, hotel, entertainment and amusement businesses, tours & travel related services and other support services.

Properties - this division holds the land held for development of the Group and is involved in property developments.

All other immaterial business segments including investments in equities, training services, reinsurance services and utilities services are aggregated and disclosed under "Others" as they are not of sufficient size to be reported separately. All inter-segment sales are conducted on an arms length basis.

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#### 5. SEGMENT ANALYSIS (cont'd)

#### b) Secondary segment - by geographical location

Revenue		Total Assets		Capital Expenditure		
Group	2007	2006	2007	2006	2007	2006
Malaysia	4,352.3	3,808.5	6,407.2	6,063.9	391.0	332.6
Asia Pacific (excludes Malaysia)	-	-	2,934.3	237.9	-	-
	4,352.3	3,808.5	9,341.5	6,301.8	391.0	332.6
Associate			-	2,070.6		
			9,341.5	8,372.4		

Geographically, the main business segments of the Group are concentrated in Malaysia. Included in other countries are the Group's investments in foreign corporations and interest bearing instruments.

#### 6. REVENUE

	Group		Company	
	2007	2006	2007	2006
Rendering of services:				
Leisure & hospitality	4,322.9	3,786.1	3,967.9	3,469.7
Rental and properties management income	3.8	4.2	-	-
Other services	20.5	17.7	-	-
Sale of properties	5.1	0.5	-	-
	4,352.3	3,808.5	3,967.9	3,469.7

## 7. COST OF SALES

	Gr	oup	Company	
	2007	2006	2007	2006
Cost of inventories recognised as an expense	118.2	103.6	73.9	65.0
Cost of services and other operating costs	2,502.4	2,198.6	2,297.9	1,999.5
	2,620.6	2,302.2	2,371.8	2,064.5

Included in the other operating costs are gaming expenses amounting to RM939.9 million (2006: RM842.5 million) for the Group and RM983.8 million (2006: RM877.0 million) for the Company.

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## 8. PROFIT BEFORE TAXATION

Profit before taxation has been determined after inclusion of the following charges and credits:

		roup		npany
	2007	2006	2007	2006
	RM'000	Restated	RM'000	Restated RM'000
	KIVI UUU	RM'000	KIVI UUU	KIVI UUU
<u>Charges:</u>				
Depreciation of property, plant and equipment	244,120	232,420	170,821	151,986
Depreciation of investment properties	734	765	-	-
Amortisation of leasehold land use rights	1,130	1,130	5	5
Property, plant and equipment written off	971	952	805	936
Loss on disposal of property, plant and equipment	45	177	-	306
Impairment loss on investment in subsidiaries (Included in other expenses)	-	-	936,000	13,580
Hire of equipment	9,346	7,711	6,289	5,029
Rental of land and buildings	1,013	1,134	356	470
Employee benefits expense (Note 9)	499,096	447,921	418,858	372,878
Directors' remuneration excluding estimated money value of	,	,	,	,
benefits-in-kind (Note 10)	43,984	50,060	43,969	50,045
Auditors' remuneration - current year	415	363	172	144
Auditors' remuneration - underprovision in prior year	24	-	19	-
Allowance for doubtful debts - trade	1,548	1,187	60	-
Allowance for doubtful debts - amount due from subsidiaries	-	-	50,300	-
Finance cost	41,940	17,060	39,931	2,000
Net exchange losses/(gains):	,-	,	,	,
- Realised	8,119	(7,118)	11,370	9,544
- Unrealised	(1,198)	(7,197)	(1,014)	11,998
Charges by holding company:	(1,100)	(.,)	(.,)	, 0 0 0
- Licensing fees	143,352	123,171	139,469	119,646
- Shared services fees	4,430	4,291	4,037	3,873
Charges by other related companies:	.,	.,=0 .	.,	3,0.0
- Management fees	356,248	310,735	341,193	297,071
- Rental of land and buildings	3,497	3,441	2,964	2,917
- Hire of equipment	6,223	6,071	5,929	5,838
- Shared services fees	17,907	18,055	14,815	15,497
- Commissions	52,750	44,255	36,976	29,740
- Marketing fees	480	480	480	480
- Royalty fees	3,510	2,753	3,510	2,753
Charges by subsidiaries:	0,0.0	2,100	0,0.0	2,700
- Finance cost	-	-	2,009	15,042
- Service fees	-	-	526	414
- Hire of equipment	-	-	2,475	3,620
- Rental of land and buildings	-	-	41,079	40,241
- Transportation services	-	_	13,079	10,224
Transportation sorvidos			10,010	10,224
Credits:				
Interest income	85,421	31,281	64,452	30,450
Rental income from land and buildings	44,211	40,960	14,620	13,341
Rental of equipment	1,279	1,417	88	499
Gain on disposal of property, plant and equipment	1,210	-	50	-
Gain on disposal of investment property	2,019	458	-	_
Gross dividends from quoted foreign corporations	2,010	2	_	_
Reversal of impairment loss on investment in subsidiary	_	-	12,200	_
Gain on disposal of short term investments	_	50	12,200	_
Gain on disposal of equity investment in associate	337,061	-	_	_
Gain on dilution of equity investment in associate	80,981	_	_	_
Income from other related companies:	30,301	-	_	-
- Rental of land and building	178	178	_	_
- Sales of air tickets	248	213	_	-
Income from subsidiaries:	<b>4</b> 0	۷۱۵	-	-
- Interest income	_	_	_	24,201
- Rental of land and buildings	-	-	-	
Nortal of land and buildings		-	6,795	6,715
Other information:				
Non statutory audit fees paid to auditors	527	1,442	366	1,334
				,

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## 9. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Wages, salaries and bonuses	375,593	340,477	307,690	284,397
Defined contribution plan	45,841	39,705	37,979	33,288
Other short term employee benefits	65,899	44,614	62,084	32,571
Share option expenses	3	150	3	150
Net provision for retirement gratuities	11,760	22,975	11,102	22,472
	499,096	447,921	418,858	372,878
Number of employees at financial year end ('000)	13.4	12.9	9.8	9.3

Employee benefits expense, as shown above, include the remuneration of Executive Directors.

#### 10. DIRECTORS' REMUNERATION

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Non-executive Directors:				
- Fees	505	352	490	337
Executive Directors:				
- Fees	265	325	265	325
- Salaries and bonuses	32,815	31,273	32,815	31,273
- Defined contribution plan	4,535	4,315	4,535	4,315
- Other short term employee benefits	766	456	766	456
- Provision for retirement gratuities	5,098	13,339	5,098	13,339
Directors' Remuneration excluding estimated money value of benefits-in-kind (Note 8)	43,984	50,060	43,969	50,045
Estimated money value of benefits-in-kind (not charged to the income statements) in respect of Executive Directors	684	661	684	661
	44,668	50,721	44,653	50,706

Remuneration of the Directors of the Company in respect of services rendered to the Company and its subsidiaries is represented by the following bands:

		Number
Amounts in RM'000	2007	2006
Non-Executive Directors		
- 50 to 100	4	4
- 100 to 150	1	-
Executive Directors		
- 950 to 1,000	1	-
- 1,000 to 1,050	-	1
- 1,250 to 1,300	1	-
- 1,300 to 1,350	-	1
- 3,050 to 3,100	-	1
- > 41,500	1	1

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#### 10. DIRECTORS' REMUNERATION (cont'd)

Executive Directors of the Company have been granted options under the Employees Share Option Scheme ("ESOS") on the same terms and conditions as those offered to other employees (Note 29) as follows:

Financial year ended 31.12.2007:

Before Share Split		No. of Uni	ssued Shares (ordi	nary shares of 50	sen each)
Grant Date	Subscription price per share RM	At start of the year '000	Granted '000	Exercised '000	At 12 April 2007 '000
2.9.2002	10.32	1,624	-	(126)	1,498
After Share Split		No. of Uni	ssued Shares (ordi	nary shares of 10	) sen each)
Grant Date	Subscription price per share RM	At 13 April 2007 '000	Granted '000	Exercised '000	At end of the year '000
2.9.2002	2.064*	7,490	-	(1,410)	6,080
Financial year ended 31.12.2006:					
		No. of Un	issued Shares (ordir	nary shares of 50 s	sen each)
	Subscription	At start			
	price per share	of the year	Granted	Exercised	At end of the year
Grant Date	RM	'000	'000	'000	'000
2.9.2002	10.32	1,750	-	(126)	1,624

The number of share options vested at the balance sheet date is 1,705,000 ordinary shares of 10 sen each (2006: 530,250 ordinary shares of 50 sen each).

#### 11. TAXATION

	Group		Company	
	2007	2006	2007	2006
Current taxation:				
Malaysian taxation	341.8	178.3	339.2	174.0
Deferred tax charge (Note 35)	15.0	14.9	(7.0)	0.8
	356.8	193.2	332.2	174.8
Current taxation:				
Current year	340.8	285.3	338.0	281.0
Under/(Over) provided in prior years	1.0	(107.0)	1.2	(107.0)
	341.8	178.3	339.2	174.0
Deferred taxation:				
Origination and reversal of temporary differences	17.3	11.2	(6.1)	(3.6)
(Over)/Under provided in prior years	(2.3)	3.7	(0.9)	4.4
	15.0	14.9	(7.0)	0.8

The reconciliation between the average effective tax rate and the Malaysian tax rate is as follows:-

	Group		Company	
	2007	2006	2007	2006
	%	%	%	%
Malaysia tax rate:	27.0	28.0	27.0	28.0
Tax effects of:				
- expenses not deductible for tax purposes	0.6	0.4	58.1	0.9
- different tax regime	0.5	5.0	-	-
- income not subject to tax	(5.9)	(0.1)	(0.0)	(0.5)
- tax incentive	(2.9)	(6.4)	(11.5)	(5.8)
- over provided in prior years	(0.0)	(9.1)	(0.0)	(8.1)
- effect of change in deferred tax rate	(0.3)	(8.0)	(3.1)	(0.7)
- others	(0.3)	(0.1)	-	
Average effective tax rate	18.7	16.9	70.5	13.8

Subject to the agreement by the Inland Revenue Board, the amount of unutilised tax losses of subsidiaries available for which the related tax effects have not been included in the net income amounted to approximately RM74.0 million as at the financial year end (2006: RM74.4 million).

<sup>\*</sup> Adjusted exercise price following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each.

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#### 11. TAXATION (cont'd)

Subject to the agreement by the Inland Revenue Board, the Group has investment tax allowance of approximately RM1,327.7 million (2006: RM1,318.3 million) which is available to set off against future taxable profits of the respective companies of the Group.

Taxation is calculated at the Malaysian statutory tax rate of 27% (2006: 28%) on the estimated chargeable profit for the year of assessment 2007. The Malaysian statutory tax rate will reduce to 26% for the year of assessment 2008 and with further reduction to 25% for the year of assessment 2009. Accordingly, the deferred tax assets and deferred tax liabilities have been remeasured at the tax rate of 25%.

#### 12. EARNINGS PER SHARE

The basic and diluted earnings per share of the Group are computed as follows:

#### a) Basic earnings per share

Basic earnings per share of the Group is calculated by dividing the profit for the financial year attributable to equity holders of the Company by the weighted average number of ordinary shares in issue excludes the weighted average number of ordinary shares in issue excludes the weighted average number of treasury shares held by the Company.

		Group
	2007	2006
Profit for the financial year attributable to equity holders of the Company (RM million)	1,555.7	945.9
Weighted average number of ordinary shares in issue*	5,673,272,647	5,465,484,820
Basic earnings per share (sen)*	27.42	17.30

<sup>\*</sup> The comparative figure was recomputed based on the enlarged number of ordinary shares in issue after the share split exercise which was completed on 16 April 2007, in accordance with FRS 133: Earnings Per Share.

#### b) Diluted earnings per share

For the diluted earnings per share calculation, the weighted average number of ordinary shares in issue of the Company is adjusted to assume conversion of all dilutive potential ordinary shares issued by the Company.

		Group
	2007	2006
Profit for the financial year attributable to equity holders of the Company (RM million)	1,555.7	945.9
Weighted average number of ordinary shares adjusted as follows:		
Weighted average number of ordinary shares in issue*	5,673,272,647	5,465,484,820
Adjustment for share options granted to executives of the Company*	21,632,682	11,621,510
Adjustment for share issuable arising from conversion of Convertible Notes	179,157,378	-
Adjusted weighted average number of ordinary shares in issue*	5,874,062,707	5,477,106,330
Diluted earnings per share (sen)*	26.48	17.26

<sup>\*</sup> The comparative figure was recomputed based on the enlarged number of ordinary shares in issue after the share split exercise which was completed on 16 April 2007, in accordance with FRS 133: Earnings Per Share.

## 13. DIVIDENDS

	20	2007		006
	Gross dividend per share Sen	Amount of dividend (net of tax) RM million	Gross dividend per share Sen*	Amount of dividend (net of tax) RM million
Interim dividend paid:				
- net of 28% tax	-	-	2.40	94.5
- net of 27% tax	2.88	120.3	-	-
Proposed final dividend:				
- net of 27% tax	-	-	3.00	125.1
- net of 26% tax	3.60	152.1		-
	6.48	272.4	5.40	219.6

At the forthcoming Annual General Meeting, a final dividend in respect of the financial year ended 31 December 2007 of 3.6 sen less 26% tax (2006: 3.0 sen\* less 27% tax) per ordinary share of 10 sen each amounting to RM152.1 million (2006: RM125.1 million) will be proposed for shareholders' approval. These financial statements do not reflect this final dividend which will be accrued as a liability upon approval by shareholders.

<sup>\*</sup> The comparative figure was adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each.

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## 14. PROPERTY, PLANT AND EQUIPMENT

	F		De II lie ee 0	Plant,	O and the settlem to	
Group	Freehold land	Long leasehold land	improvements	equipment & vehicles	Construction in progress	Total
At 1 January 2007:					program	
Cost	223.1	106.2	3.209.4	2,100.8	90.0	5.728.5
Accumulated depreciation	223.1	(8.7)	(623.1)	(1,467.1)	89.0	(2,098.9)
Accumulated impairment losses	-	(0.1)	(13.7)	(0.1)	-	(13.9)
Net book value - as reported	223.1	97.4	2,572.6	633.6	89.0	3,615.7
Effect of adoption of FRS 117	-	(97.4)	0.8	-	-	(96.6)
Net book value - restated	223.1	-	2,573.4	633.6	89.0	3,519.1
Movement during the year 2007:						
Opening net book value - restated	223.1	_	2,573.4	633.6	89.0	3,519.1
Additions	0.8	-	4.0	243.0	143.2	391.0
Disposals	-	-	(0.6)	(1.0)	-	(1.6)
Written off	-	-	(0.0)	(1.0)	-	(1.0)
Depreciation charge Reclassification/Adjustment/Transfer	(2.0)	-	(70.4) 93.8	(173.7) 123.6	- (214.5)	(244.1)
Closing net book value	(2.9)			824.5	17.7	2.002.4
Closing het book value	221.0	-	2,600.2	024.3	17.7	3,663.4
At 31 December 2007:						
Cost	221.0	-	3,305.6	2,435.3	17.7	5,979.6
Accumulated depreciation Accumulated impairment losses	-	-	(691.7) (13.7)	(1,610.7) (0.1)	-	(2,302.4) (13.8)
Net book value	221.0	-	2,600.2	824.5	17.7	3,663.4
At 1 January 2006:						
Cost	222.6	106.3	3,159.1	1,923.6	24.5	5,436.1
Accumulated depreciation	-	(7.6)	(554.7)	(1,339.9)	-	(1,902.2)
Accumulated impairment losses	-	(0.1)	(13.7)	(0.1)	-	(13.9)
Net book value - as reported	222.6	98.6	2,590.7	583.6	24.5	3,520.0
Effect of adoption of FRS 117	-	(98.6)	0.9	-	-	(97.7)
Net book value - restated	222.6	-	2,591.6	583.6	24.5	3,422.3
Movement during the year 2006:						
Opening net book value - as reported	222.6	98.6	2,590.7	583.6	24.5	3,520.0
Effect of adoption of FRS 117	-	(98.6)	0.9	-	-	(97.7)
Opening net book value - restated	222.6	-	2,591.6	583.6	24.5	3,422.3
Additions	0.5	-	6.1	156.4	169.6	332.6
Disposals Written off	-	-	-	(1.3) (0.3)	(0.7)	(1.3) (1.0)
Depreciation charge	_	_	(69.3)	(163.1)	(0.7)	(232.4)
Reclassification/Adjustment/Transfer	-	-	45.0	58.3	(104.4)	(1.1)
Closing net book value - restated	223.1	-	2,573.4	633.6	89.0	3,519.1
At 31 December 2006:						
Cost	223.1	106.2	3,209.4	2,100.8	89.0	5,728.5
Accumulated depreciation	-	(8.7)	(623.1)	(1,467.1)	-	(2,098.9)
Accumulated impairment losses	-	(0.1)	(13.7)	(0.1)	-	(13.9)
Net book value - as reported Effect of adoption of FRS 117	223.1	97.4 (97.4)	2,572.6 0.8	633.6	89.0	3,615.7 (96.6)
Net book value - restated	223.1	- (57.4)	2,573.4	633.6	89.0	3,519.1
110. Dook value Toolated	220.1		2,010.4	000.0	00.0	0,010.1

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## 14. PROPERTY, PLANT AND EQUIPMENT (cont'd)

0	Freehold	Long leasehold	-		Construction in	Total
Company	land	land	improvements	vehicles	progress	Total
At 1 January 2007:						
Cost	87.2	0.5	1,804.4	1,463.6	89.6	3,445.3
Accumulated depreciation		(0.1)	(448.4)	(1,017.4)	-	(1,465.9)
Net book value - as reported Effect of adoption of FRS 117	87.2	0.4 (0.4)	1,356.0 -	446.2	89.6 -	1,979.4 (0.4)
Net book value - restated	87.2	-	1,356.0	446.2	89.6	1,979.0
Movement during the year 2007:						
Opening net book value - restated	87.2	-	1,356.0	446.2	89.6	1,979.0
Additions	-	-	2.6	93.4	135.9	231.9
Disposals	-	-	-	(0.8)	-	(0.8)
Written off	-	-	(0.1)	(0.7)	-	(0.8)
Depreciation charge	-	-	(42.7)	(128.1)	-	(170.8)
Reclassification/Adjustment/Transfer		-	106.5	70.8	(209.1)	(31.8)
Closing net book value	87.2	-	1,422.3	480.8	16.4	2,006.7
At 31 December 2007:						
Cost	87.2	-	1,913.3	1,560.0	16.4	3,576.9
Accumulated depreciation		-	(491.0)	(1,079.2)	-	(1,570.2)
Net book value	87.2	-	1,422.3	480.8	16.4	2,006.7
At 1 January 2006:						
Cost	87.2	0.5	1,771.5	1,310.3	22.4	3,191.9
Accumulated depreciation	-	(0.1)	(406.7)	(941.9)	-	(1,348.7)
Net book value - as reported	87.2	0.4	1,364.8	368.4	22.4	1,843.2
Effect of adoption of FRS 117	-	(0.4)	-	-	-	(0.4)
Net book value - restated	87.2	-	1,364.8	368.4	22.4	1,842.8
Movement during the year 2006:						
Opening net book value - as reported	87.2	0.4	1,364.8	368.4	22.4	1,843.2
Effect of adoption of FRS 117	-	(0.4)	-	-	-	(0.4)
Opening net book value - restated	87.2	-	1,364.8	368.4	22.4	1,842.8
Additions	-	-	0.3	137.6	153.3	291.2
Disposals	-	-	-	(1.6)	-	(1.6)
Written off	-	-	-	(0.2)	(0.7)	(0.9)
Depreciation charge	-	-	(41.6)	(110.4)	- (2- 1)	(152.0)
Reclassification/Adjustment/Transfer		-	32.5	52.4	(85.4)	(0.5)
Closing net book value - restated	87.2	-	1,356.0	446.2	89.6	1,979.0
At 31 December 2006:						
Cost	87.2	0.5	1,804.4	1,463.6	89.6	3,445.3
Accumulated depreciation		(0.1)	(448.4)	(1,017.4)	<u> </u>	(1,465.9)
Net book value - as reported	87.2	0.4	1,356.0	446.2	89.6	1,979.4
Effect of adoption of FRS 117		(0.4)	<u>-</u>	<u>-</u>	<u> </u>	(0.4)
Net book value - restated	87.2	-	1,356.0	446.2	89.6	1,979.0

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#### 15. LAND HELD FOR PROPERTY DEVELOPMENT

	Group	
	2007	2006
At 1 January / 31 December		
Freehold land - at cost	186.1	186.1
16. INVESTMENT PROPERTIES		
	Gro	oup
	2007	2006
At 1 January		
Cost	32.6	31.8
Accumulated depreciation	(11.0)	(9.6)
Net book value	21.6	22.2
Movement during the year		
Opening net book value	21.6	22.2
Additions	-	0.1
Disposals	(3.0)	(0.5)
Depreciation charge for the financial year	(0.7)	(8.0)
Reclassification/Transfer	-	0.6
Closing net book value	17.9	21.6
At 31 December		
At Cost	28.0	32.6
Accumulated depreciation	(10.1)	(11.0)
Net book value	17.9	21.6
Fair value	37.0	36.1
·		

The aggregate rental income and direct operating expenses incurred from investment properties which generate rental income during the financial year amounted to RM2.8 million and RM0.6 million respectively (2006: RM3.0 million and RM0.7 million).

The fair value of the properties was estimated based on the last transacted price of other units in the same properties.

## 17. LEASEHOLD LAND USE RIGHTS

	Group		Company	
	2007	2006 Restated	2007	2006 Restated
At 1 January				
Effect of adoption of FRS 117				
- Cost	107.4	107.4	0.5	0.5
- Accumulated amortisation	(10.7)	(9.6)	(0.1)	(0.1)
- Accumulated impairment				
losses	(0.1)	(0.1)	-	
Net book value	96.6	97.7	0.4	0.4

#### 17. LEASEHOLD LAND USE RIGHTS (Cont'd)

	Gr 2007	2006 Restated	Con 2007	npany 2006 Restated
Movement during the year				
Opening net book value				
- restated	96.6	97.7	0.4	0.4
Additions	-	-	-	-
Disposal	-	-	-	-
Amortisation charge for the				
financial year	(1.1)	(1.1)	(0.0)	(0.0)
Closing net book value	95.5	96.6	0.4	0.4
At 31 December				
Cost	107.4	107.4	0.5	0.5
Accumulated amortisation	(11.8)	(10.7)	(0.1)	(0.1)
Accumulated impairment losses	(0.1)	(0.1)	-	
Net book value	95.5	96.6	0.4	0.4
Represented by:				
Unexpired period more than 50 years	95.5	96.6	0.4	0.4
18 SURSIDIARIES				

#### 18. SUBSIDIARIES

	Company		
	2007	2006	
Investment in subsidiaries			
Unquoted shares – at cost	5,851.7	5,562.9	
Accumulated impairment losses	(1,012.8)	(89.0)	
	4,838.9	5,473.9	
Amount due from subsidiaries	228.1	445.1	
Allowance for doubtful debts	(50.3)	-	
Net amount due from subsidiaries	177.8	445.1	
Amount due to subsidiaries	(215.5)	(362.1)	

The subsidiaries are listed in Note 43.

Included in the amount due to subsidiaries in 2006 were interest bearing advances from wholly-owned subsidiaries amounting to RM128.8 million which were fully repaid in 2007. These amounts were unsecured and had no fixed terms of repayment.

The weighted average interest rates (%) per annum at the end of the financial year are as follows:

	Company		
	2007	2006	
Amounts due to subsidiaries	-	4.9	

The balances of the amounts due from/to subsidiaries are unsecured, interest free and have no fixed terms of repayment.

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#### 19. JOINTLY CONTROLLED ENTITY

	Group	
	2007	2006
Unquoted - at cost:		
Shares in a Malaysian company	1.2	1.1
Group's share of post acquisition reserves	0.0	0.0
	1.2	1.1

The Group's 35% aggregate share of the income, expenses, assets and liabilities of the jointly controlled entity is as follows:

	Group		
	<b>2007</b> 20		
	RM'000	RM'000	
Income	886.1	1,535.7	
Expenses	(755.6)	(1,545.7)	
Net income/(loss)	130.5	(10.0)	
Non-current assets	432.0	439.8	
Tion canoni access			
Current assets	1,134.4	1,151.1	
Tron our dood to	1,134.4 (38.4)	1,151.1 (43.1)	
Current assets	•	, -	

There is no capital commitment or contingent liability relating to the Group's interest in the jointly controlled entity as at the financial year end.

Details of the jointly controlled entity are as follows:

Name of Jointly Controlled Entity	Percen	ctive tage of ership 2006	Country of Incorporation	Principal Activities
Genting INTI Education Sdn Bhd	35	35	Malaysia	Managing a college for education, tourism, leisure & hospitality

The amount due to jointly controlled entity represents outstanding amounts arising from inter company sales. The amount due to jointly controlled entity is unsecured, interest free and have no fixed terms of repayment.

#### 20. ASSOCIATE

	Gı	roup
	2007	2006
Quoted - at cost:		
Shares in a foreign corporation	2,274.4	3,770.7
Goodwill on acquisition written off*	(896.1)	(1,438.7)
Share of post acquisition reserves	(230.8)	(261.4)
Gain on dilution	47.6	-
	1,195.1	2,070.6
Effect of FRS 128 (Transferred to Available-		
For-Sale Financial Asset – Note 21)	(1,195.1)	-
	-	2,070.6

#### 20. ASSOCIATE (Cont'd)

	Group		
	2007	2006	
Represented by:			
Share of net assets, other than goodwill			
of the associate		2,070.6	
Market value of quoted shares in a			
foreign corporation		2,733.3	

<sup>\*</sup> The goodwill on acquisition written off amounting to RM1,438.7 million was in respect of acquisitions made prior to 1 January 2004.

Detail of the associate is as follows:

	Effect Percen Owne	tage of	Country of Incorporation	Principal Activities	
	2007	2006	•		
Star Cruises Limited	-	36.0	Isle of Man and continued into Bermuda on 9 October 2000	Cruise and cruise related operations	

With effect from 31 July 2007, Star Cruises Limited is no longer regarded as an associate when the Group ceased to have significant interest in the company and any trade related amounts are recorded as trade receivable. The remaining investment in Star Cruises Limited is transferred to available-for-sale financial asset (refer to Note 21).

The amount due from associate in 2006 represented outstanding amounts arising from inter company sales. The amount due from associate was unsecured, interest free and had no fixed terms of repayment.

Summarised financial information in respect of the Group's associate is set out below:-

	2007	2006 Restated
Income#	1,457.1	2,983.0
Expenses#	(1,520.2)	(3,193.8)
Net loss#	(63.1)	(210.8)
Non-current assets	-	6,614.9
Current assets	-	767.2
Non-current liabilities	-	(4,035.5)
Current liabilities	-	(1,276.0)
Net assets as at 31 December	-	2,070.6

<sup>#</sup> As disclosed above, Star Cruises Limited ceased to be an associate effective 31 July 2007. Thus, the summarised Income Statement is for the period from 1 January 2007 to 30 July 2007.

## 21. AVAILABLE-FOR-SALE FINANCIAL ASSET

	Group		
	2007	2006	
At 1 January	-	-	
Initial recognition, at cost (Note 20) Increase in fair value at date of	1,195.1	-	
designation - transfer to equity	1,473.9	-	
	2,669.0	-	
Foreign exchange differences	(39.2)	-	
Decrease in fair value - transfer to equity	(1,124.4)	-	
At 31 December	1,505.4	-	
Investment in foreign corporation			
- Quoted	1,505.4	-	

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#### 21. AVAILABLE-FOR-SALE FINANCIAL ASSET (cont'd)

As disclosed in Note 20, the Group ceased to have significant influence over an associate. The carrying amount of the investment at the date it ceases to be an associate is regarded as its cost on initial measurement as an available-for-sale financial asset. After the initial measurement, the Group measures available-for-sale financial asset at its fair value.

There were no disposal or impairment provision on available-for-sale financial asset during the current financial year.

The currency profile of the available-for-sale financial asset as at the financial year end are as follows:

	Gro	Group		
	2007	2006		
Denominated in:				
- Hong Kong Dollars	338.3	-		
- United States Dollars	1,167.1	-		
At 31 December	1,505.4	-		

#### 22. OTHER LONG TERM INVESTMENTS

	Group		Com	pany
	2007	<b>2007</b> 2006		2006
Quoted shares in foreign corporation, at cost	532.4	229.3	_	-
Unquoted – at cost	4.1	4.1	4.1	4.1
Amounts written down to date	(1.0)	(1.0)	(1.0)	(1.0)
	3.1	3.1	3.1	3.1
	535.5	232.4	3.1	3.1
Market value of quoted shares in foreign corporation	933.1	689.0	-	-

For the balance of the unquoted shares which are carried in the financial statements, it was not practicable within the constraints of cost to estimate reliably the fair values for unquoted shares as there are no comparable securities that are traded.

#### 23. LONG TERM RECEIVABLES

	Group		
	2007	2006	
Trade receivables	9.2	9.5	
Other receivables	-	0.0	
	9.2	9.5	

The maturity profile for the non-current receivables which are denominated in Ringgit Malaysia are as follows:

	Group	
	2007	2006
Later than 1 year and not later than 2 years	3.0	3.1
Later than 2 years and not later than 6 years_	6.2	6.4
_	9.2	9.5
Fair value of long term receivables	8.6	8.8

#### 24. INVENTORIES

	Group		Company	
	2007	2006	2007	2006
At cost:				
Food, beverage, tobacco and other hotel supplies	11.8	9.3	9.5	7.1
Stores, spares and retail stocks	23.2	19.9	22.0	18.4
Completed properties	24.1	24.1		-
	59.1	53.3	31.5	25.5

#### 25. TRADE AND OTHER RECEIVABLES

	Group		Com	pany
	<b>2007</b> 2006		2007	2006
Current:				
Trade receivables	38.8	38.2	11.9	8.9
Other receivables	26.3	31.4	9.1	22.1
Less: Allowance for doubtful debts	<b>(1.7)</b> (1.0)		(0.1)	(0.1)
	63.4	68.6	20.9	30.9
Deposits	13.0	12.5	11.7	11.3
Prepayments	37.8	30.6	35.9	28.2
Total trade and other receivables	114.2	111.7	68.5	70.4

Credit terms offered by the Group and the Company in respect of current trade receivables range from payment in advance to 30 days from the date of invoice.

The fair values of trade and other receivables at the balance sheet dates closely approximate their book values.

The currency profile of the Group and Company for trade and other receivables is in Ringgit Malaysia.

#### 26. HOLDING COMPANY AND OTHER RELATED COMPANIES

The Directors of the Company regard Genting Berhad, a company incorporated in Malaysia, as its immediate and ultimate holding company notwithstanding Genting Berhad's shareholding of less than 50% in the Company as Genting Berhad has control over the Company by virtue of its ability to manage the financial and operating policies of the Company pursuant to a 30-year Resort Management Agreement ("RMA") entered into in 1989 between the Company and Genting Berhad's wholly-owned subsidiary, Genting Hotel & Resorts Management Sdn Bhd ("GHRM"). The RMA, which cannot be unilaterally terminated by either party (except in limited circumstances, generally relating to default by a party continuing after a cure period or insolvency related events affecting a party), is renewable under the original terms and conditions at the end of the original term for 3 consecutive terms of 20 years each. Under the RMA, GHRM is appointed as the operator and manager of the gaming, hotel and resort-related operations ("Resort") of the Company, which includes the supply of senior management and other personnel deemed necessary or appropriate by GHRM for the operation of the Resort. A fee based on the gross revenue and the net operating income before fixed charges and taxation of the Resort is payable by the Company to GHRM for services under the RMA. In addition, Genting Berhad is the single largest shareholder of the Company.

The amount due to holding company represents outstanding balances arising from inter company sales and are unsecured, interest free and have no fixed terms of repayment.

The amounts due to/from other related companies are unsecured, interest free and have no fixed terms of repayment.

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#### 27. SHORT TERM INVESTMENTS

	Group		Company	
	2007	2006	2007	2006
Unquoted – at cost:				
Money market instruments (Note 28)	794.9	853.4	794.9	853.4
	794.9	853.4	794.9	853.4

Both the Group's and Company's investment in money market instruments comprise negotiable certificates of deposit and bankers' acceptances. The money market instruments of the Group and Company as at 31 December 2007 and 2006 have maturity periods ranging between overnight and two months.

The unquoted money market instruments are denominated in Ringgit Malaysia.

#### 28. CASH AND CASH EQUIVALENTS

	Group		Company	
	2007	2006	2007	2006
Deposits with licensed banks	1,972.2	851.1	1,061.1	833.0
Cash and bank balances	284.7	276.2	279.3	267.9
Bank balances and deposits	2,256.9	1,127.3	1,340.4	1,100.9
Add:				
Money market instruments (Note 27)	794.9	853.4	794.9	853.4
Cash and cash equivalents	3,051.8	1,980.7	2,135.3	1,954.3

The carrying amount of these assets approximates their fair values.

The currency profile and weighted average interest rates (%) per annum of the bank balances, deposits and money market instruments as at the financial year end are as follows:

		Group			Company			
	Curre	ency profile	Inter	est rates	Curre	ency profile	Inter	est rates
	2007	2006	2007	2006	2007	2006	2007	2006
Ringgit Malaysia	2,085.8	1,887.6	3.45	3.28	2,077.1	1,880.3	3.45	3.28
US Dollars	911.2	19.5	4.86	5.10	0.1	0.4	-	-
Singapore Dollar	12.8	9.1	-	-	12.8	9.1	-	-
Hong Kong Dollar	42.0	64.5	-	-	45.3	64.5	-	-
	3,051.8	1,980.7			2,135.3	1,954.3		

The deposits of the Group and Company have an average maturity period of 31 days (2006: 31 days). Bank balances of the Group and Company are deposits held at call.

### 29. SHARE CAPITAL

During the financial year, the Company implemented a share split exercise involving the subdivision of each of the existing ordinary shares of 50 sen each in the Company into 5 ordinary shares of 10 sen each in the Company.

The authorised, issued and fully paid up capital of the Company as at year end are as follow:

	Company				
	No. of ordinary shares		Amount		
	2007	2006	2007	2006	
Authorised:					
Ordinary shares of 50 sen each	-	1,600.0	-	800.0	
Ordinary shares of 10 sen each	8,000.0	-	800.0	-	
	8,000.0	1,600.0	800.0	800.0	
Issued and fully paid:					
Ordinary shares of 50 sen each					
At 1 January	1,094.6	1,091.8	547.3	545.9	
Issuance of shares	31.3	2.8	15.6	1.4	
At 12 April 2007 / 31 December 2006	1,125.9	1,094.6	562.9	547.3	
Ordinary shares of 10 sen each (Adjusted pursuant to the Share Split on 13	April 2007)				
At 13 April 2007	5,629.4	-	562.9	-	
Issuance of shares	200.7	-	20.1	-	
At 31 December 2007	5,830.1	-	583.0	-	

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#### 29. SHARE CAPITAL (cont'd)

During the financial year, RM872.2 million of the zero coupon convertible notes due in 2008 were converted into 342.0 million new ordinary shares of the Company (2006: nil).

The Executive Share Option Scheme for Eligible Executives of Resorts World Bhd and its subsidiaries ("ESOS") is governed by the By-Laws and was approved by the Shareholders at an Extraordinary General Meeting held on 21 February 2002.

At another Extraordinary General Meeting held on 25 June 2002, the draft By-Laws of the Scheme was further amended such that the total number of new shares to be offered under the Scheme shall not exceed 2.5% of the issued and paid-up share capital of the Company at any time of the offer but the shareholders of the Company may at any time during the tenure of the Scheme, by ordinary resolution increase the total number of new shares to be offered under the Scheme up to 5% of the issued and paid-up share capital of the Company at the time of the offer.

The ESOS became effective on 12 August 2002 for a duration of 10 years terminating on 11 August 2012.

The main features of the ESOS are as follows:

- The ESOS shall be in force from the Date of Commencement and continue for a period of ten years from the Date of Commencement.
- ii) Eligible executives are employees of the Group (including Executive Directors) or persons under an employment contract of the Group for a period of at least twelve full months of continuous service before the date of offer. The eligibility for participation in the Scheme shall be at the discretion of the Remuneration, Compensation and Benefits ("RCB") Committee which is established by the Board of Directors.
- iii) In the event of cessation of employment of a Grantee with the Group prior to the full exercise of the Options, such Options shall cease without any claim against the Company provided always that subject to the written approval of RCB Committee in its discretion where the Grantee ceases his employment with the Group by reason of:
  - · his retirement at or after attaining retirement age;
  - ill-health or accident, injury or disability;
  - redundancy; and/or
  - other reasons or circumstances which are acceptable to the RCB Committee

the Grantee may exercise his unexercised Options within the Option Period subject to such conditions that may be imposed by the RCB Committee.

iv) The total number of new shares to be offered under the ESOS shall not exceed 2.5% of the issued and paid-up share capital of the Company at any time of the offer but the shareholders of the Company may at any time during the tenure of the ESOS, by ordinary resolution increase the total number of new shares to be offered under the ESOS up to 5% of the issued and paid-up share capital of the Company at the time of the offer.

#### 29. SHARE CAPITAL (cont'd)

- v) Not more than 50% of the shares available under the ESOS would be allocated, in aggregate, to the Executive Directors and Senior Management. In addition, not more than 10% of the shares available under the ESOS would be allocated to any individual Eligible Executive who, either singly or collectively through persons connected, holds 20% or more in the issued and paid-up share capital of the Company.
- vi) The price at which the Grantee is entitled to subscribe upon exercise of his rights under the Options shall be based on the weighted average market price of the Shares as shown in the Daily Official List of the Bursa Malaysia Berhad for the five (5) Market Days immediately preceding the Date of Offer. Notwithstanding this, the Options Price per Share shall in no event be less than the nominal value of the Shares.
- vii) No options shall be granted for less than 1,000 shares and not more than 7,500,000 shares to any eligible employee.
- viii) The Options granted can only be exercised by the Grantee in the third year from the Date of Offer and the number of new Shares comprised in the options which a Grantee can subscribe for from the third year onwards shall at all times be subjected to the following maximum percentage of new shares comprised in the options:

Year 1	Year 2	Year 3	Year 4	Year 5
-	-	12.5%	12.5%	12.5%
		rounded	rounded	rounded
		up to the	up to the	up to the
		next 1,000	next 1,000	next 1,000
		shares	shares	shares
Year 6	Year 7	Year 8	Year 9	Year 10
12.5%	12.5%	12.5%	12.5%	12.5% or
rounded	rounded	rounded	rounded	balance of
up to the	up to the	up to the	up to the	all options
next 1,000	next 1,000	next 1,000	next 1,000	allotted
shares	shares	shares	shares	

- ix) All new ordinary shares issued upon exercise of the options granted under the ESOS will rank pari passu in all respects with the existing ordinary shares of the Company other than their entitlements to dividends, rights, allotments and/or other distributions, the entitlement date of which is prior to the date of allotment of the new shares and will be subject to all provisions of the Articles of Association of the Company relating to transfer, transmission and otherwise.
- x) The options shall not have any right to vote at general meeting of the Company and the Grantees shall not be entitled to any dividends, right or other entitlements in respect of their unexercised options.

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### 29. SHARE CAPITAL (cont'd)

Set out below are details of options over the ordinary shares of the Company granted under the ESOS:

				Ordinary	y shares of 50 sen	each	
	Exercisable	Subscription	At start of the	Granted/			At 12 April
	period	price	year	Extended	Exercised	Lapsed	2007
Grant Date		RM	'000	'000	'000	'000	'000
-	ended 31.12.2007						
ESOS (Before	Share Split)						
	2.9.2004						
2.9.2002	to 11.8.2012	10.32	10,440	29	(1,158)	(105)	9,206
	29.11.2004						
29.11.2002	to 11.8.2012	8.50	101	-	(11)	-	90
47.40.0004	17.12.2006	0.40	4.070		(400)	(04)	4 440
17.12.2004	to 11.8.2012	9.49	1,276	-	(102)	(61)	1,113
40.7.2005	19.7.2007	0.00	50				<b>E</b> 0
19.7.2005	to 11.8.2012	9.92	50	-	-	-	50
14.12.2005	14.12.2007 to 11.8.2012	10.67	108	-	_	-	108
14.12.2003	10 11.0.2012	10.07					
			11,975	29	(1,271)	(166)	10,567
				Ordinary	y shares of 10 sen	each	
	Exercisable	Subscription	At 13 April	Granted/			At end of the
	period	Price*	2007	Extended	Exercised	Lapsed	year
<b>Grant Date</b>		RM	'000	'000	'000	'000	'000
Financial year	ended 31.12.2007						
ESOS (After S							
	2.9.2004						
2.9.2002	to 11.8.2012	2.06	46,030	432	(8,495)	(1,117)	36,850
	29.11.2004		,,,,,,		(2, 22,	( , ,	,
29.11.2002	to 11.8.2012	1.70	450	-	(25)	(30)	395
	17.12.2006				, ,		
17.12.2004	to 11.8.2012	1.90	5,565	-	(228)	(310)	5,027
	19.7.2007						
19.7.2005	to 11.8.2012	1.98	250	50	(35)	(50)	215
	14.12.2007						
14.12.2005	to 11.8.2012	2.13	540	-	-	(120)	420
			52,835	482	(8,783)	(1,627)	42,907
				Ordinar	y shares of 50 sen	each	
	Exercisable	Subscription	At start of the	Granted/	•		At end of the
	period	price	year	Extended	Exercised	Lapsed	year
Grant Date		RM	'000	'000	'000	'000	'000
-	ended 31.12.2006						
ESOS							
0.0.0000	2.9.2004	40.00	40.040	202	(0.500)	(5.40)	40.440
2.9.2002	to 11.8.2012	10.32	13,246	323	(2,583)	(546)	10,440
20 11 2002	29.11.2004 to 11.8.2012	9.50	206		(01)	(24)	101
29.11.2002	17.12.2006	8.50	200	-	(81)	(24)	101
17.12.2004	17.12.2006 to 11.8.2012	9.49	1,494	7	(45)	(180)	1,276
11.12.2007	19.7.2007	<i>3.</i> <del>1</del> <i>3</i>	1,707	,	(40)	(100)	1,210
19.7.2005	to 11.8.2012	9.92	50	-	_	_	50
70.7.2000	14.12.2007	0.02	00				00
14.12.2005	to 11.8.2012	10.67	-	123	-	(15)	108
			1/ 006		(2.700)		
			14,996	453	(2,709)	(765)	11,975

The number of share options vested at the balance sheet date is 5.9 million ordinary shares of 10 sen each (2006: 2.4 million ordinary shares of 50 sen each).

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#### 29. SHARE CAPITAL (cont'd)

Details relating to options exercised during the financial year are as follows:

	Fair value of shares at share issue date*	Subscription price*	Number of shares issued
Exercise date	(RM/share)	(RM/share)	2007
January – December 2007 January –	2.66 to 4.46	1.700	80,000
December 2007	2.66 to 4.46	1.898	738,000
September 2007	3.80	1.984	35,000
January – December 2007	2.66 to 4.46	2.064	14,285,000
			15,138,000
Exercise date  January – December 2006  January – December 2006  December 2006	Fair value of shares at share issue date* (RM/share) 2.16 to 2.92 2.16 to 2.92 2.84 to 2.92	2.064	Number of shares issued* 2006 405,000 12,915,000 225,000 13,545,000
Ordinary share capital	- at nar	2007 RM'000 1,514	2006 RM'000 1,355
Share premium	at pui	29,576	26,417
Proceeds received on e	exercise	31,090	27,772
Fair value at exercise d of shares issued	ate	52,271	35,699

Adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each, where applicable.

#### 30. RESERVES

	Group		ір Сотра	
	2007	2006	2007	2006
Share premium	927.7	60.1	927.7	60.1
Fair value reserve	349.5	-	-	-
Reserve on exchange differences	(224.3)	(88.0)	-	-
Other reserves:				
<ul> <li>Capital redemption reserves</li> </ul>	0.1	0.1	-	-
<ul> <li>Equity portion of convertible bonds in associate</li> </ul>	-	18.3	-	-
- Option reserve	0.2	0.2	0.2	0.2
Retained earnings	7,030.0	5,711.6	7,147.7	7,254.2
	8,083.2	5,702.3	8,075.6	7,314.5

#### 30. RESERVES (cont'd)

Based on the prevailing tax rate applicable to dividends, the estimated tax credit position is sufficient to frank approximately RM6,862.4 million (2006: RM5,948.7 million) of the Company's retained earnings if distributed by way of dividends without additional tax liabilities being incurred.

In addition, the Company has tax exempt income as at 31 December 2007, available to frank as tax exempt dividends arising mainly from the Promotions of Investment Act, 1986 and the Income Tax (Amendment) Act, 1999 relating to tax on income earned in 1999 being waived, amounting to approximately RM2,498.2 million (2006: RM2,034.6 million). The estimated tax credit and tax exempt income are subject to agreement by the Inland Revenue Board.

Under the single-tier tax system which came into effect from the year of assessment 2008, companies are not required to have tax credits under Section 108 of the Income Tax Act 1967 for dividend payment purposes. Dividends paid under this system are tax exempt in the hands of shareholders.

Companies with Section 108 credits as at 31 December 2007 may continue to pay franked dividends until the Section 108 credits are exhausted or 31 December 2013 whichever is earlier unless they opt to disregard the Section 108 credits to pay single-tier dividends under the special transitional provisions of the Finance Act 2007. As at 31 December 2007, subject to agreement with the tax authorities, the Company has sufficient Section 108 tax credits and tax exempt income to pay in full all of the retained earnings of the Company as franked and exempt dividends.

#### 31. TREASURY SHARES

At the Annual General Meeting of the Company held on 21 June 2007, the shareholders of the Company approved the renewal of the authority for the Company to purchase its own shares of up to 10% of the issued and paid-up share capital of the Company.

During the current financial year, the Company had repurchased a total of 121,124,200 ordinary shares of 10 sen each of its issued share capital from the open market. The total consideration paid for the repurchase, including transaction costs, was RM477.19 million and was financed by internally generated funds. The repurchased shares are held as treasury shares in accordance with the requirements of Section 67A (as amended) of the Companies Act, 1965. There is no cancellation, resale or reissuance of treasury shares during the financial year.

As at 31 December 2007, of the total 5,830,118,667 issued and fully paid ordinary shares, 121,124,200 are held as treasury shares by the Company. As at 31 December 2007, the number of outstanding ordinary shares in issue after the setoff is therefore 5,708,994,467 ordinary shares of 10 sen each.

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### 31. TREASURY SHARES (cont'd)

Details of the repurchase of treasury shares were as follows:

Group	Total shares	Total consideration _	Purchase price per share (excludes transaction cost)		
2007	repurchased million	paid RM 'million	Highest RM	Lowest RM	Average RM
At 1 January	-	-	-	-	-
Shares repurchased during the financial year:					
July	33.2	144.1	4.50	4.04	4.33
August	50.1	190.2	4.10	3.18	3.79
September	-	-	-	-	-
October	22.0	83.7	3.88	3.70	3.80
November	15.8	59.2	3.78	3.64	3.72
December	<u> </u>		-	-	
At 31 December	121.1	477.2			3.93

#### 32. BORROWINGS

		Group
	2007	2006
Current:		
Term loans – US Dollar (unsecured)	-	87.8
Non-current:		
Term loans – US Dollar (unsecured)	-	41.0
		128.8

The weighted average interest rates (%) per annum before and after interest rate swaps ("IRS") are as follows:

	2007			2006		
	Before IRS	After IRS	Before IRS	After IRS		
Effective during the year: Term loans – US Dollar (unsecured)	6.3	4.6	5.8	5.1		
As at 31 December: Terms loans – US Dollar (unsecured)		_	6.3	4.7		
			Gro 2007	<b>2006</b>		
Borrowings denominated in US Dollar			-	128.8		

There is no borrowings for the Group as at 31 December 2007.

The maturity profile and exposure of the borrowings of the Group to interest rate risk for the previous year are as follows:

		Borrowings		
	Total	Floating interest rate	Fixed interest rate	
At 31 December 2006				
Before interest rate swap				
- within one year	87.8	87.8	-	
- more than 1 year and less than 2 years	41.0	41.0	-	
	128.8	128.8	-	
After interest rate swap				
- within one year	87.8	46.8	41.0	
- more than 1 year and less than 2 years	41.0	-	41.0	
	128.8	46.8	82.0	

The fair values of the bank borrowings at 31 December 2006 approximated their carrying amounts.

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#### 32. BORROWINGS (cont'd)

As at the end of the previous financial year, the exposure of the borrowings of the Group to interest rate changes and the periods in which the borrowings reprice were as follows:

		Repricing Periods					
	Total	1 to 3 months	More than 3 months and less than 1 year	More than 1 year and less than 2 years	More than 2 years and less than 5 years		
At 31 December 2006							
Total borrowings	128.8	82.0	46.8	-	-		
Movement in repricing periods due to interest rate swap	-	(82.0)	41.0	41.0			
_	128.8	-	87.8	41.0	-		

#### 33. ZERO COUPON CONVERTIBLE NOTES

On 21 September 2006, the Company issued RM1.1 billion nominal value zero coupon convertible notes due 2008 ("Notes"). The Notes are convertible into ordinary shares of 10 sen each in the Company ("Resorts World Shares") in accordance with the terms and conditions of the Notes ("Terms"). The purpose of the issue is for working capital or investments or acquisitions in areas related to the Company's principal businesses, as and when such opportunities arise.

The main features of the Notes are as follows:

- i) The Notes are convertible at the option of the holders of the Notes ("Noteholders") into Resorts World Shares, at a conversion price of RM2.55 (adjusted following the subdivision of ordinary shares of 50 sen each into 5 ordinary shares of 10 sen each) per Resorts World Share. The conversion price will be adjusted on the reset dates as stipulated in the Terms;
- ii) The Company may at its option, satisfy its obligation following a conversion, in whole or in part, by paying the Noteholders in cash. Any Note which is not redeemed, converted or purchased and cancelled before the maturity date will be redeemed in cash at 99% of their principal amount on the maturity date; and
- iii) The new Resorts World Shares to be issued upon conversion of the Notes will, upon issue and allotment, rank equal in all respects with the then existing Resorts World Shares except that they will not entitle their holders to any dividend, right, allotment and/or other distributions, the entitlement date of which is before the date of allotment of the new Resorts World Shares. The Resorts World Shares will be listed and quoted on Bursa Malaysia Securities Berhad.

The Notes is recognised in the balance sheet as follows:

Group ar	Group and Company		
2007	2006		
RM'000	RM'000		
176,700	-		
(1,642)	-		
-	1,100,000		
-	(14,085)		
175,058	1,085,915		
	2007 RM'000 176,700 (1,642)		

During the year ended 31 December 2007, RM872.2 million of Notes were converted into 342.0 million new ordinary shares of the Company whilst RM51.1 million of Notes was paid in cash for amount of RM77.6 million. The difference of RM26.5 million was recorded as finance cost in income statement. The balance of the Notes that remains outstanding as at 31 December 2007 is RM176.7 million.

#### 34. OTHER LONG TERM LIABILITY

Other long term liability represents the advance membership fees relating to fees received on sale of timeshare units by a subsidiary offering a timeshare ownership scheme. These fees are recognised as income over the next twenty four years from commencement of membership.

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#### 35. DEFERRED TAXATION

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relates to the same tax authority. The following amounts, determined after appropriate offsetting, are shown in the balance sheet:

	<b>Group 2007</b> 2006		Com 2007	<b>1pany</b> 2006	
Deferred tax liabilities: - subject to income tax - subject to real property	(203.0)	(182.9)	(115.5)	(120.3)	
gain tax	-	(5.1)	-	(2.2)	
	(203.0)	(188.0)	(115.5)	(122.5)	
At 1 January: (Charged)/Credited to income statement (Note 11):	(188.0)	(173.1)	(122.5)	(121.7)	
- property, plant and equipment	(28.4)	(28.1)	(2.8)	(14.2)	
<ul> <li>provisions</li> <li>effect of change in deferred tax rate on prior years'</li> </ul>	2.3	4.2	2.4	4.1	
temporary difference	6.0	8.7	4.6	8.5	
- others	5.1	0.3	2.8	8.0	
At 31 December	(203.0)	(188.0)	(115.5)	(122.5)	
	Gr 2007	<b>oup</b> 2006	Com 2007	<b>pany</b> 2006	
Subject to income tax:					
(i) Deferred tax assets (before offsetting)					
- Provisions	16.9	15.1	16.9	15.1	
- Others	1.8	1.9	1.8	1.9	
- Offsetting	18.7	17.0	18.7	17.0 (17.0)	
Deferred tax assets (after offsetting)	(18.7)	(17.0)	(18.7)	(17.0)	
(ii) Deferred tax liabilities (before offsetting) - Property, plant and					
equipment - Land held for	(182.9)	(158.5)	(134.2)	(137.3)	
property development - Inventory	(39.4)	(39.2)	-	-	
<ul><li>completed properties</li><li>Others</li></ul>	(2.1) 2.7	(2.2)	-	-	
0.11010	(221.7)	(199.9)	(134.2)	(137.3)	
- Offsetting	18.7	17.0	18.7	17.0	
Deferred tax liabilities (after offsetting)	(203.0)		(115.5)	(120.3)	
Subject to real property gains tax:					
(iii) Deferred tax liability - Property, plant and equipment		(5.1)		(2.2)	

The amount of unutilised tax losses and deductible temporary differences for which no deferred tax asset is recognised in the balance sheet are as follows:

	Group		Com	pany
	2007	2006	2007	2006
Unutilised tax losses	74.0	74.4	-	-
Property, plant and equipment	94.0	98.5	-	-
Provision	1.4	1.1		-
	169.4	174.0	-	-

On 15 June 2007, MASB issued FRS 112 "Income Taxes" to revise the existing FRS 112  $_{2004}$  and which will be effective for financial statements covering periods beginning on or after 1 July 2007.

Under the revised FRS 112, companies may now recognise deferred tax asset on its unutilised reinvestment allowances or other tax allowances including Investment Tax Allowance ("ITA"). Consequently, the possible impact in recognising deferred tax asset on the Group's unutilised ITA, provided that future taxable profits are available to offset the unused tax credits, on a retrospective basis for the financial year ending 31 December 2008 is as follows:

	Group
Increase in retained earnings as at 1 January 2007	281.9
Decrease in taxation for the financial year ended	
31 December 2007	(2.1)
Increase in retained earnings as at 31 December 2007	284.0
Increase in deferred tax assets as at 31 December 2007	284.0

#### 36. PROVISION FOR RETIREMENT GRATUITIES

	Group		Com	pany	
	2007	2006	2007	2006	
At 1 January	60.5	39.4	58.0	37.4	
Charged to income statement	11.8	23.0	11.1	22.5	
Paid during the financial year	(1.4)	(1.9)	(1.4)	(1.9)	
	70.9	60.5	67.7	58.0	
Short term portion transferred to other payables (Note 37)	(6.1)	-	(5.5)	-	
At 31 December	64.8	60.5	62.2	58.0	

Refer item (c) Employee Benefits under Note 3 – Significant Accounting Policies for details of the Retirement Gratuities scheme.

#### 37. TRADE AND OTHER PAYABLES

	Gro	Group		pany
	2007	2006	2007	2006
Trade payables	42.4	45.4	27.7	29.8
Accruals	324.3	337.3	307.8	322.0
Deposits	17.2	15.8	4.6	4.4
Other payables	108.3	80.6	84.2	48.3
	492.2	479.1	424.3	404.5

Credit terms of trade and other payables granted to the Group and Company range from 7 days to 90 days from the date of invoice.

The carrying amount of these trade and other payables approximates their fair values.

The currency profile of the Group and Company for trade and other payables is in Ringgit Malaysia.

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#### 38. FINANCIAL INSTRUMENTS

As at the end of the financial year, the Group had the following financial instruments:

#### a) Borrowings

There is no borrowing as at the end of financial year.

As at the end of previous financial year, the Group had the following foreign currency borrowings which have not been hedged into Ringgit Malaysia. These foreign currency borrowings formed the whole of the total borrowings as disclosed in Note 32.

At 31 December	r 2006		Foreiç		Equivalent	
Currency	Start date	Maturity dates	Hedged	Unhedged	Total	RM (Million) Total
US Dollar	27/11/2002	27/11/2007	-	13.2	13.2	46.8
US Dollar	24/11/2003	24/11/2007 to 24/11/2008	-	18.0	18.0	63.6
US Dollar	11/12/2003	11/12/2007 to 11/12/2008	-	5.2	5.2	18.4
Total					_	128.8

#### b) Interest Rate Swap ("IRS")

During the current financial year, the Group had fully repaid its loans. Accordingly, the respective IRSs were also terminated.

#### c) Forward Foreign Currency Contracts

As at the end of the current financial year, the Group does not have any outstanding forward foreign currency contracts (2006: Nil).

#### 39. CAPITAL COMMITMENTS

	Gro	oup	Company	
	2007	2006	2007	2006
Authorised property, plant and equipment expenditure not provided for in the financial statements:				
- contracted	140.5	137.7	90.6	105.8
- not contracted	554.6	402.0	474.1	348.0
	695.1	539.7	564.7	453.8

#### **40. CONTINGENT LIABILITY (UNSECURED)**

The Company does not have any contingent liability in respect of guarantees issued to financial institutions for loan facilities extended to subsidiaries as at 31 December 2007.

At 31 December 2006, the Company had contingent liability in respect of guarantees issued to financial institutions for loan facilities extended to subsidiaries as follows:

- (a) Term Loan Facility granted to a subsidiary amounting to RM82.0 million.
- (b) Term Loan Facility granted to a subsidiary amounting to RM46.8 million.

The details of the loans are disclosed in Note 32 and Note 38.

#### 41. SIGNIFICANT NON-CASH TRANSACTIONS

- (a) During the year ended 31 December 2007, RM872.2 million of Notes were converted into 342.0 million new ordinary shares of the Company.
- (b) The Company redeemed of 140,000 Convertible Non-Cumulative Redeemable preference shares of RM1 each at a premium of RM999 per share in First World Hotels & Resorts Sdn Bhd, a direct wholly-owned subsidiary of the Company, amounting to RM140,000,000 during the current financial year.

#### 42. SIGNIFICANT RELATED PARTY DISCLOSURES

In the normal course of business, the Group and Company undertakes on agreed terms and prices, transactions with its related companies and other related parties. In addition to related party disclosures mentioned elsewhere in the financial statements, set out below are other significant related party transactions and balances.

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### 42. SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

- (a) The immediate and ultimate holding company of the Company is Genting Berhad ("GB"), a company incorporated in Malaysia.
- (b) The significant related party transactions of the Group during the financial year are as follows:

		Gro	oup	Company	
		2007	2006	2007	2006
) M •	lanagement agreements  Provision of technical know-how and management expertise in the resort's operations of Genting Highlands Resort by Genting Hotel & Resorts Management Sdn Bhd, a wholly-owned subsidiary company of GB.	354.0	309.0	341.2	297.1
•	Provision of technical know-how and management expertise in the resort's operations for Awana Chain of hotels and resorts as well as the Time Sharing Scheme for Awana Vacation Resorts Development Berhad by Awana Hotels & Resorts Management Sdn Bhd, an indirect wholly-owned subsidiary company of GB.	2.2	1.8		
A	endering of services ir ticketing and transportation services rendered by Resorts World Tours Sdn hd, a wholly-owned subsidiary company of the Company to:				
•	Star Cruises Limited ("SCL") and its subsidiaries, an indirect associate of the Group up to 30 July 2007.	1.6	4.0	-	-
•	GB and its subsidiaries.	1.4	1.1	-	-
•	Company	-		13.1	10.2
iii) P	urchase of goods and services  Provision of shared services in relation to tax, treasury, internal audit, corporate affairs, secretarial and human resource functions by GB.	4.3	4.2	4.0	3.9
•	Provision of consultancy, research and development services for themed entertainment lounges from E-Genting Holdings Sdn Bhd ("E-Genting"), an indirect subsidiary company of GB.	3.6	2.9	3.6	2.9
•	Provision of information technology support and maintenance services for Customer Relationship Management solution; information technology development, support and maintenance services for hotel property management solutions, Web, eCommerce and other software and hardware related services as well as services through Customer Interaction Centre by Genting Information Knowledge Enterprise Sdn Bhd ("GIKE"), a whollyowned subsidiary of E-Genting.	16.8	15.4	10.7	9.8
•	Provision of information technology consultation, implementation, support and maintenance services for Enterprise Resource Planning solution, hardware shared services, information technology administration and first time application support service, system research and development and information technology related management and advisory services by E-Genting Sdn Bhd ("EGSB"), a wholly-owned subsidiary of E-Genting.	14.7	14.6	14.0	14.0
•	Provision of management and promotion of loyalty program by Genting WorldCard Services Sdn Bhd ("GWSSB"), a wholly-owned subsidiary of E-Genting.	2.8	3.8	1.6	2.9
(iv) R •	ental and related services  Rental of premises and provision of connected services to Oriregal Creations Sdn Bhd ("Oriregal"). Puan Sri Lim (Nee Lee), mother of Tan Sri Lim Kok Thay who is the Chairman and Chief Executive of the Company.				
•	Puan Sri Lim is a director and substantial shareholder of Oriregal.  Letting of office space and provision of connected services by Oakwood Sdn Bhd, a wholly-owned subsidiary company of GB.	3.4	3.4	3.1	3.0
•	Letting of premises by First World Hotel and Resorts Sdn Bhd, a wholly-owned subsidiary company.			40.1	39.6
Ĺi	icense agreement icensing fees paid to GB for the use of name and accompanying logo of Genting" and "Awana".	143.3	123.2	139.5	119.6
P	rovision of services as the exclusive international sales and marketing coordinator for Genting Highlands Resort by Genting International P.L.C. GIPLC") and its subsidiary, a 50.49% owned indirect subsidiary company of				
	B	47.7	37.3	36.7	27.2

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### 42. SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

#### (c) Directors and key management remuneration

The remuneration of Directors and other members of key management is as follows:

	Group		Con	mpany	
	2007	2006	2007	2006	
	RM'000	RM'000	RM'000	RM'000	
Wages, salaries and bonuses	35,954	32,892	35,939	32,877	
Defined contribution plan	4.741	4.467	4,741	4,467	
Other short term	,	, -	,	•	
employee benefits Provision for retirement	766	456	766	456	
gratuities	5,263	13,339	5,263	13,339	
Estimated money value of benefits-in-kind (not charged to the income					
statements)	758	704	758	704	
	47,482	51,858	47,467	51,843	

## 42. SIGNIFICANT RELATED PARTY DISCLOSURES (cont'd)

(d) The significant outstanding balances with related parties as at 31 December 2007 were as follows:

	Group		Com	pany
	2007	2006	2007	2006
(i) Receivables from related parties:				
- Subsidiaries	-	-	177.8	445.1
- Related companies	28.1	13.8	13.6	6.5
	28.1	13.8	191.4	451.6
(ii) Payables to related parties:				
- Holding company	13.2	12.9	12.7	12.6
- Subsidiaries	-	-	215.5	362.1
- Related companies	46.4	45.0	42.9	42.1
	59.6	57.9	271.1	416.8
•				

#### 43. SUBSIDIARIES

	Effective F	Percentage		
	of Ownership		Country of	
	2007	2006	Incorporation	Principal Activities
Direct Subsidiaries				
Awana Vacation Resorts Development Berhad	100	100	Malaysia	Proprietary timeshare ownership scheme
Delquest Sdn Bhd	100	100	Malaysia	Investments
Eastern Wonder Sdn Bhd	100	100	Malaysia	Support services
First World Hotels & Resorts Sdn Bhd	100	100	Malaysia	Hotel business
Genting Centre of Excellence Sdn Bhd	100	100	Malaysia	Provision of training services
Genting Entertainment Sdn Bhd	100	100	Malaysia	Show agent
Gentinggi Sdn Bhd	100	100	Malaysia	Investment holding
Genting Golf Course Bhd	100	100	Malaysia	Condotel and hotel business, golf resort and property development
Genting Highlands Berhad	100	100	Malaysia	Land and property development
Genting Irama Sdn Bhd	100	100	Malaysia	Investment holding
Genting Leisure Sdn Bhd	100	100	Malaysia	Investment holding
Genting Skyway Sdn Bhd	100	100	Malaysia	Provision of cable car services
Genting Studio Sdn Bhd	100	100	Malaysia	Dormant
Genting Theme Park Sdn Bhd	100	100	Malaysia	Pre-operating
Genting Utilities & Services Sdn Bhd	100	100	Malaysia	Provision of utilities services and the collection and disposal of garbage at Genting Highlands Resort
GHR Risk Management (Labuan) Limited	100	100	Labuan, Malaysia	Offshore captive insurance
Ikhlas Tiasa Sdn Bhd	100	100	Malaysia	Pre-operating
Kijal Facilities Services Sdn Bhd	100	100	Malaysia	Ceased operation
Leisure & Cafe Concept Sdn Bhd	100	100	Malaysia	Karaoke business
Orient Wonder International Limited	100	-	Bermuda	Ownership and operation of aircraft
Phoenix Track Sdn Bhd	100	-	Malaysia	Pre-operating
Resorts International (Labuan) Limited	100	100	Labuan, Malaysia	Offshore financing
Resorts Tavern Sdn Bhd	100	100	Malaysia	Land and property development
Resorts World (Labuan) Limited	100	100	Labuan, Malaysia	Offshore financing
Resorts World Spa Sdn Bhd	100	100	Malaysia	Pre-operating
Resorts World Tours Sdn Bhd	100	100	Malaysia	Provision of tour and travel related services
RWB (Labuan) Limited	100	100	Labuan, Malaysia	Offshore financing
Seraya Mayang Sdn Bhd	100	100	Malaysia	Investment holding

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#### 43. SUBSIDIARIES (cont'd)

	Effective Percentage of Ownership		•	
	2007	2006	Country of Incorporation	Principal Activities
Direct Subsidiaries (Cent'd)	200.	2000	moorporadon	i imoipai /toiivilloo
<u>Direct Subsidiaries (Cont'd)</u> Setiabahagia Sdn Bhd	100	100	Malaysia	Proporty dovolopment
Setiaseri Sdn Bhd	100	100	Malaysia Malaysia	Property development Renting of its apartment
Sierra Springs Sdn Bhd	100	100	Malaysia Malaysia	
1 -	100	100	Malaysia	Investment holding
Stake Excellent Sdn Bhd	100	100	Malaysia	Support services
Vestplus Sdn Bhd	100	100	Malaysia	Sale and letting of completed apartment units
*Vestplus (Hong Kong) Limited	100	100	Hong Kong, SAR	Pre-operating
Indirect Subsidiaries	400		Made 22	D
Aliran Tunas Sdn Bhd	100	400	Malaysia	Pre-operating
*Best Track International Limited#	100	100	Mauritius	Pending removal from the Register of Companies
Genasa Sdn Bhd	100	100	Malaysia	Sale and letting of apartment units
Genas Sdn Bhd	100	100	Malaysia	Pre-operating
Genawan Sdn Bhd	100	100	Malaysia	Pre-operating
Genmas Sdn Bhd	100	100	Malaysia	Sale and letting of land and property
Gensa Sdn Bhd	100	100	Malaysia	Sale and letting of land and property
Gentasa Sdn Bhd	100	100	Malaysia	Pre-operating
Gentas Sdn Bhd	100	100	Malaysia	Pre-operating
Genting Administrative Services Sdn Bhd	100	100	Malaysia	Investment holding
Gentinggi Quarry Sdn Bhd	100	100	Malaysia	Pre-operating
Genting World Sdn Bhd	100	100	Malaysia	Leisure and entertainment business
Kijal Resort Sdn Bhd	100	100	Malaysia	Property development and property management
Lafleur Limited	100	100	Isle of Man	Investment holding
Lingkaran Cergas Sdn Bhd	100	-	Malaysia	Pre-operating
Merriwa Sdn Bhd	100	100	Malaysia	Pre-operating
Nature Base Sdn Bhd	100	-	Malaysia	Pre-operating
Papago Sdn Bhd	100	100	Malaysia	Resorts and hotel business
Resorts Facilities Services Sdn Bhd	100	100	Malaysia	Property upkeep services
Resorts Overseas Investments Limited	100	100	Isle of Man	Dormant
*Resorts World Limited	100	100	Isle of Man	Investment holding and investment trading
Resorts World Properties Sdn Bhd	100	100	Malaysia	Investment holding
R.W. Investments Limited	100	100	Isle of Man	Investment holding
R.W. Overseas Investments Limited	100	100	Isle of Man	Pre-operating
Twinmatics Sdn Bhd	100	100	Malaysia	Pre-operating
Widuri Pelangi Sdn Bhd	100	100	Malaysia	Golf resort and hotel business
Bandar Pelabuhan Sdn Bhd	60	60	Malaysia	Investment holding
Hitechwood Sdn Bhd	60	60	Malaysia	Pre-operating
Jomara Sdn Bhd	60	60	Malaysia	Pre-operating
Laserwood Sdn Bhd	60	60	Malaysia	Pre-operating
Neutrino Space Sdn Bhd	60	60	Malaysia	Pre-operating
Possible Affluent Sdn Bhd	60	60	Malaysia	Pre-operating
Rapallo Sdn Bhd	60	60	Malaysia	Pre-operating
Space Fair Sdn Bhd	60	60	Malaysia	Pre-operating
Sweet Bonus Sdn Bhd	60	60	Malaysia	Renting part of its leasehold land
Tullamarine Sdn Bhd	60	60	Malaysia	Pre-operating
Twinkle Glow Sdn Bhd	60	60	Malaysia	Pre-operating
Vintage Action Sdn Bhd	60	60	Malaysia	Pre-operating
Waxwood Sdn Bhd	60	60	Malaysia	Dormant
Yarrawin Sdn Bhd	60	60	Malaysia	Pre-operating

<sup>\*</sup> The financial statements of these companies are audited by member firms of PricewaterhouseCoopers International Limited which are separate and independent legal entities from PricewaterhouseCoopers, Malaysia.

<sup>#</sup> On 11 January 2008, Best Track International Limited was removed from the Register of Companies, Mauritius, pursuant to Section 308 of the Companies Act 2001, Mauritius.

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#### 44. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

#### Disposal of 1.01 billion ordinary shares of USD0.10 each in Star Cruises Limited ("SCL")

On 30 July 2007, the Group through its indirect wholly-owned subsidiary of the Company, Resorts World Limited ("RWL"), disposed 1.01 billion ordinary shares of USD0.10 each in SCL for a total cash consideration of HKD2.6462 billion (approximately RM1.172 billion) and generated a net gain of RM337.1 million for the Group. As a result of the disposal and as disclosed in Notes 20 and 21, the Group ceased to have significant influence over SCL effective 31 July 2007. The investment in SCL is accounted for in accordance with FRS 139: Financial Instruments: Recognition and Measurement and accordingly treated as an available-for-sale financial asset.

#### b) Dilution of equity investment in SCL

During the period from 1 January 2007 to 30 July 2007, SCL issued 255.0 million new ordinary shares of USD0.10 each to independent third parties and new ordinary shares of USD0.10 each upon conversion of part of its 2% Convertible Bonds due in 2008.

The above issuances of new ordinary shares by SCL resulted in a gain of dilution of RM81.0 million for the Group.

## c) Non-renounceable Offer for sale of 593,719,711 ordinary shares of USD0.10 each in Genting International Public Limited Company ("GIPLC")

On 28 December 2007, the Company through CIMB Investment Bank Berhad ("CIMB") announced a proposal by RWL (an indirect wholly-owned subsidiary of the Company) to undertake a non-renounceable offer for sale of its entire equity interest of 593,719,711 ordinary shares of USD0.10 each in GIPLC ("Offer Shares") to the shareholders of the Company ("OFS") on a pro-rata basis of 1 Offer Share for every 10 existing ordinary shares of RM0.10 each in the Company held by the shareholders of the Company.

The OFS is conditional upon the following approvals being obtained:

- (i) the Securities Commission ("SC"); and
- (ii) Bank Negara Malaysia ("BNM"), on behalf of the shareholders of the Company.

All of the above were subsequently obtained. The Company through CIMB announced that both the SC and BNM have approved the OFS subject to the following SC's conditions:

- (i) CIMB to fully disclose in the prospectus to the Company's shareholders on the impairment loss of SGD454.6 million suffered by the GIPLC group in 2007 and its effect on the financial performance of the GIPLC group;
- (ii) CIMB/RWL to inform the SC upon completion of the OFS; and
- (iii) CIMB/RWL to fully comply with all the relevant requirements pertaining to the implementation of the OFS as specified in the SC's Policies and Guidelines on Issue/Offer of Securities.

On 28 February 2008, the Company together with RWL fixed the offer price of the Offer Share at RM0.88 per Offer Share. The offer price was arrived at after taking into consideration the RM-equivalent of RWL's average cost of investment in GIPLC, the estimated expenses relating to the OFS and fees for the transfer of shares chargeable by The Central Depository (Pte) Limited. The entitlement date to determine the shareholder of the Company who are entitled to participate in the OFS has been fixed on 17 March 2008.

Barring any unforeseen circumstances, RWL expects to complete the OFS by end of May 2008.

### 45. EVENTS SUBSEQUENT TO THE END OF FINANCIAL YEAR

Subsequent to the end of the financial year,

- a) RM25.0 million of the zero coupon convertible notes due in 2008 were converted into 9,803,920 new ordinary shares of RM0.10 each of the Company up to 21 February 2008.
- b) the Company repurchased a total of 230,000 ordinary shares of RM0.10 each of its issued share capital from the open market for a total consideration of RM0.92 million up to 21 February 2008.

# STATEMENT ON DIRECTORS' RESPONSIBILITY PURSUANT TO PARAGRAPH 15.27(a) OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

As required under the Companies Act, 1965 ("Act"), the Directors of Resorts World Bhd have made a statement expressing an opinion on the financial statements. The Board is of the opinion that the financial statements have been drawn up in accordance with the Financial Reporting Standards, MASB Approved Accounting Standards for Entities Other than Private Entities in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company for the financial year ended 31 December 2007.

In the process of preparing these financial statements, the Directors have reviewed the accounting policies and practices to ensure that they were consistently applied throughout the year. In cases where judgment and estimates were made, they were based on reasonableness and prudence.

Additionally, the Directors have relied on the system of internal controls to ensure that the information generated for the preparation of the financial statements from the underlying accounting records is accurate and reliable.

This statement is made in accordance with a resolution of the Board dated 28 February 2008.

## STATUTORY DECLARATION PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, KOH POY YONG, the Officer primarily responsible for the financial management of RESORTS WORLD BHD, do solemnly and sincerely declare that the financial statements set out on pages 43 to 80 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed **KOH POY YONG** at KUALA LUMPUR on 28 February 2008

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**KOH POY YONG** 

Before me,

**DATO' NG MANN CHEONG**Commissioner for Oaths
Kuala Lumpur

#### REPORT OF THE AUDITORS

To The Members Of Resorts World Bhd (Company No. 58019-U) (Incorporated in Malaysia)

We have audited the financial statements set out on pages 43 to 80. These financial statements are the responsibility of the Company's Directors. It is our responsibility to form an independent opinion, based on our audit, on these financial statements and to report our opinion to you, as a body, in accordance with Section 174 of the Companies Act, 1965 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

We conducted our audit in accordance with approved auditing standards in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Directors, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- (a) the financial statements have been prepared in accordance with the provisions of the Companies Act, 1965 and MASB Approved Accounting Standards in Malaysia for Entities Other than Private Entities so as to give a true and fair view of:
  - i) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
  - ii) the state of affairs of the Group and Company as at 31 December 2007 and of the results and cash flows of the Group and Company for the financial year ended on that date;

and

(b) the accounting and other records and the registers required by the Act to be kept by the Company and by the subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

The names of the subsidiaries of which we have not acted as auditors are indicated in Note 43 to the financial statements. We have considered the financial statements of these subsidiaries and the auditors' reports thereon.

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification and did not include any comment made under subsection 3 of Section 174 of the Act.

PRICEWATERHOUSECOOPERS (No. AF: 1146) Chartered Accountants LOH LAY CHOON (No. 2497/03/08(J)) Partner of the firm

Kuala Lumpur 28 February 2008